

#COVID19 Employees Case Studies

Business as a Force for Good in Times of a Crisis



Collaboration for Healthier Lives The Coalition of Action's response to Covid-19

Best practices from CGF members and stakeholders classified by category:

- Employees
- Digital & on line
- In store
- In communities
 - Vulnerable populations
 - Local businesses
 - Healthcare organizations
 - General Public

This pack contains the Employees case studies



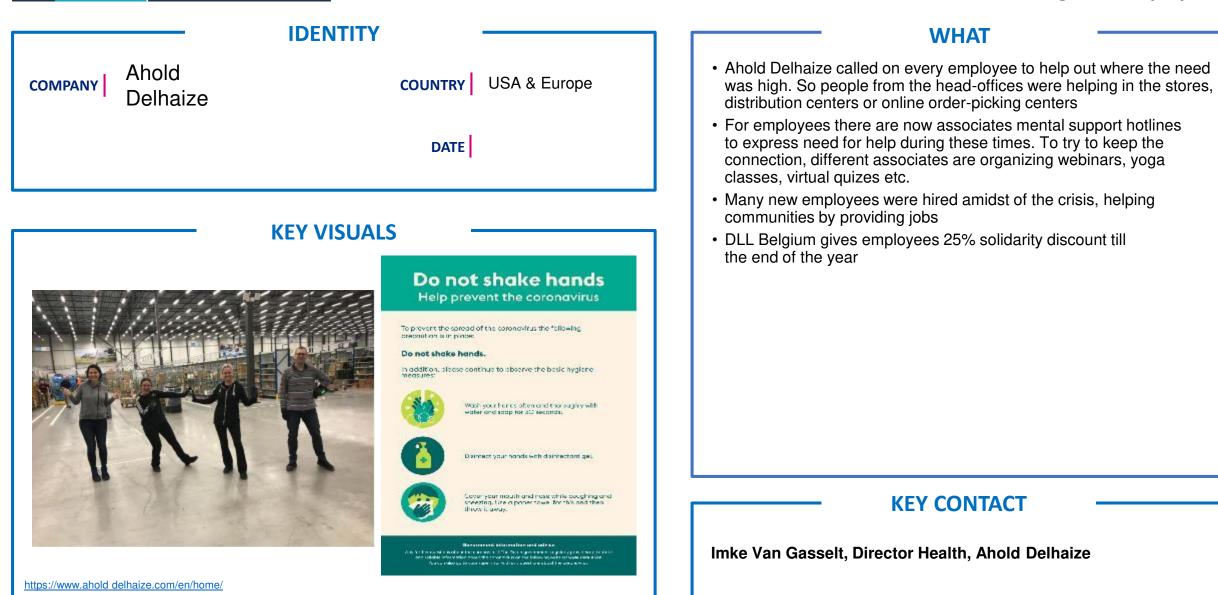
Employees

Company list



Ahold Delhaize	Bimbo 9	Heineken	New Hope Liuhe 2
Ajinomoto	Carrefour 1	John Lewis Partnership	<u>Ocado</u>
Albertsons	Carrefour 2	Johnson & Johnson	PepsiCo
Amazon 1	Carrefour 3	Kaufland	RB (Reckitt Benckiser)
Amazon 2	Carrefour 4	Lala 1	Sodexo
Amazon 3	<u>Coca-Cola 1</u>	Lala 2	Suning/Carrefour
Auto Mercado	Coca-Cola 2	Loblaw/Metro	Target
Barilla 1	<u>CPM</u>	Manufacturers	Tom's/Colgate-Palmolive
Barilla 2	Danone 1	<u>Masoutis</u>	UK Retailers
Bimbo 1	Danone 2	Migros Ticaret A.S. 1	<u>Unilever</u>
Bimbo 2	Despar 1	Migros Ticaret A.S. 2	Walmart 1
Bimbo 3	Despar 2	Migros Ticaret A.S. 3	Walmart 2
Bimbo 4	FairPrice Group	Migros Ticaret A.S. 4	Whole Foods
Bimbo 5	General Mills 1	Nestle 1	
Bimbo 6	<u>General Mills 2</u>	Nestle 2	
Bimbo 7	Google Facebook	Nestle 3	
Bimbo 8	<u>GSK</u>	New Hope Liuhe 1	





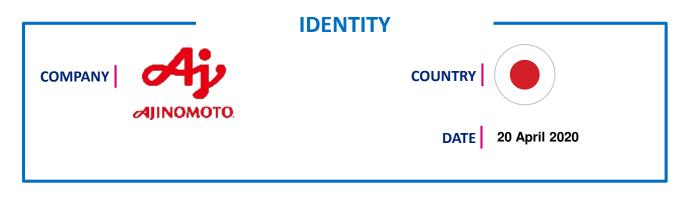
POSITIVE ACTIONS

Health &

Wellness

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https://www.ajinomoto.com/

WHAT

CEO Message to the Ajinomoto Group Employees about COVID-19 Global Pandemic

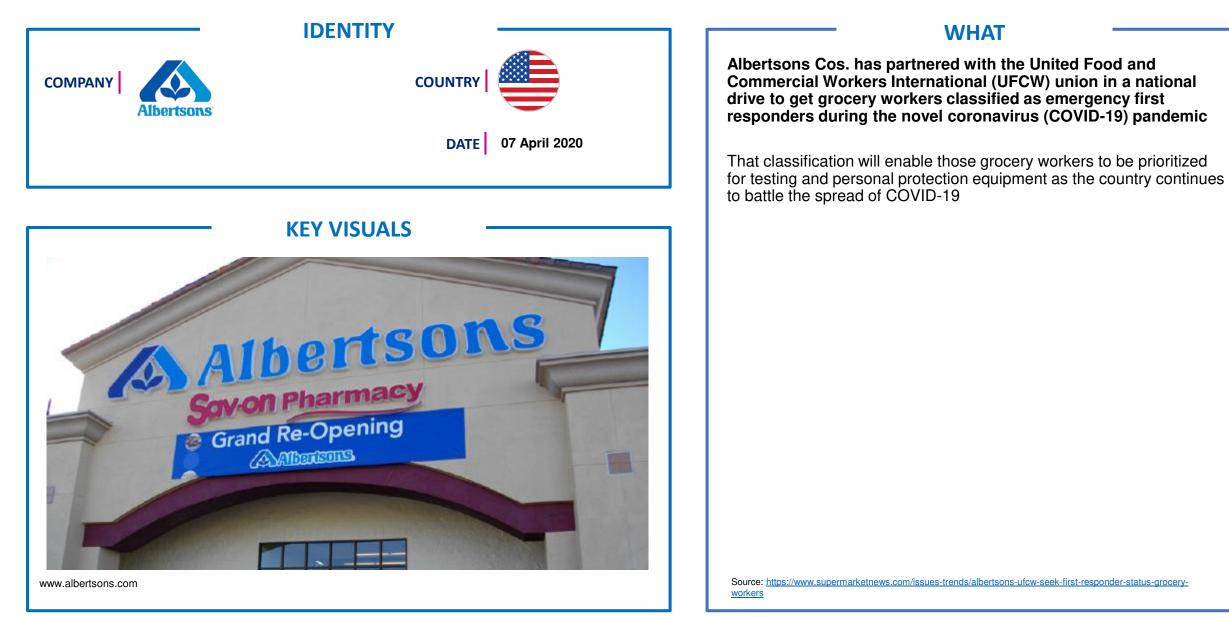
- Ajinomoto is committed to providing a safe and healthy work environment:
- Our factories around the world have ramped up development and production of the raw materials needed for detergents
- We have ramped up production of PCR primers, a key material in one of our customer's diagnostic test kits being used in Japan.
- Supporting frontline healthcare workers through the donation of Cystine and Theanine to multiple hospitals in Japan
- Continue to look for ways to partner with governments and our customers to support the global fight against COVID-19

https://www.youtube.com/watch?v=wX2Vhl72HYo

KEY CONTACT

Yukiko Takatori, General Manager, Science Communication Group, Public Communications Department



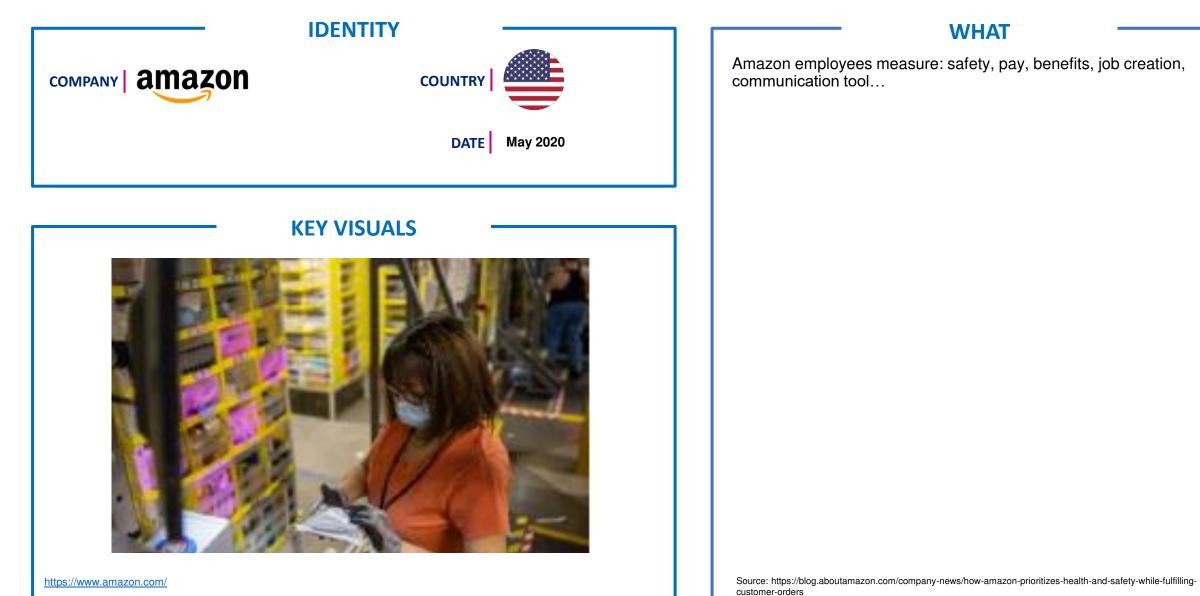


POSITIVE ACTIONS

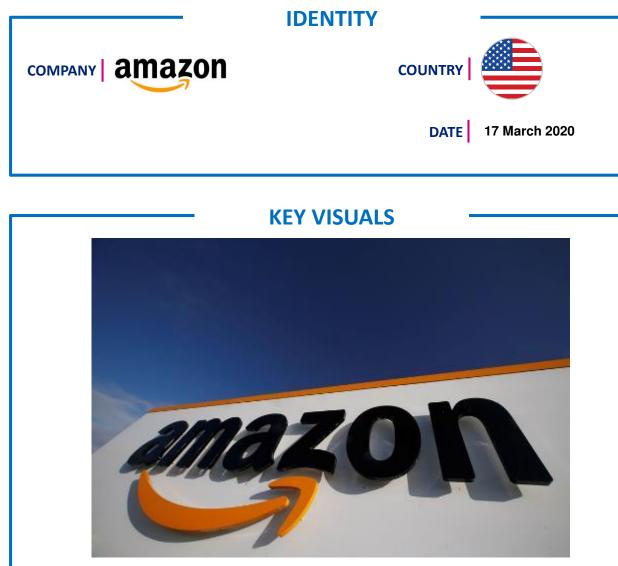
Health & Wellness

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https://www.amazon.com/

WHAT

Amazon to Hire 100,000 Warehouse and Delivery Workers Amid Coronavirus Shutdowns

- (announced on 16th March)
- To match the huge increase of online shoppers
- Company will raise pay by \$2 an hour for warehouse and delivery employees through April

Source: https://www.wsj.com/articles/amazon-to-hire-100-000-warehouse-and-delivery-workers-amid-coronavirusshutdowns-11584387833





