

PepsiCo

Coalition member since 2020 | As of September 2022, palm oil, direct soy, and paper, pulp, and fibre-based packaging (PPP), are material commodities for PepsiCo.

The following table includes a list of each Key Performance Indicator (KPI) for each material commodity, along with the company's 2021 and 2022 reporting record. The record includes the following responses:

- “Yes” indicates a company is reporting against a KPI and reporting quantitatively where indicated
- “Yes – narrative reporting” indicates a company is reporting qualitatively against a quantitative KPI
- “Not reporting yet” response indicates a company is not reporting on a KPI
- “N/A” indicates a KPI was not established in a given year

Companies have also provided information on their performance against appropriate KPIs, along with methodologies and targets. This information has been self-reported by companies on their public websites and reports, which was later reviewed by Proforest.

Links are provided to information when a company is reporting (“Yes”) against a public information requirement, and when a company is reporting qualitatively (“Yes – narrative reporting”) against a quantitative KPI.

For a full methodology on the Forest Positive Coalition's reporting process, including a list of all KPIs and public information requirements, visit transparency.tcgfforestpositive.com.

KPI	2021 Reporting Record & Performance	2022 Reporting Record & Performance	Methodology	Target (Optional)
Palm Oil				
Element 1 (Own Supply) Key Performance Indicators for Manufacturers				
1.1 Policy commitments to the forest positive (or NDPE) goals	Yes	Yes		
1.2 Timebound action plan summary	Yes	Yes		
1.3 Mill list using the conventions of the Universal Mill List to make group links	Yes	Yes		
1.4 Progress of mills toward forest positive (or NDPE)	Yes	Yes	Using the NDPE IRF (Implementation Reporting Framework)	
	NDPE IRF: <ul style="list-style-type: none"> • 55% in Delivering • 10% in Progressing • 10% in Commitments and starting action • 1% Awareness • 23% Known origin • <1% Unknown 	NDPE IRF: <ul style="list-style-type: none"> • 49% in Delivering • 5% in Progressing • 21% in Commitments and starting action • 2% Awareness • 21 % Known origin • 3% Unknown 		
1.5 Percentage traceable to mill	Yes	Yes	Click here	
	97%	97%		
1.6 Percentage traceable to FFB sources	Yes	Yes	Click here	
	49%	57%		
1.7 Percentage physically certified (MB/SG)	Yes	Yes	Numbers from ACOP	
	99% Plus 1% RSPO independent smallholder credits	98% Plus 2% RSPO independent smallholder credits		

KPI	2021 Reporting Record & Performance	2022 Reporting Record & Performance	Methodology	Target (Optional)
Element 2 (Supplier and Traders) Key Performance Indicators for Manufacturers				
2.1 Direct supplier list	Yes	Yes		
2.2 Percentage of direct suppliers engaged and informed of the Forest Positive Suppliers' Commitment and Forest Positive Approach	Yes	Yes	Through our supplier scorecard process (see KPI 2.3)	
	<i>All suppliers (100%)</i>	<i>All suppliers (100%)</i>		
2.3 Performance of direct suppliers against the elements of the Forest Positive Approach and changes over time including progress on delivery across entire palm oil business	Yes	Yes	Our Supplier Scorecards provide a means to track and encourage progress of our suppliers towards sustainable palm production. The scorecards engage suppliers on several areas (traceability and verification; certification; policy and implementation; grievance management; and transparency) to highlight areas for improvement for suppliers and ways in which PepsiCo can support them. We can therefore identify more capable partners who are poised to help drive industry-leading actions, as well as suppliers at the other end of the spectrum with which we can focus capability building efforts to improve their foundational programs. In 2017, we created the criteria, methodology, and initial evaluations, which ultimately led to our first Supplier Scorecards. In 2018, the scorecards were implemented across our entire Tier I supply base. In 2021, we continued to share the assessments with suppliers and are working with them to develop time-bound action plans unique to each situation.	
	See charts here (include progress between 2020 and 2021 scorecard results)	See charts here		

KPI	2021 Reporting Record & Performance	2022 Reporting Record & Performance	Methodology	Target (Optional)
Element 3 (Monitoring and Response) Key Performance Indicators for Manufacturers				
3.1 Summary of company grievance process that aligns with Coalition Deforestation Monitoring and Response Framework (MRF)	Yes	Yes		
3.2 Summary of progress of grievance cases [e.g. in grievance log or relevant progress report(s)]	N/A	Not reporting yet		
3.3 Coverage of deforestation and peat monitoring: percentage of supply base covered by deforestation and peat monitoring (including supplier and landscape monitoring systems) aligned with Monitoring Minimum Requirements	N/A	Not reporting yet	<i>Methodology not available</i>	
3.4 Coverage of deforestation and peat monitoring: For Coalition member companies involved, narrative summary of support provided to develop on the ground monitoring and response systems beyond own supply chains including landscape initiatives and sectoral collaborations	N/A	Yes		