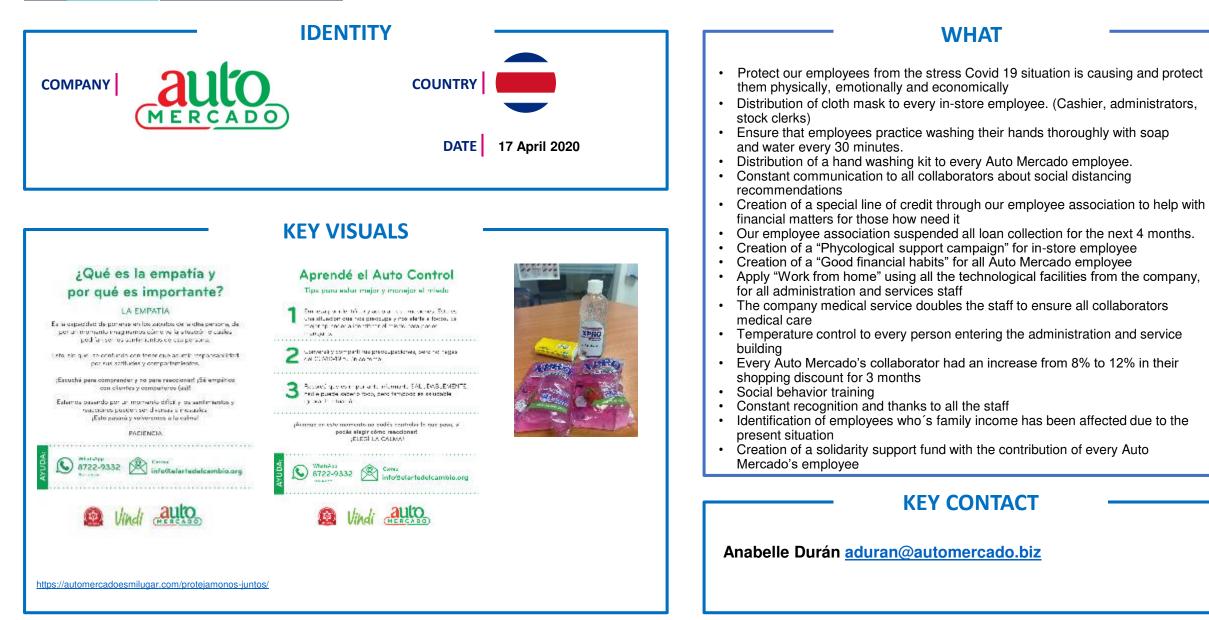


https://www.amazon.com/

WHAT

How we're taking care of employees during COVID-19

- Masks for our employees
- Temperature checks
- · Working on building scalable testing for coronavirus
- Filled 100,000 new jobs since March, and we are adding 75,000 more to help meet customer demand and assist existing employees fulfilling orders for essential products
- · Employees receive comprehensive health benefits
- · Increased pay for hourly employees
- Established a \$25 million relief fund for partners (e.g. delivery drivers) and seasonal associates facing financial hardship or quarantine



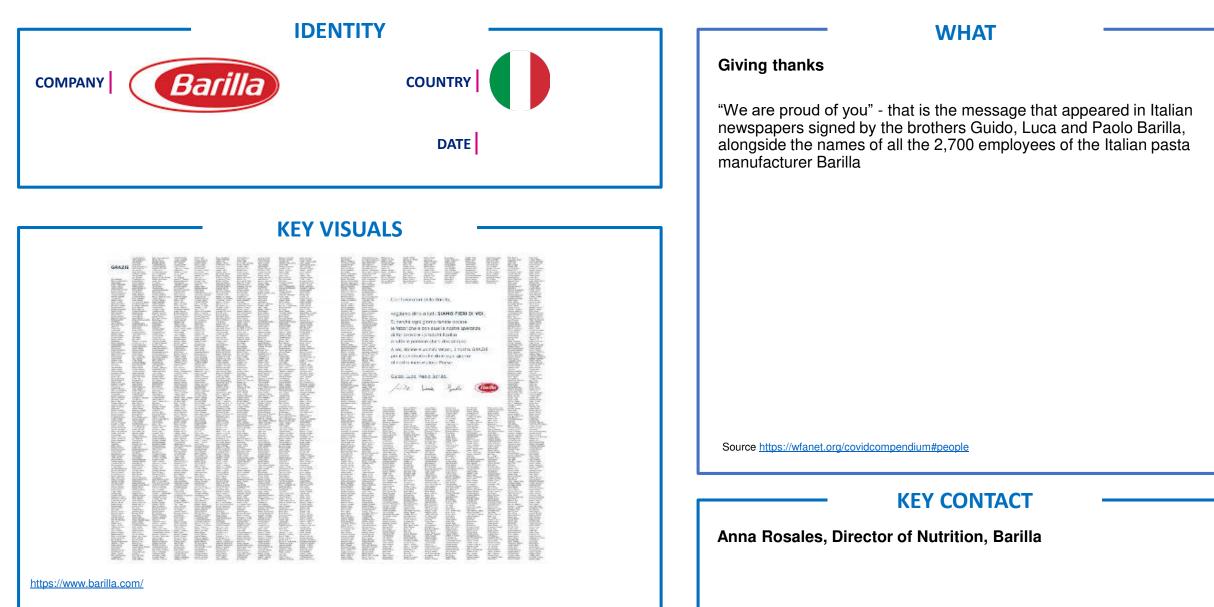
POSITIVE ACTION

Health &

Wellness

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IDENTITY	WHAT
COMPANY Barilla COUNTRY GLOBAL DATE 18 May 2020	 Internal People Support Timely safety and security measures Extended Smart Working to everyone in the office where applicable as preferred way of working (even phase 2) Global Insurance for all the employees for hospitalization due to COVID19 Possibility to pick up IT tools (i.e.: monitor) E-Learning Platform
KEY VISUALS	 Measure to guarantee safety in the plants (more distance, different shifts) Psychological support to Managerial Team in the Plants Gift delivered at home to all the employees with a letter form the shareholders
	 New Communication Plan with weekly newsletter New One hug portal with different channels: be inspired, be informed, be healthy, be part giving the possibility to share emotions and many social activities Agreement with Gyms for physical activity on line and lesson from the employees
	 Cooking lesson with star chef on line Page on newspaper with a thank you from the shareholders
A SARANANG DIGITALS COES DIGITALS	KEY CONTACT Anna Rosales, Director of Nutrition, Barilla





	IDENTITY
COMPANY GRUPO BIMBO NOURISHING A BETTER WORK	
	DATE April 2020
	KEY VISUALS
	It's official: you Are now part of The club
COV	/ID-19

https://grupobimbo.com/es

WHAT

Objective:

COVID-19 Information & Resources Portal/Newsletter for Associates

Detail:

- · Health information from verified sources
- Official communications: Guidelines, Protocols & FAQ (e.g. Vehicle sanitation, Safety Observations, Suspected cases mgt. for Physicians, PPE use, temperature measurement at work centers entrance, temporary void of meeting & international travels)
- 5,000 associates home office with full pay
- Stress mgt., Leadership, Teamwork, Fitness training & productivity tips
- #GBYourStory video testimonials
- Covid-19 MS Teams group for best practices sharing among GB business units.

KEY CONTACT

Karen Murillo, New Business - Health & Wellness Director, Grupo Bimbo







Opportunities to Observe	Expected Behaviors
Talking with other Associates	 Associates are not huddled closely together (social distance) Using "no touch" greetings Not touching their faces
Shift change	 Washing hands for at least 20 seconds, drying fully Using "no touch" greetings Maintaining appropriate distances at time clocks, sinks, etc. Sanitizing hands after touching common surfaces, e.g. time clocks, hand trucks,
Meetings in a conference room or huddle room or Using a common area – e.g. break room, locker room, etc.	 Washing or sanitizing hands before and after using the area Adhering to social distancing – e.g. sitting apart, non contact Are associates washing hands when coming in contact with others?
Entering the facility	 Sanitizing or washing hands immediately upon entering Are associates using their own tools or sharing tools?
Entering a work area or Returning to Sales Center	 Disinfecting surfaces they have used; tables, door knobs, railings, handhelds, vehicles order computers, hand trucks, spare trucks, dock plates, etc. Wearing appropriate PPE (e.g. gloves)

DATE April 2020

WHAT

Objective:

• Focused Safety Observations (SO) Checklist for COVID Prevention

Detail:

- Focuses on behaviors of associates in regards to hygiene/physical distancing (Safe & Unsafe)
- 50% of SO's are Covid19 Focused

KEY CONTACT

Dan Schorn, Daniel.Schorn@grupobimbo.com Sr. Director, Corporate Safety















https://grupobimbo.com/es

WHAT

Objective:

Safety Tips for Sales Centers

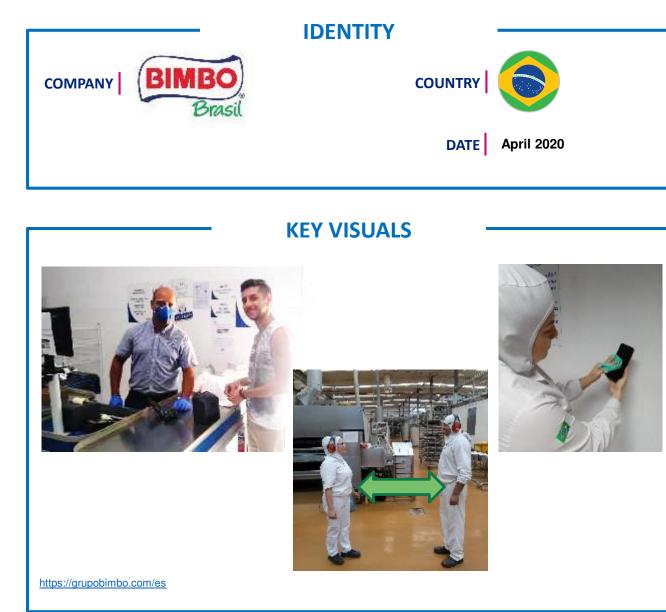
Detail:

- Ensure PPE is available for all team members: Every Associate given Hand Sanitizer, Gloves, and Mask
- · Vehicle surfaces inside and out sanitized
- Surfaces cleaned after each use (e.g. computers),
- Clearly mark spaces for social distancing.
- Hang all relevant COVID-19 communications in highly-visible locations.

KEY CONTACT

Dan Schorn, Daniel.Schorn@grupobimbo.com Sr. Director, Corporate Safety





WHAT

Objective:

COVID-19 Prevention Manual

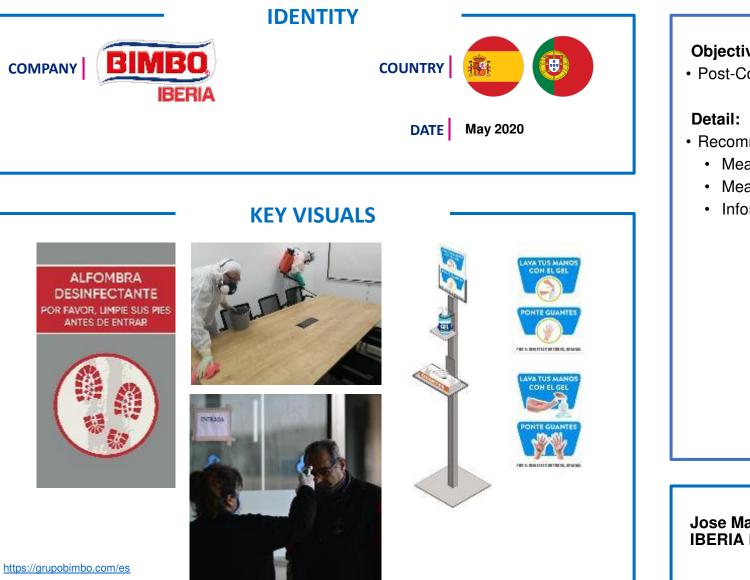
Detail:

- Health & Sanitation Best Practices for Associates:
 - Sales,
 - Operations,
 - Staff (Home Office)

KEY CONTACT

Anderson Felix De Oliveira anderson.deoliveira@grupobimbo.com National Director, Safety & Wellness





WHAT

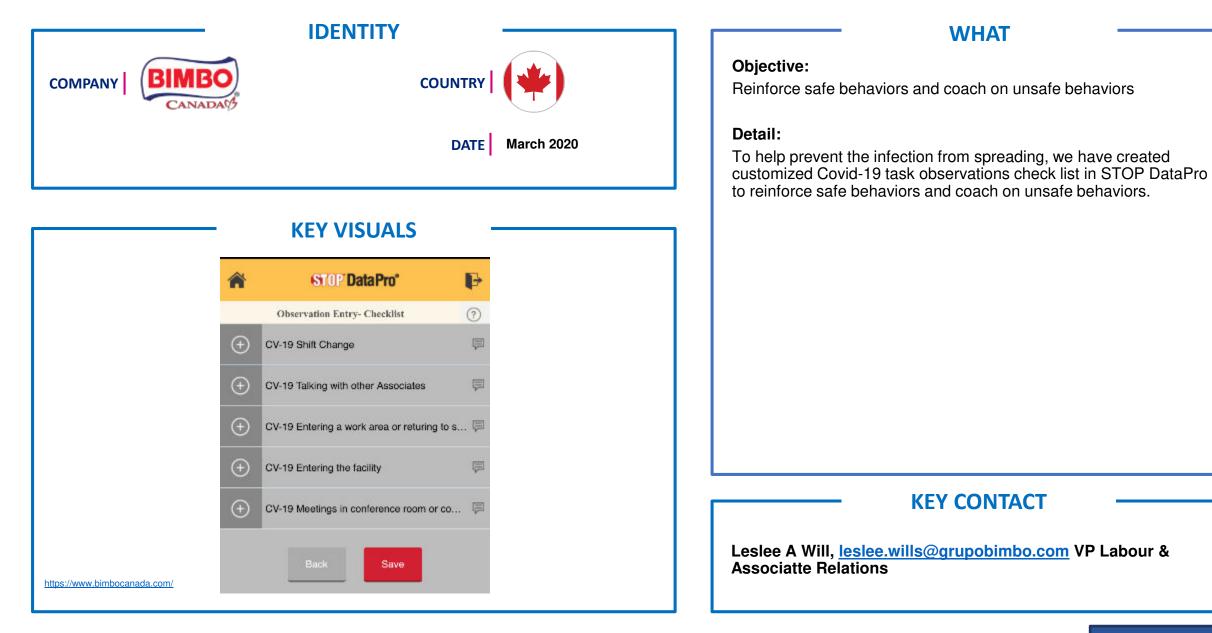
Objective:

- Post-Covid-19 Protocol for the return of associates to offices
- Recommendations for:
 - · Measures to be taken by the building owner
 - Measures to adopt in our offices
 - Information for associates

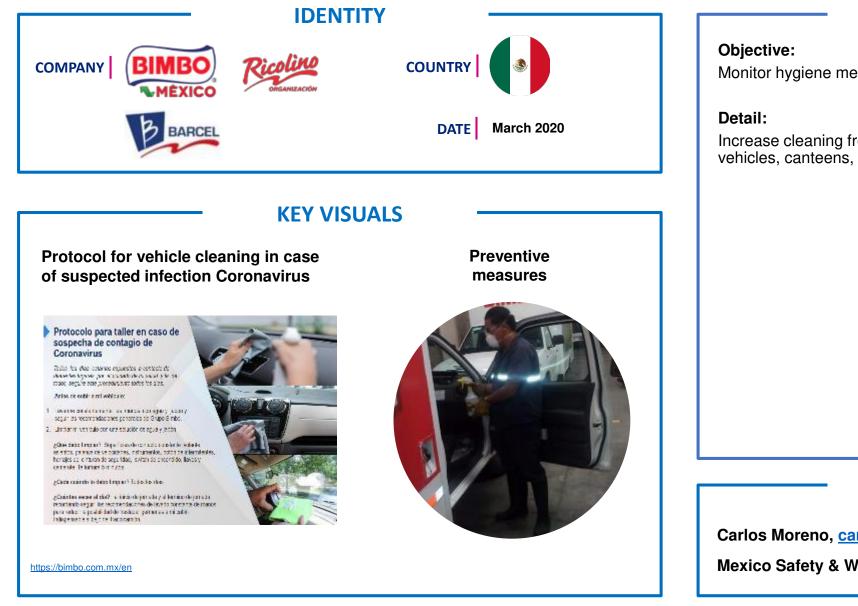
KEY CONTACT

Jose Maria Mazon Satrustegui jose.mazon@grupobimbo.com IBERIA National Director, Safety & Wellness









WHAT

Monitor hygiene measures and register special groups

Increase cleaning frequency at the work center, transportation, vehicles, canteens, common use sites.

KEY CONTACT

Carlos Moreno, carlos.moreno02@grupobimbo.com

Mexico Safety & Wellness Director



	IDENTITY		
COMPANY BIMBO		COUNTRY	Grupo Bimbo-GB (Latin America & Spain)
		DATE	April 2020
	KEY VISUAL	s -	
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CO	VID-19		200 200 200
https://grupobimbo.com/en			

WHAT

Objective:

Monitor associates health

Detail:

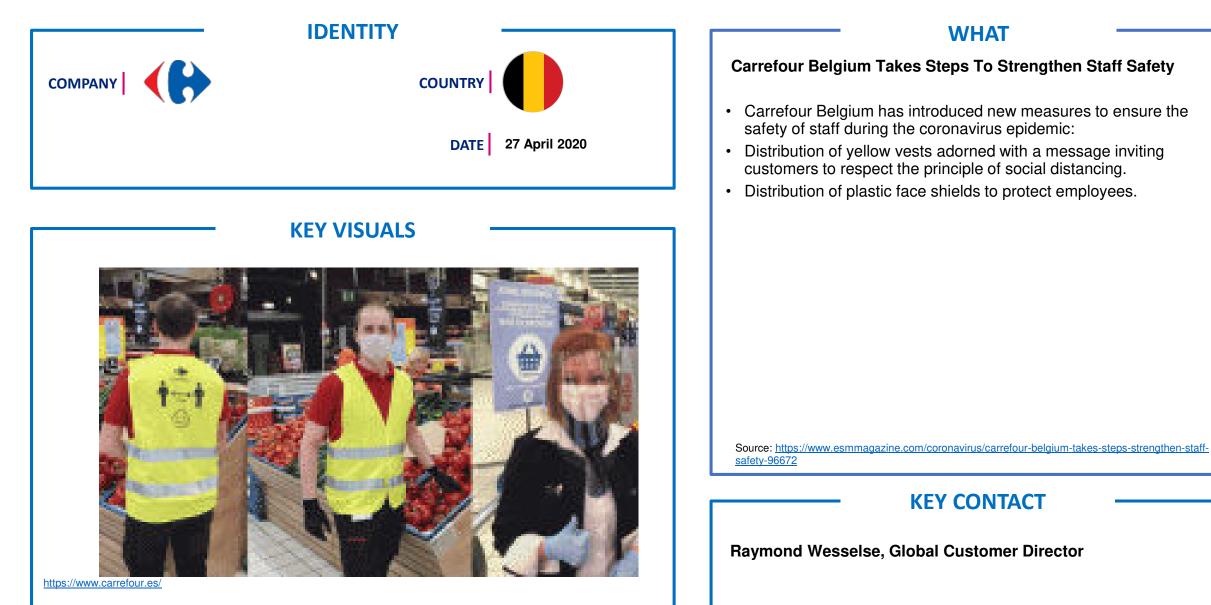
- Available in iOS and Android
- Monitors your symptoms
- Provide guidance
- In case of serious symptoms, your doctor will contact you to guide you

KEY CONTACT

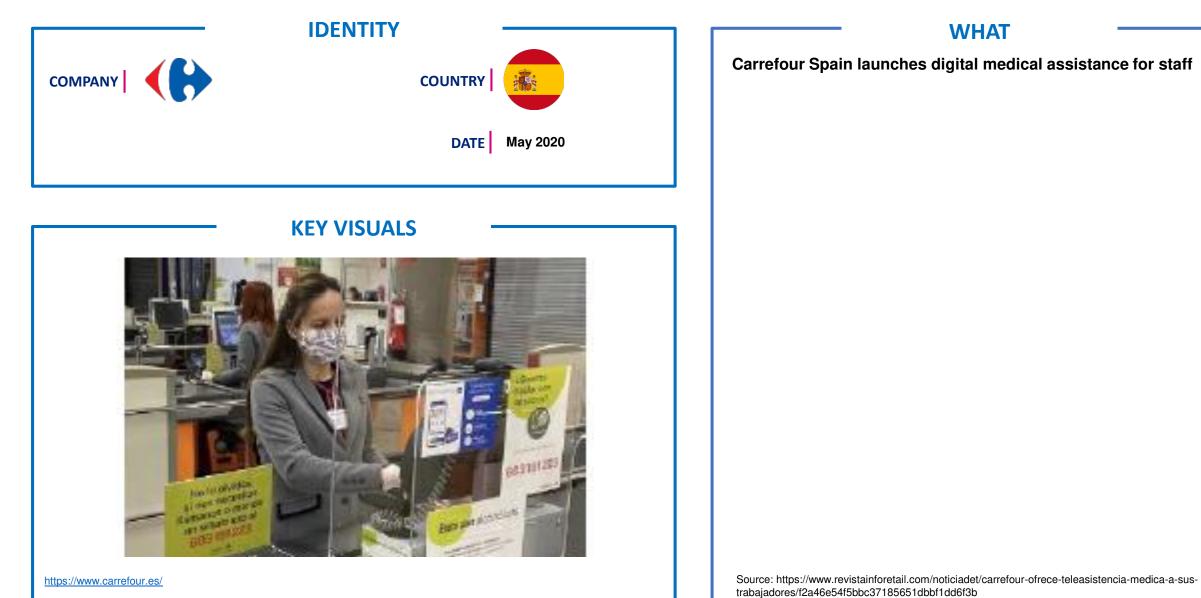
Rocio Flores Torres maria.r.flores@grupobimbo.com

Global GB Wellness Manager

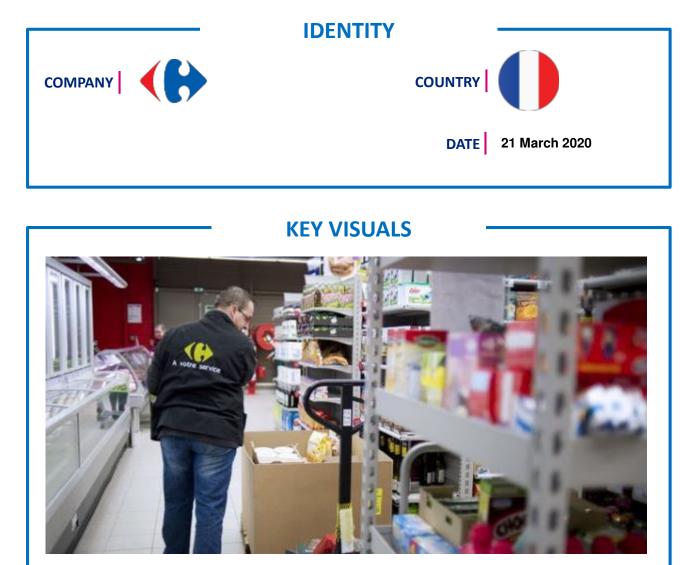












https://www.carrefour.es/

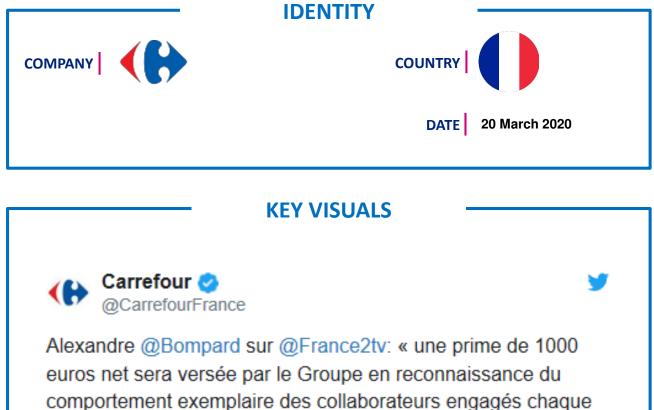
WHAT

CARREFOUR gives a 1000 € bonus to its in-store staff

- A 1000 € bonus will be distributed to Carrefour's in-store staff
- The bonus will be paid before the end of May

SOURCE: https://www.bfmtv.com/mediaplayer/video/jerome-nanty-drh-de-carrefour-declare-que-la-prime-de-1000-eurosdestinee-aux-salaries-sera-versee-au-plus-tard-sur-la-paie-de-mai-1232846.html





jour sur le terrain, en magasin, en drive, en entrepôt »

♥ 488 21:11 - 22 mars 2020

(j)