KPI	2021 Reporting Record & Performance	2022 Reporting Record & Performance	Methodology	Target (Optional)
3.5 Progress towards tackling deforestation and peat grievances: Percentage of supply mills with, or potentially linked to, deforestation and peat grievances	N/A	Not reporting yet	<i>Methodology not available</i>	
3.6 Progress towards tackling deforestation and peat grievances: Percentage of deforestation and peat grievances where action taken in line with MRF steps and requirements	N/A	Not reporting yet	<i>Methodology not available</i>	
Direct Soy				
Element 1 (Own Supply) Key Performance Indicators for Manufacturers				
1.1 Policy commitments to the forest positive goals	Yes	Yes		
1.2 Timebound action plan summary	Yes	Yes		
1.3 Percentage with known origin	Yes – narrative reporting	Yes – narrative reporting	<i>Methodology not available</i>	
1.4 Percentage from high-risk origins or unknown origins	Yes – narrative reporting	Yes – narrative reporting	<i>Methodology not available</i>	
1.5 Progress on ensuring soy is conversion-free for high-risk origins	Yes – narrative reporting	Yes	Aligned with RTRS annual report	
		<i>Out of the 29,918 MT direct soy volumes we source, 26,238 is RTRS MB (87.6%)</i>		
1.6 Percentage DCF supply from high-risk areas	Not reporting yet	Not reporting yet	<i>Methodology not available</i>	
Element 2 (Suppliers/Traders) Key Performance Indicators for Manufacturers				
2.1 Direct supplier list	Yes	Yes		

KPI	2021 Reporting Record & Performance	2022 Reporting Record & Performance	Methodology	Target (Optional)
2.2 Summary of Forest Positive Approach for suppliers and traders	Not reporting yet	Yes		
2.3 Percentage of Tier 1 suppliers to whom the Forest Positive Approach and its implementation have been communicated	Yes – narrative reporting	Yes	Click here for scorecard methodology	
		<i>All suppliers (100%)</i>		
2.4 Performance of Tier 1 suppliers against Forest Positive Approach including progress on delivery across entire operations	Yes – narrative reporting	Yes – narrative reporting	<i>Methodology not available</i>	

Paper, Pulp, and Fibre-based Packaging (PPP)				
Element 1 (Own Supply) Key Performance Indicators for Manufacturers				
1.1 PPP Sourcing Policy including commitment to the forest positive goals	Yes	Yes		
1.2 Timebound action plan summary	Yes	Yes		
1.3 Percentage recycled, percentage virgin fibre	Yes	Yes	Methodology not available	
	54% recycled	<ul style="list-style-type: none"> 69% recycled fibre 1.3% non-certified virgin fibre 		
1.4 Percentage of virgin supply certified, and percentage per scheme and chain of custody model	Yes	Yes	Methodology not available	
	90% of our total volume being certified to one of the following standards in 2020: CERFLOR, CSA, FSC, PEFC, or SFI.	90% of volumes are certified		
1.5 Percentage of supply from high-priority sources	Yes	Yes	Based on CDP high risk country list	
	20% of our volume came from high risk geographies	Around 25%		
1.6 Actions being taken for supply from high-priority sources	Yes	Yes	Methodology not available	
	From 2015 to 2020, PepsiCo increased its amount of certified fiber sourced from 5 to 94 percent in Russia, 19 to 32 percent in China, 0 to 58 percent in Thailand, and 10 to 100 percent in Brazil.			
Element 2 (Suppliers and Traders) Key Performance Indicators for Manufacturers				
2.1 Proportion of suppliers informed about the Forest Positive Suppliers Approach	N/A	Not reporting yet	Methodology not available	

2.2 Number or proportion of suppliers identified as priority for engagement, and percentage engaged	N/A	Not reporting yet	<i>Methodology not available</i>	
2.3 Performance of engaged suppliers and changes over time including progress on delivery across entire business	N/A	Not reporting yet	<i>Methodology not available</i>	

Element 4 (Landscape Engagement) Key Performance Indicators | As of September 2022, PepsiCo is focusing its landscape engagement on palm oil.

KPI	2021 Reporting Record & Performance	2022 Reporting Record & Performance	Methodology	Target (Optional)
Palm Oil				
4.1 Priority production landscapes identified	Yes	Yes	See KPI 4.2	
4.2 Methodology used to identify priority production landscapes	N/A	Yes		
4.3 Number of landscape initiatives currently involved in	N/A	Yes 4 initiatives	Methodology not available	
4.4 For each landscape initiative your company is currently engaged in, information on: <ul style="list-style-type: none"> • Name, location, timeline and other partners involved • Report on type of engagement (e.g. disbursed financial support, in-kind support, capacity, preferential sourcing) • Specific actions or projects that are supported • How the actions intend to address systemic issues and contribute to 	N/A	Yes		

<p>delivering forest positive goals (at least one of conservation, restoration, positive inclusion of farmers and communities, landscape level multi-stakeholder platforms or partnerships)</p> <ul style="list-style-type: none"> • Linkages to shared landscape-level goals developed through multistakeholder processes 				
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