WHAT

CARREFOUR, AUCHAN & INTERMARCHE Support frontline employees with 1000 € bonus/employee

CARREFOUR

Plexiglas shield to protect cashier

Source: https://www.nouvelobs.com/coronavirus-de-wuhan/20200323.OBS26458/auchan-carrefour-intermarche-cesenseignes-gui-vont-verser-une-prime-aux-employes-exposes.html

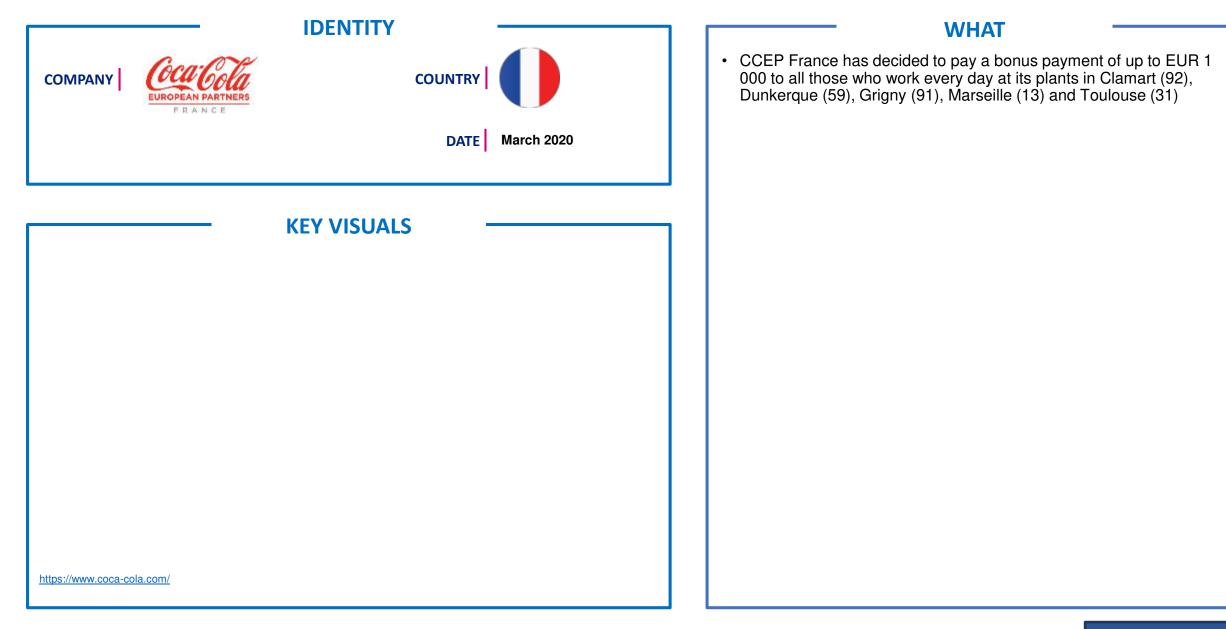




WHAT

- Encouraging employees to use two days of solidarity leave to participate in the #JeVeuxAider platform set up by the Ministry of Education. This platform enables the reinforcement of the workforce for the priority missions of the Civic Reserve: emergency food aid, exceptional childcare, links with isolated fragile people, local solidarity
- Employees who wish to do so can also use their two volunteering days of solidarity to benefit the French Red Cross and its platform "Croix-Rouge chez vous" (solidarity deliveries, listening to isolated people) or the association "Nos Quartiers ont du Talent" of which CCEP France is a partner







ID	ENTITY
	DATE March 2020
KEY	VISUALS

https://www.fr.cpm-int.com/

WHAT

Providing all CPM employees free medical teleconsultation service with general practitioner or specialist

Each employee can consult a general practitioner or specialist free of charge, 24/7, from all mobile devices. This service is completely free, with a unique phone number.

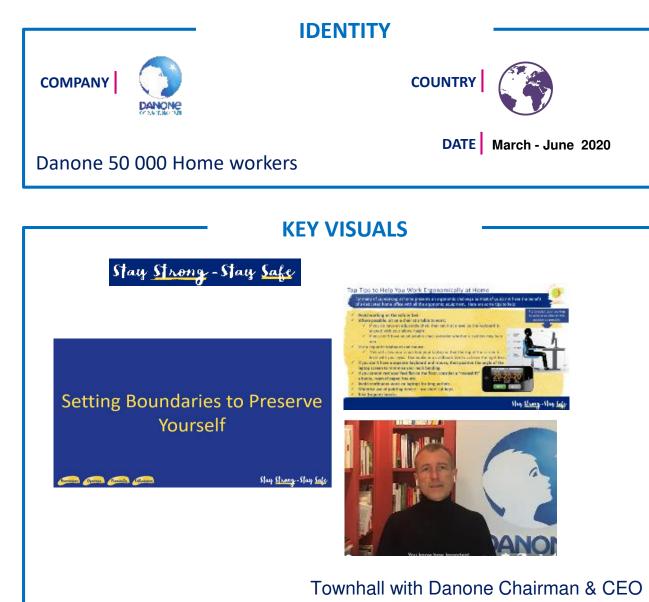
The teleconsultation service is:

- A dedicated 24/7 telephone line available anywhere in France or abroad,
- A treatment done by a doctor registered with the College of Physicians and based in France
- An interview protected by medical secrecy
- The possibility of prescribing an e-prescription available online
- A report is sent to the attending physician who remains at the centre

of the care journey

· Referral to an emergency service if needed





WHAT

OBJECTIVES

Support people working from home, keep the link with the company Learn from employees to set up new ways of working

5 HUMAN-CENTRIC THEMES

Efficiency, Physical health, Mental health, Proximity management, Solidarity & caring. One global editorial committee, 1 Community leader per theme, 1 post per day on Danone Social Network

5 DIMENSIONS

A. One visible campaign Stay Strong-Stay Safe on Danone Social Network to support people

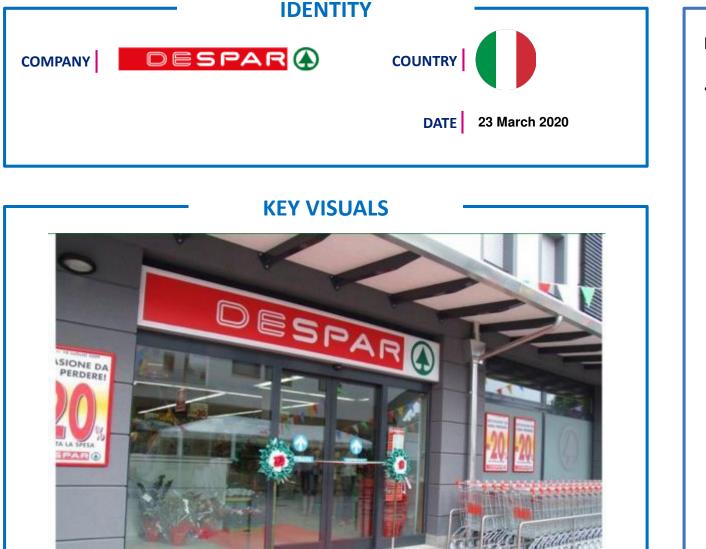
B. Global learnings with internal and external content on Danone learning platform

C. Empowerment and monitoring of the Business Units to provide support to employees – Employee assistance programme

D. Regular townhalls with Comex leaders

E. Pulse surveys at Company / **local level** to monitor employee morale, needs and engagement and drive Company support.





https://www.despar.it/it/

WHAT

DESPAR Northeast Italia insures employees

 Aspiag Service which operates the SPAR brand in northern Italy will take out an insurance policy with a leading insurance firm to support all employees. The insurance will provide operational and economic support to colleagues in the event that they are diagnosed with COVID-19

Source: https://spar-international.com/news/despar-nordest-italia-insures-employees/





POSITIVE ACTIONS

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https://spar-international.com/covid-19/.

Bealth & Wellness

FORUM

WHAT

- Spar provides protective clothing or equipment in stores and DCs
- Spar set up staff rotation to reduce contact
- Provides online training on crisis management
- Employee recognition: bonuses for employees

https://www.linkedin.com/feed/update/urn:li:activity:6644850086679457792/



	IDENTITY
COMPANY FairPrice Group	
	DATE 15 April 2020
	KEY VISUALS
	Stay Apart to Stay Safe
DID YOU HEAR THE PEOPLE CLAP? THANK YOU	
Charles Scienced ROwel Street	By matrixatery a sele distance of at head 2 metros from others, we can startura ad provent cummently transmission of Covid-13
We are ONE FAIRMILY!	Vaux forelité matters
THE REAL	Insteament sommer stormer stor bestarge selle end havelbligt Maketassen free Avende send ander begregere berefere berefere som berefere be
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	getherings wear a mails when you visit the doctor
CARLES DATE	getterings wear a mask when you thid the doctor

WHAT

Keeping employees safe:

- Regular health advisories, FAQs and posters
- · Providing masks and sanitizers to all
- Mandatory temperature checks and safe distancing measures at all workplaces
- Equipping office-based employees to telecommute

Working as one team:

- Care package for daily commuting Malaysians employees affected by travel restrictions. Package included hotel accommodation and allowances to help the stay on in Singapore
- Office-based staff volunteering at our stores
- Redeploying staff from food outlets where footfall has reduce to work
 at supermarkets

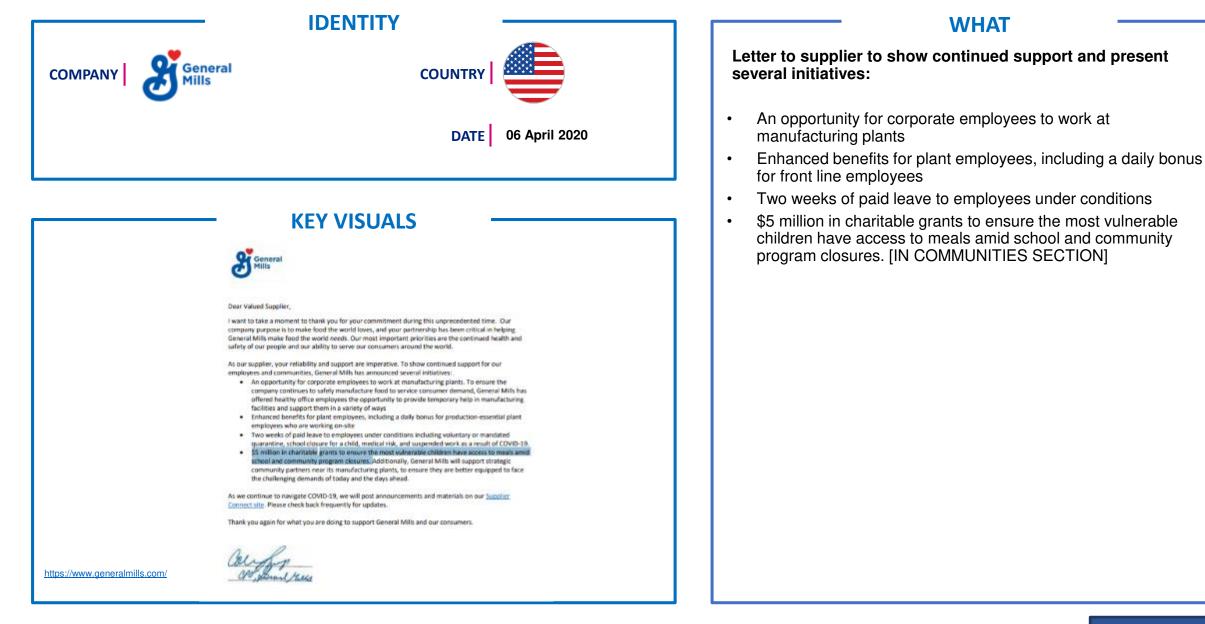
Recognizing their contributions:

- Email massages from Group CEO to rally employees and thank them
- · Videos on how employees are going the extra mile
- Special cash award for all employees

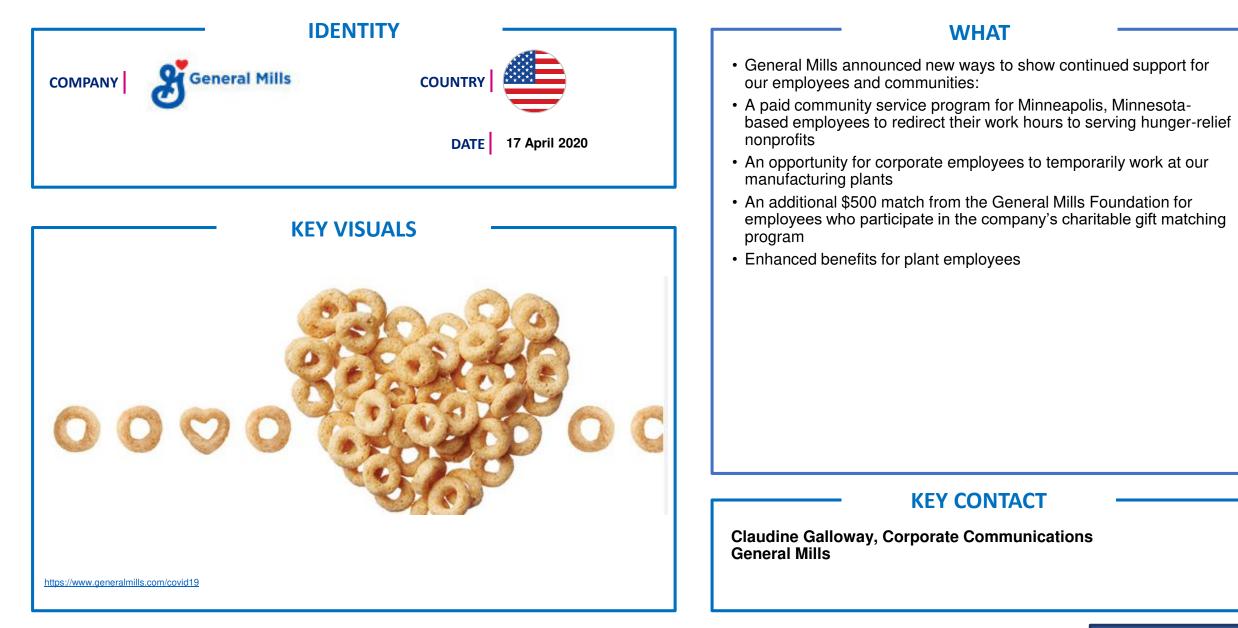
KEY CONTACT

Alvin Neo, alvin.neo@fairprice.com.sg







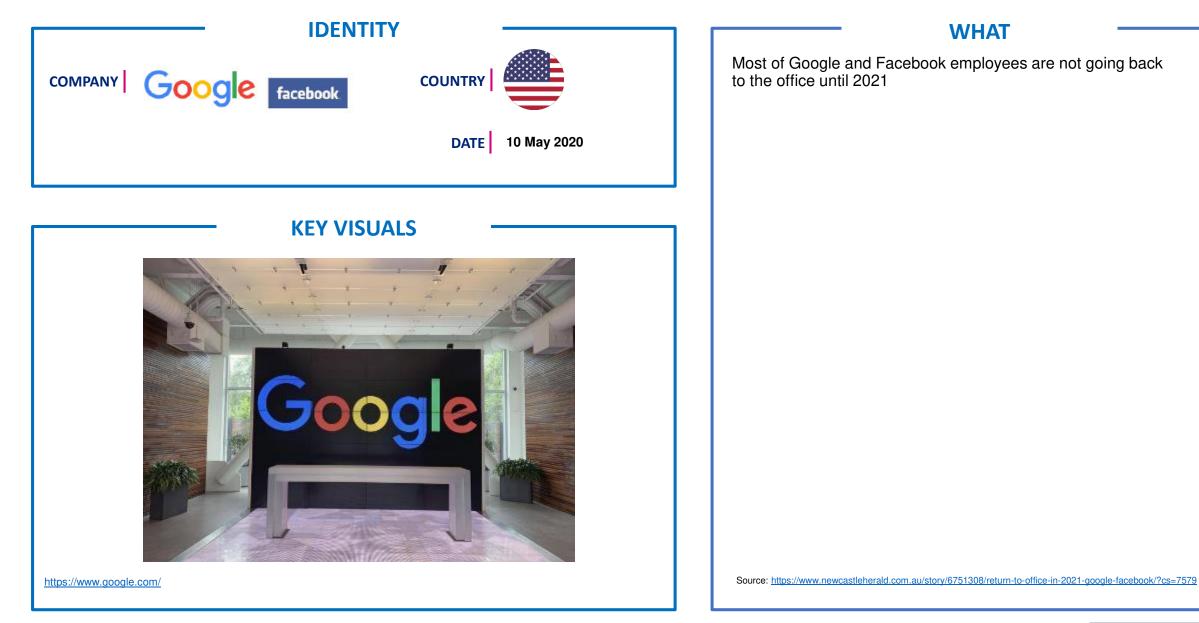


Health & Wellness

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POSITIVE ACTIONS











	IDENTITY		WHAT
COMPANY Heineken	COUNTRY		Our response to Covid-19 Our three guiding principles: • Health, safety and trust of our people
	DATE	13 April 2020	 Safeguard the continuity of our business and appeal of our brands Support to the communities who are most impacted
	KEY VISUALS -		
https://www.theheinekencompany.com/age-gate	<u>/574</u>		Source: https://www.theheinekencompany.com/our-response-covid-19



IDE	NTITY
COMPANY PARTNERSHIP	
	DATE 06 April 2020
KEY \	/ISUALS
JOHN LEWIS 3 TARTNERS	

https://www.johnlewis.com/

WHAT

John Lewis Partnership thanks staff with new reward payment and increased discount

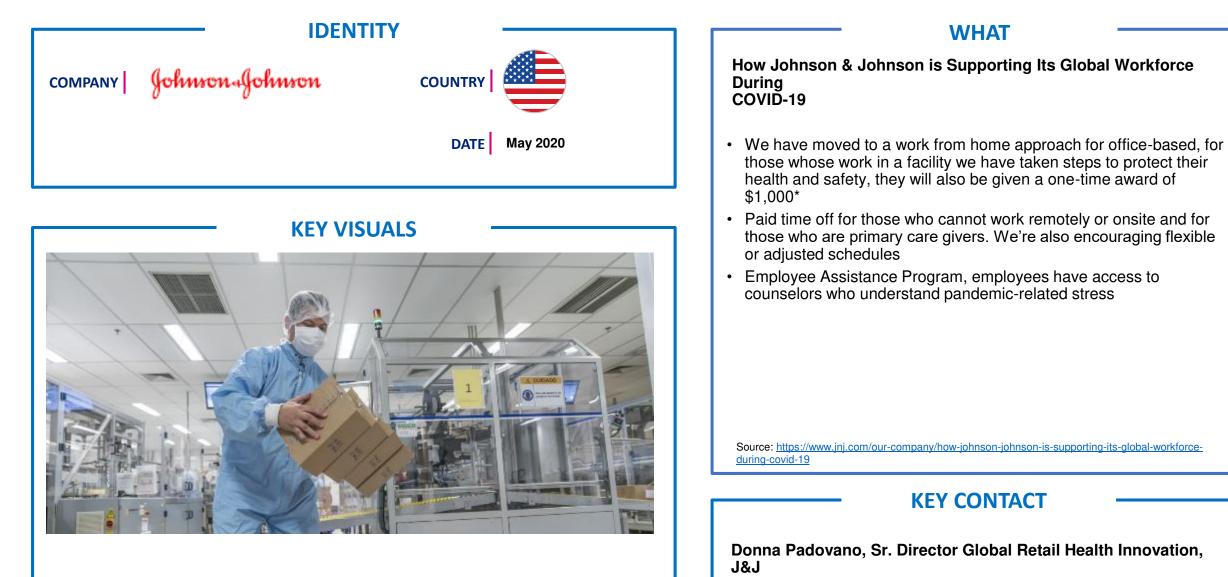
This is for all non-management staff and first level managers working from 12 April, they will receive a bonus payment of $\pounds 25$ for each week worked in May and June

This follows the award of a 2% bonus which was given to all staff in March.

The retailer is also increasing the partnership staff discount rate in Waitrose shops from 15% to 25% for thirteen weeks.

Source: https://www.theretailbulletin.com/general-merchandise/john-lewis-partnership-thanks-staff-with-new-reward-payment-and-increased-discount-06-04-2020/





https://www.jnj.com/

Health & Wellness

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POSITIVE ACTIONS





IDENTITY
COUNTRY
DATE 17 March 2020

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https://www.kaufland.ro/

WHAT

Biggest retailer in Romania offers its employees bonuses totaling EUR 1.6 mln amid Covid-19 crisis

- Kaufland offers a bonus of EUR 1.6 million to its "first line" teams in shops and warehouses, and introduces the immediate payment of the extra hours made in this period, according to the internal criteria, the company announced in a press release
- To protect the most vulnerable employees, the company has also decided that people over 65 and pregnant women should get paid leave, if they wish
- The retailer has also announced recently that it would pay its invoices to suppliers within 7 days

Source: https://www.romania-insider.com/kaufland-bonuses-employees-romania

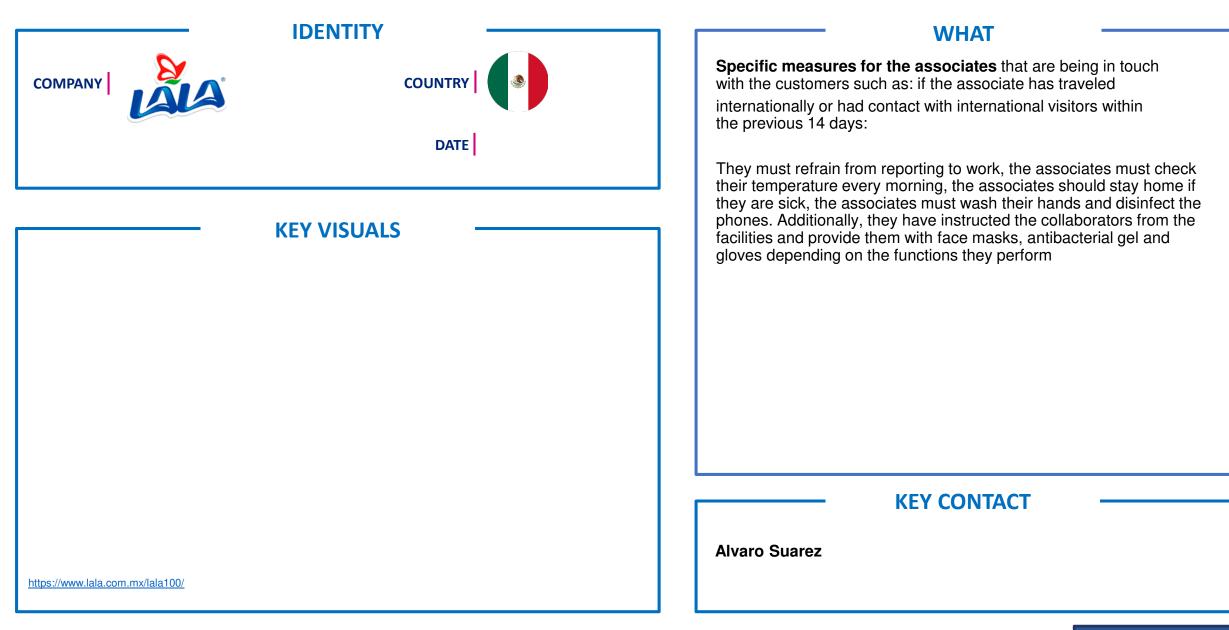


	IDENTITY -	 WHAT
	COUNTRY	Lala has been also implementing some measures for the customers and the associates
	DATE	Remote work for administrative personnel, isolation protocol for associates who have been in touch with foreign, travel bands, providing antibacterial gel dispensers in the stores, gloves and face masks, the creation of the Measures of Prevention COVID-19 program, to teach
	KEY VISUALS —	the associates about the virus and how to prevent it, running a sanitation program for all of the facilities and transportation units through an external provide and infographics were generated, for each type of functions of the collaborators.
		KEY CONTACT
https://www.lala.com.mx/lala100/		Alvaro Suarez

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FORUM

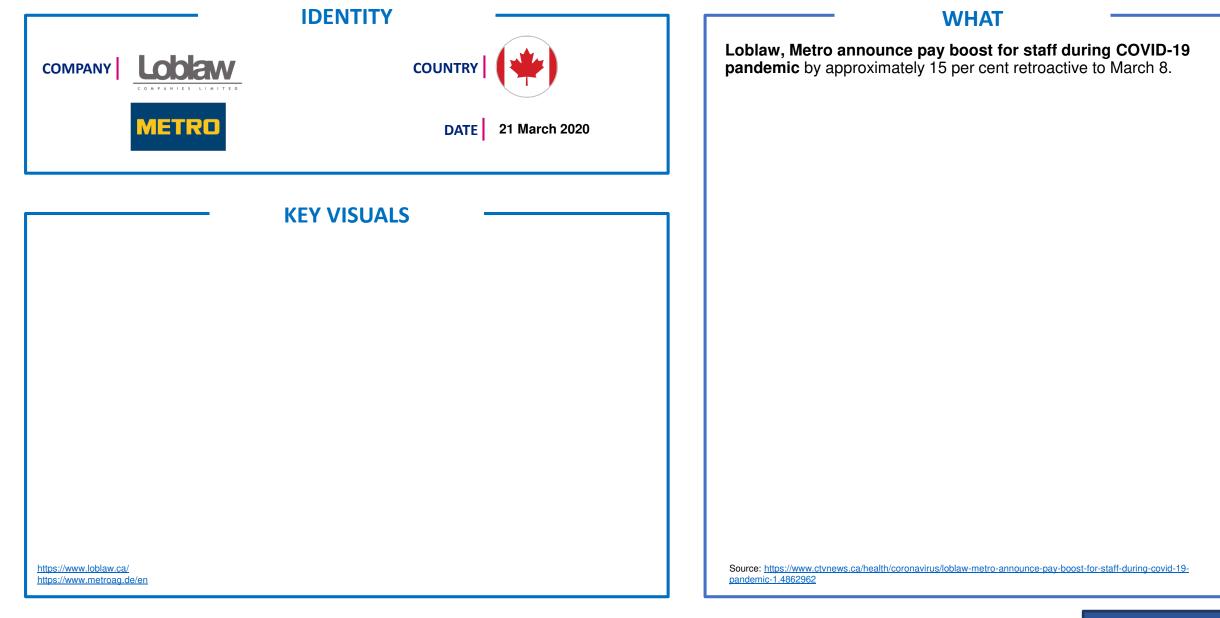




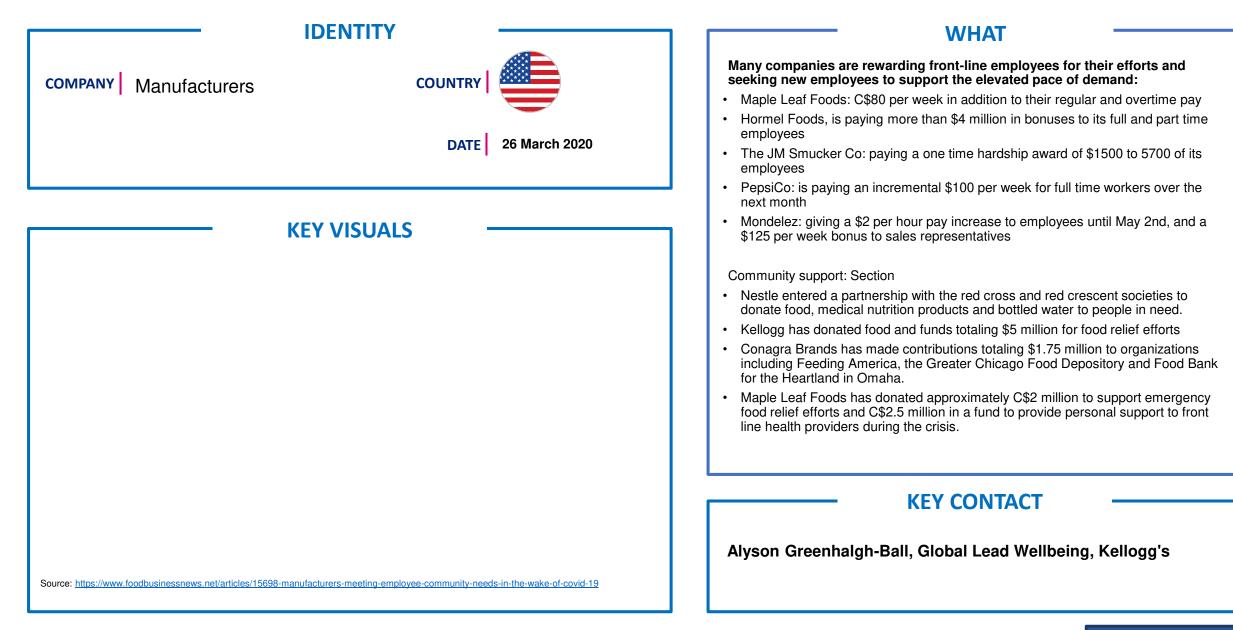
POSITIVE ACTIONS

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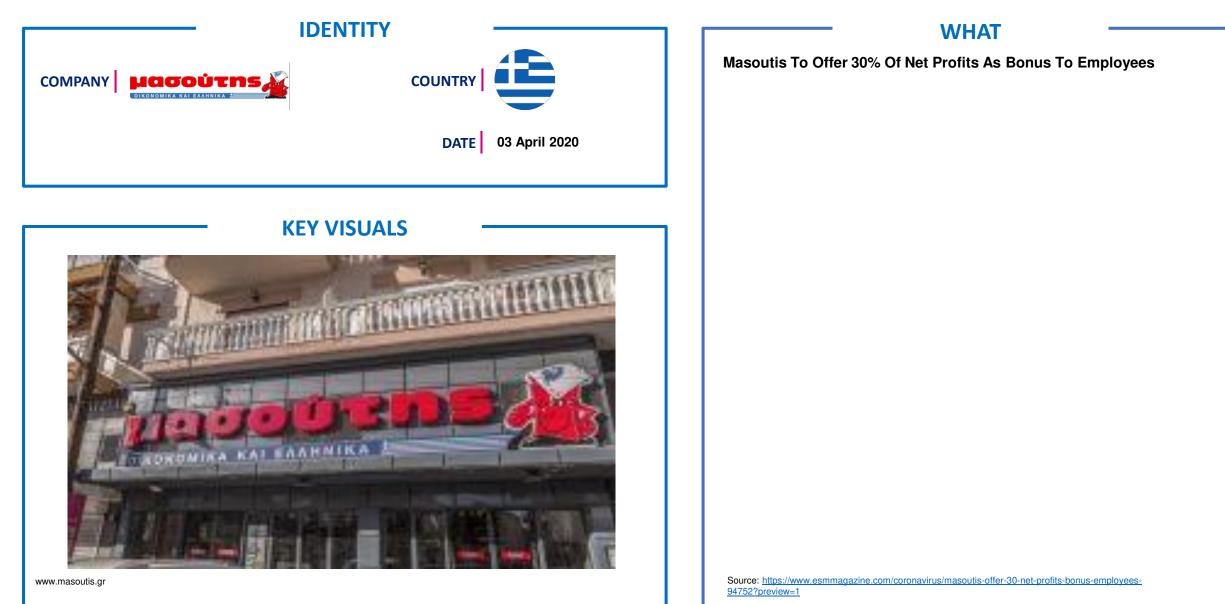
POSITIVE ACTIONS

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Wellness

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		WHAT
		Administrative Units Applications
COMPANY MIGROS TICARET A.Ş.		• Home office working is held by Headquarter and Regional Offices. Administrative employees are rotating to work in office or out of office for Monday, Wednesday and Friday. On Tuesday and Thursday, the offices are closed to be disinfected in detail
	-1	 HQ Employees, who have chronic diseases or live with people with chronic diseases work at home
		 All of the employees' temperature is taken in the entrance of the office
KEY VISUALS		 Frequency of disinfection processes with relevant chemicals and hygiene controls are increased with the use of nanotechnology
		Hygiene dispensers are located on every floor next to doors
INN NIGROS NINN	Migros	 Continuously, awareness infographics are shown through screens located on the office walls, along with the online trainings and videos
www.masoutis.gr		Source: https://www.esmmagazine.com/coronavirus/masoutis-offer-30-net-profits-bonus-employees- 94752?preview=1













COMPANY MIGROS	
HUANET A.ş.	DATE March 2020
KEY	VISUALS

https://www.migroskurumsal.com/en/

WHAT

- Store, warehouse and distribution center employees, who have chronic diseases or live with people with chronic diseases are on annual leave or paid excused absence
- Employees who have close contact with our customers are using plexy personal face shields and face masks. Personal sanitizers and hand creams are delivered to store employees
- Online trainings and videos are frequently circulated to ensure their personal hygiene and motivation
- We provided box of fruits (orange, grapefruit, kiwi, lemon, green apple) and Vitamin C supplements to all store and warehouse employees to empower their immune system
- Additional employment was provided to 3,200 people in one month. With this extra employment, the workload of our employees was balanced and job opportunities were provided for those who were unemployed during this period
- Our frontline employees were awarded with 4-fold bonus

KEY CONTACT

Ahu Baskut Alyanak, Corporate Communications Director

Demir Aytaç, Business Alliance Executive

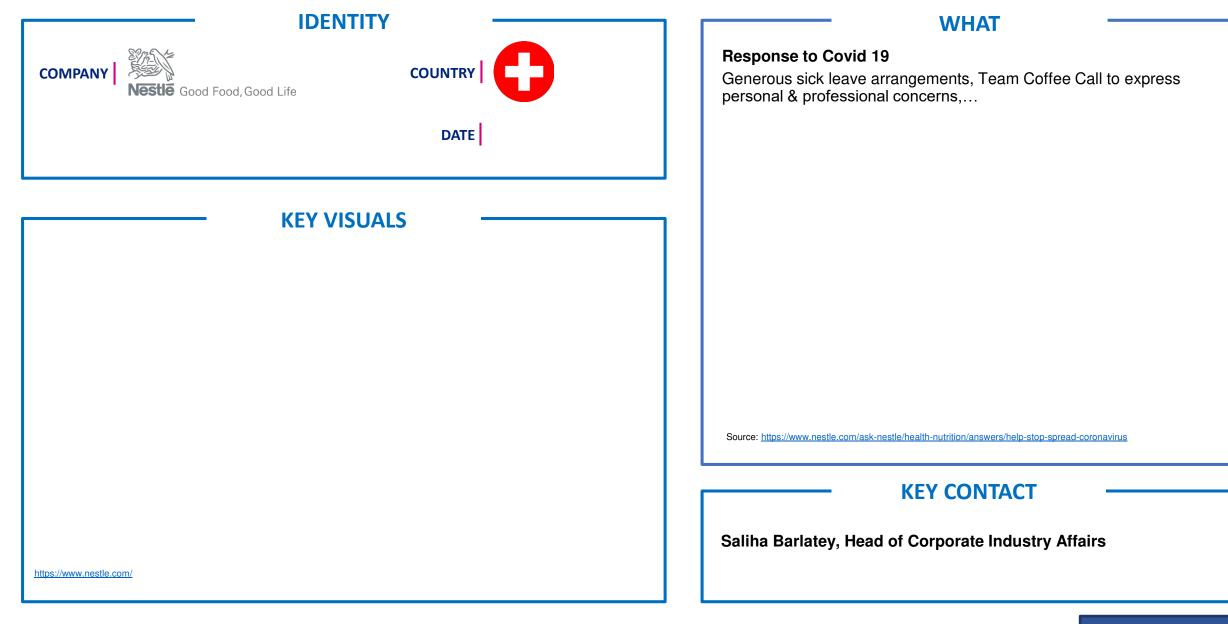


IDENTITY	
COMPANY COUNTRY Global	Ke Oi
DATE 20 April 2020	i ; ;
KEY VISUALS	• , • (
	1 • • • •
People are at the heart of our business We're right there with YOU in fighting	
this global challenge	Sa
https://www.nestle.fr/	He

WHAT eeping our employees healthy, safe and supported. ur global action includes: In addition to our normal strict hygiene standards, putting in place additional safety measures in our factories, offices and distribution centers Encouraging office-based employees to work from home whenever possible Asking our employees worldwide not to travel internationally for business purposes Offering generous sick leave arrangements for those who contract the virus Providing cash loans or advances for those in financial distress Paying all hourly and salaried staff affected by temporary stoppages in full for a minimum of twelve weeks* For employees in factories and distribution centers, offering free meals and transport for staff to help reduce the risk they fall ill Providing parents with the flexibility to manage their family responsibilities and their role **KEY CONTACT** aliha Barlatey ead of Corporate Industry Affairs

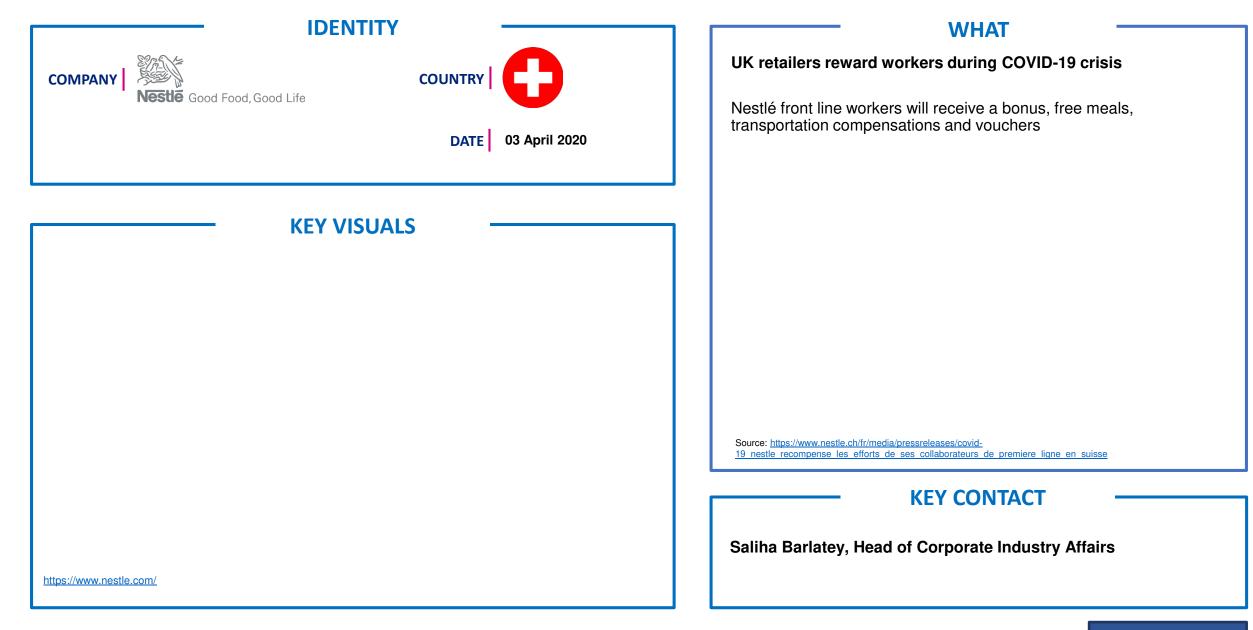
Back to company list





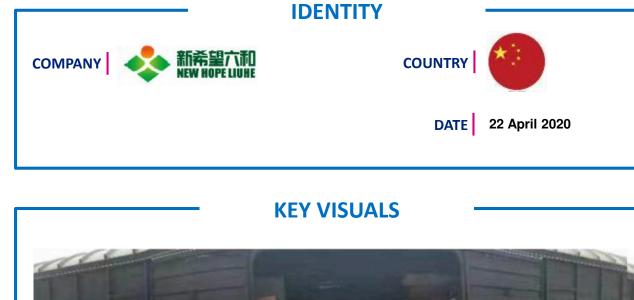
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WHAT

Fight against the COVID-19 together, overcome the difficulties together

For the health and safety of all employees, New Hope Liuhe uses all its resources and tries its best to buy medical protective equipment such as masks, goggles and disinfectants from home and abroad. Special measures for epidemic prevention and control have been fully launched in various production and operation links such as feed, breeding, slaughtering, deep processing of meat, direct joint stores, logistics and distribution

- 1. The video conference system is enabled, and social software groups are used to communicate with each other on prevention and control experience, and guide employees to prevent and control themselves and their families.
- 2. Monitoring: daily body temperature testing of all employees on and off duty, and observation of the temperature above 37.3 ° C leaving the post to isolate, and up to now the safety of the staff on duty is 100%
- Preparation of prevention and control materials, protection upgrade of key positions, and implementation of decontamination measures in accordance with the protection level of the hospital;
- Comprehensive disinfection: disinfection of tools, vehicles, employees, office areas, operation areas, workshops, etc.
- 5. Implement zone management
- 6. Management of the closure (factory), cut off contact with the outside world, and avoid the risk of cross infection.

http://en.newhopegroup.com/sp/index.html







KEY VISUALS

COVID-19 Prevention Guideline V2.0



COVID-19 Prevention Guideline V3.0



WHAT

Lead by a professional department, fully attack the COVID-19 prevention

- Since the first report on Dec. 30, 2019, the Headquarters Dep. of SHE, under the leadership of General Manager Liu Longhai, pre-judged and responded quickly, immediately established an prevention and control steering group, and took the first place on New Year 's Eve on January 24 "", and continue to update the "COVID-19 Prevention and Control Guide" to the 3rd edition according to the development of the COVID-19 situation, giving scientific guidance on the protection methods of employees at home and going out, fever emergency treatment, etc.
- In order to cooperate with the "COVID-19 Prevention and Control Guide", the company also updated the "New Hope Liuhe Disinfectant Use Specification", "New Hope Liuhe Staff Prevention and Control Wear Code" and other corporate standards to provide powerful assistance for the smooth work resumption and ensure production safety.
- 3. The establishment of the prevention and control steering group and the continuous release of prevention and control guidelines provide a powerful guarantee for winning the COVID-19 protection campaign and maintaining the stable development of the enterprise. Up to now, with the continuous promotion of various sectors and the active cooperation of employees, our employees have not found a confirmed or suspected case of the new coronavirus, and the work of each business unit has resumed smoothly.



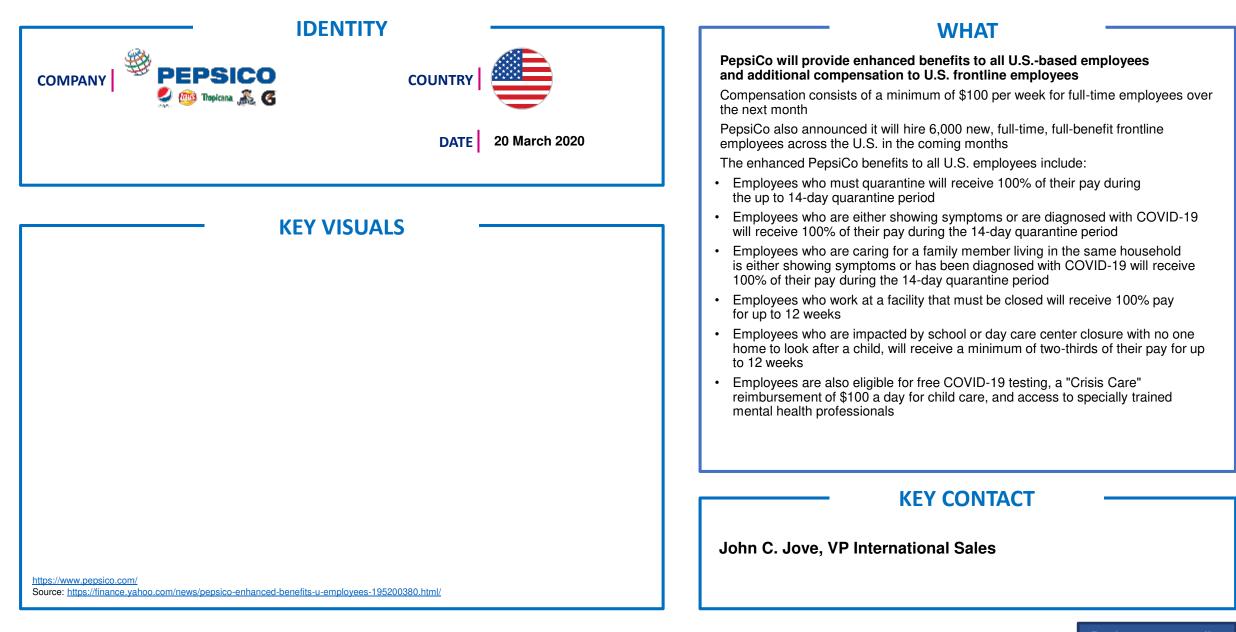


Health & Wellness

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POSITIVE ACTIO





POSITIVE ACTIONS

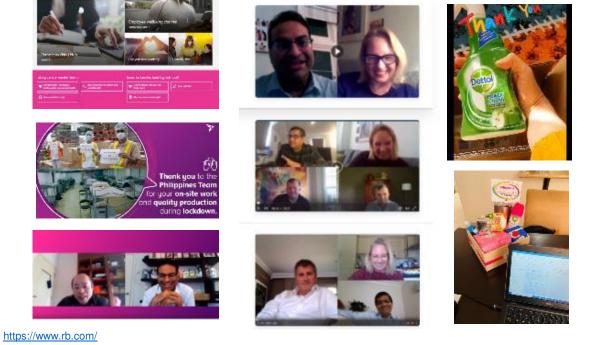
Health &

Wellness

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IDENTIT	Y
COMPANY RB (RECKITT BENCKISER)	COUNTRY GLOBAL
	DATE 13 April 2020
KEY VISU	ALS



"Together we are stronger" campaign An internal/external campaign to thank people for their r	
pursuit of our Purpose and supporting our consumers th	rougn

- We launched the Sir James Reckitt Award, celebrating one of our founders from 200 years ago, and awarded in service of truly special accomplishments. Its inaugural recipients were our Shashi factory in Jingzhou, China, close to Wuhan
- Care packages of hygiene products for employees and their families ٠
- A robust internal communications programme to keep our teams aware of progress, motivated and connected to our senior leaders through our virtual sofa chit chat. It has received at 85% positive approval rating.
- Wellbeing content for our teams to maintain mental • and physical health

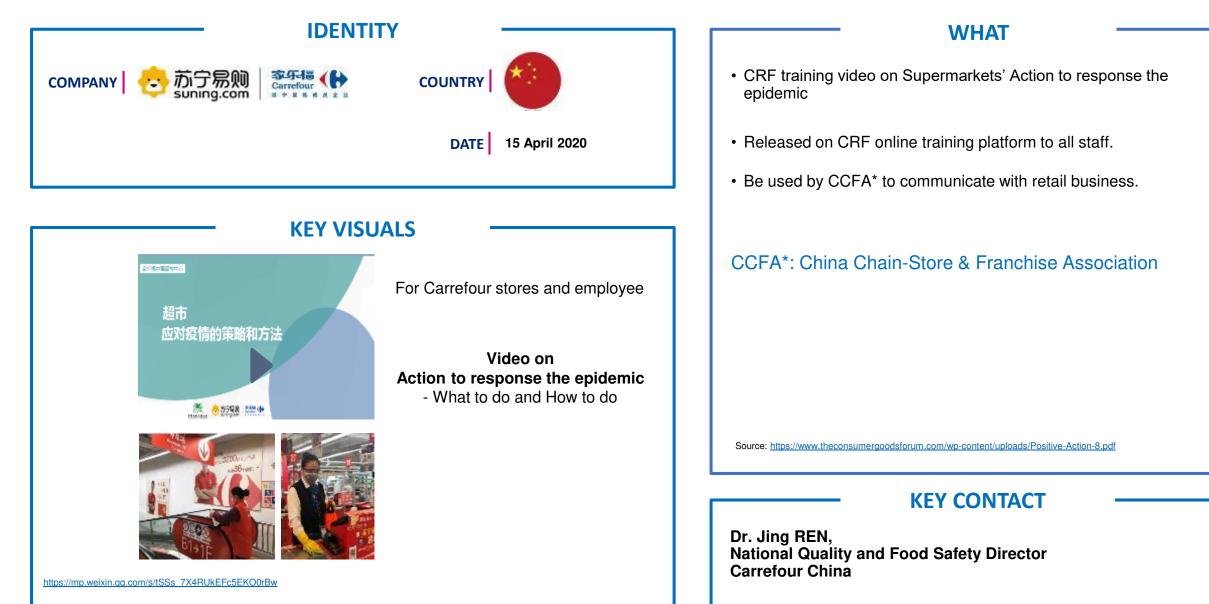
our brands

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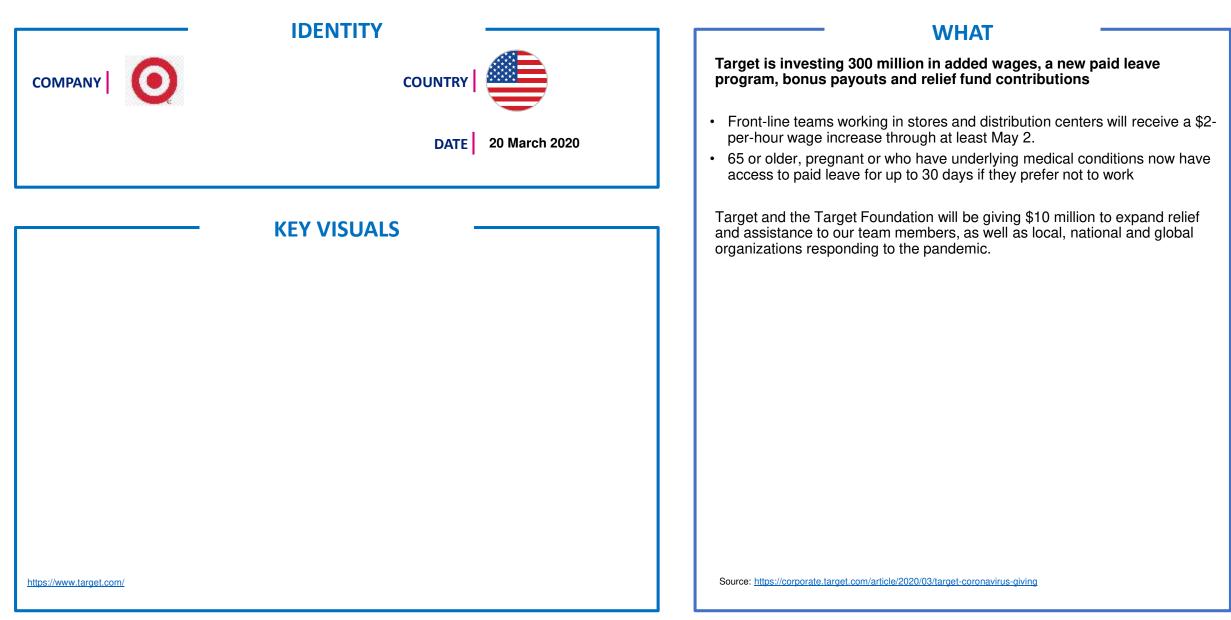






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POSITIVE ACTIONS

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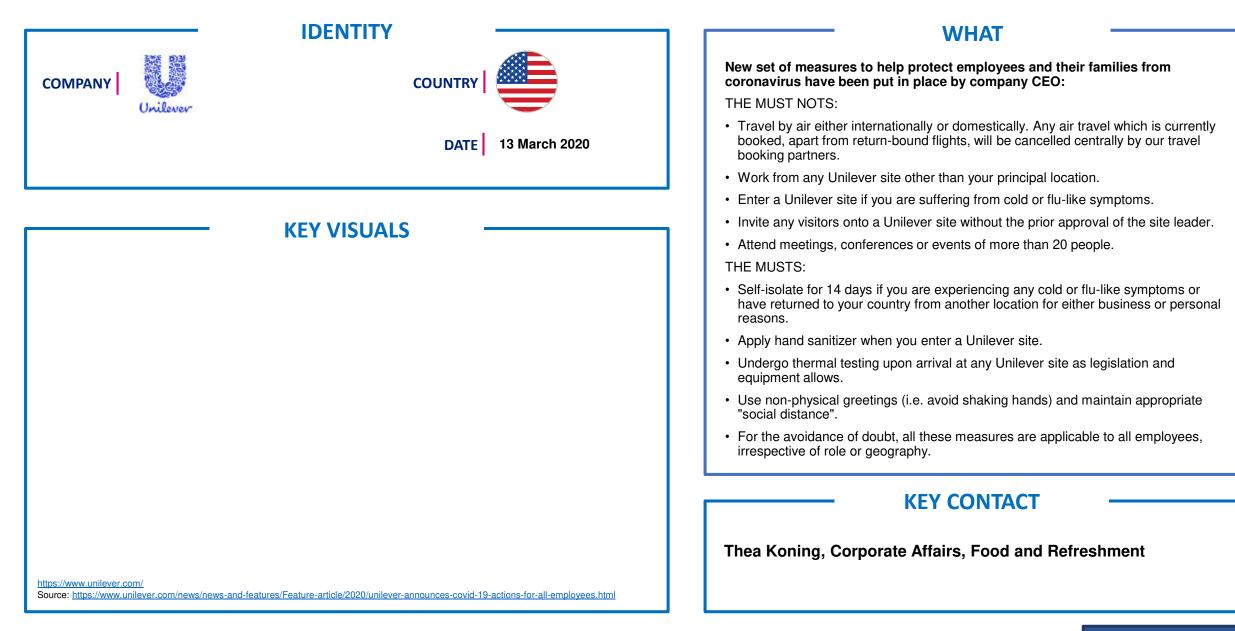






	IDENTITY		WHAT
COMPANY UK retailers	COUNTRY		 UK retailers reward workers during COVID-19 crisis Morrisons: store staff get bonus for coming into work, with a
	DATE	02 April 2020	 threefold increase in bonus for the next 12 months. Aldi: employees will get a 10% bonus on hours worked, effective from 9 March 2020."
			 Sainsbury's: 10% of the hours they have worked since March 8 Tesco: 10% bonus on the hourly rate for hours worked to colleagues
	KEY VISUALS -		across its stores
			 Asda: There will be an extra week's pay in June Lidl: are being given a £150 voucher each."
			 Co-op: we've given them a bonus, money to spend and extra time off
			• Waitrose: tbd
			M&S: 15% pay reward in recognition of the work they are doing
			Source: https://www.bbc.com/news/business-52119560





POSITIVE ACTION

Health &

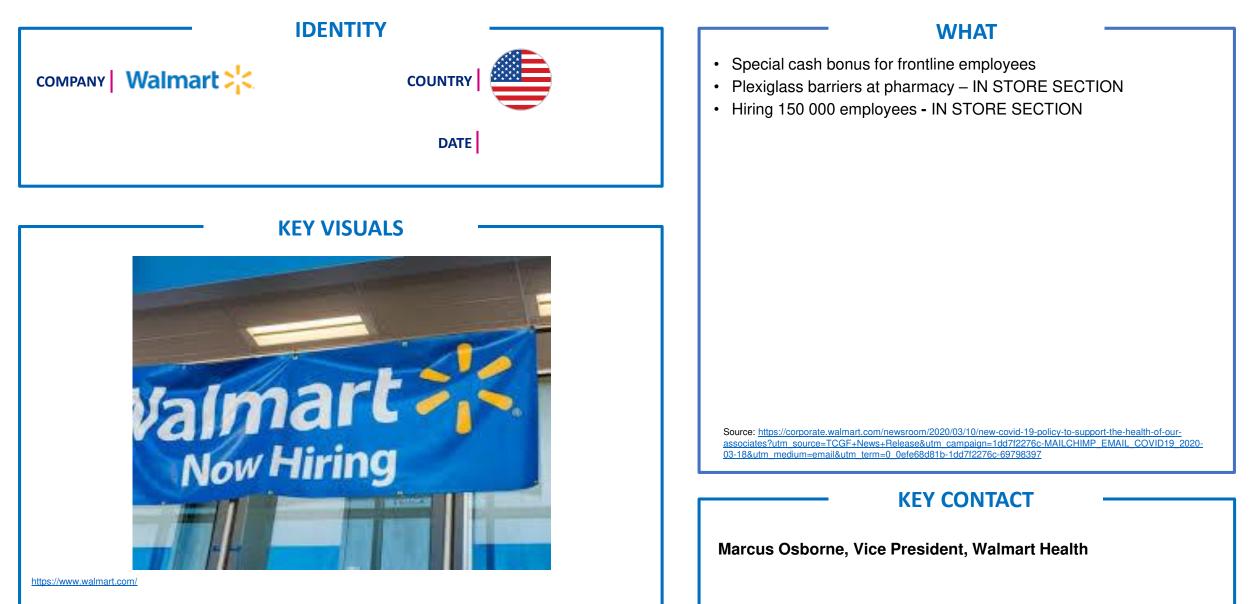
Wellness

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	IDENTITY —	WHAT
COMPANY Walmart :	COUNTRY DATE 10	 COVID-19 emergency leave policy Attendance occurrence policy is waived through the end of April, giving the employees the choice of going to work or not Anyone who is under mandated quarantine will receive up to two weeks of pay Anyone with the disease will receive up to two weeks pay minimum
	KEY VISUALS —	
https://corporate.walmart.com/		Source: https://corporate.walmart.com/newsroom/2020/03/10/new-covid-19-policy-to-support-the-health-of-our- associates KEY CONTACT Marcus Osborne, Vice President, Walmart Health





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IDENTITY	WHAT
COMPANY VIEW COUNTRY VIEW COUNT	 Whole Foods, Amazon enact temporary wage hike in coronavirus response Hourly associates in U.S., Canada get extra \$2; UK workers receive £2 more in support of their extra effort during the pandemic from now until the end of April
KEY VISUALS	
https://www.wholefoodsmarket.co.uk/	Source: https://www.supermarketnews.com/retail-financial/whole-foods-amazon-enact-temporary-wage-hike- coronavirus-response







DATE March - June 2020

KEY VISUALS



WHAT

Danone measures to protect employees

We believe that the full engagement of our teams and the collaboration with our partners will make us succeed, whatever the challenges we face today and tomorrow. We stand by them, in line with **our dual project for social progress and economic success.**

1. SAFETY

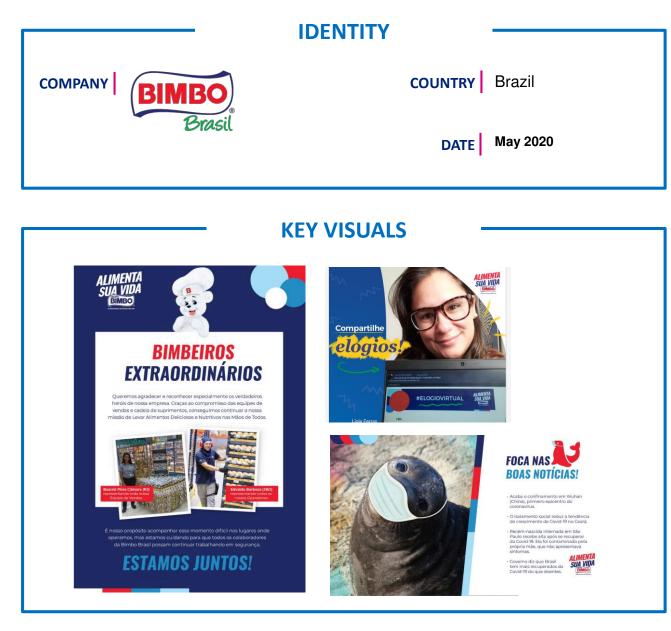
Continue to fight against COVID-19 propagation in our food chains

- Within our facilities: protection guidelines for all employees, following or anticipating local regulations, and adaptation of the organization to each situation, striving for no proximity between workers at any moment
- With our partners: promotion of the protection guidelines, supply of protection equipment when available.

2. SOCIAL principles to protect Danone employees

- Guarantee revenue to all employees through the crisis over the months of April, May and June
 - All work contracts are secured no work contract termination due to the sanitary crisis
- In case of sick leave, quarantine or childcare, health insurance is completed by Danone to 100%. In some countries, like China, we have also upgraded locally our Dan'Cares policy (our global program providing all Danone employees worldwide with quality healthcare coverage) to cover care expenses for our employees and their families.
- Food Emergency recognition scheme for production & distribution teams (plans defined in each site).





WHAT

Objective:

COVID-19 Communication Strategy Guidelines

Detail:

- Daily & Weekly communication from Bimbo Brazil (BB) President to associates through videos, yammer, WhatsApp or emails
- Engage associates by placing them in communications.
- Positive and weekly communication (TV's, Weekly Newsletter, Yammer and through BB leadership).
- Encourage the exchange of kind words and recognition among associates.

KEY CONTACT

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National Director, Safety & Wellness