

Mars

Coalition member since 2020 | As of September 2023, palm oil, direct soy, embedded soy, and paper, pulp, and fibre-based packaging (PPP), and beef are material commodities for Mars.

The following table includes a list of each Key Performance Indicator (KPI) for each material commodity, along with the company's 2021, 2022 and 2023 reporting record. The record includes the following responses:

- "Yes" indicates a company is reporting against a KPI and reporting quantitatively where indicated
- "Yes – narrative reporting" indicates a company is reporting qualitatively against a quantitative KPI
- "Not yet reporting" response indicates a company is not yet reporting on a KPI
- "N/A" indicates a KPI was not established in a given year

Companies have also provided information on their performance against appropriate KPIs, along with methodologies and targets. This information has been self-reported by companies and verified by Proforest.

Links are provided to information when a company is reporting ("Yes") against a public information requirement, and when a company is reporting qualitatively ("Yes – narrative reporting") against a quantitative KPI.

For a full methodology on the Forest Positive Coalition's reporting process, including a list of all KPIs and public information requirements, visit transparency.tcgfforestpositive.com

Palm Oil for Manufacturers Buying Palm (CPO and PKO)

Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
Element 1							
1.1 Policy commitments to the forest positive goals	Note: Policy covers- legality, no peat or burning, HCS/HCVS, human rights and improved traceability Plan for Palm Oil Sustainability Mars, Incorporated	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Palm falls under Mars Inc.'s Deforestation and Land Use Change Ambition (Link attached). This ambition is brought to life in palm through our Palm Positive Plan and the Mars Palm Oil Principles and Criteria which commits our suppliers to ensure their NDPE related policies and procedures (including monitoring of their supply base and grievance systems)	Palm DCF Cutoff: 2015 DCF Policy Expectations: Mars expects suppliers to meet the following guidelines to stop deforestation from a 2015 Palm cut-off date: <ul style="list-style-type: none"> - Everything supplied to Mars is from legal sources - No deforestation or conversion of primary forest or natural ecosystems of high conservation value (HCV) - No development in high carbon stock (HCS) areas - No development on peatlands - No clearance of land by burning to prepare it for production - Work within credible, landscape-level frameworks where these exist - Provide supply chain transparency Mars also expects suppliers to: <ul style="list-style-type: none"> - Support existing human rights 	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	Palm Positive Update 2023 Final.pdf (mars.com) Policy: Link Non Compliance and Resolution: Link	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	<u>Publicly reported</u> value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			aligned with specific requests such as the status or existence of monitoring and verification policies and their implementation, grievance management systems, human rights managements systems, engagement with smallholders and other critical information. In cases of non-compliance a decision making protocol is followed (see in link).	commitments including respect for farmers' and communities' land rights, free prior and informed consent, and the rights of indigenous and forest-dependent people - Resolve land rights disputes through a balanced and transparent dispute resolution process - Support farmers and plantation owners to comply with Mars' deforestation-related requirements - Where relevant, support enhanced agroforestry, reforestation or restoration of natural ecosystems			

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
1.2 Timebound action plan summary	Limited future actions included except supplier score carding	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Palm positive plan: An industry leading initiative that had the immediate goal of delivering 100% deforestation-free palm oil by the end of 2020 and advancing respect for human rights across our suppliers' extended supply chains. In 2020, we announced that we had reached our goal of deforestation-free palm oil and, for the first time, in an act of transpar-	Supplier engagement is critical to ensure alignment with our no deforestation and conversion commitments. We have partnered with our suppliers to rigorously applied the three M's of Mapping, Management and Monitoring to help eliminate deforestation and advance respect for human rights. All of our key suppliers have been engaged to sign onto Mars Principles and Criteria relating to our commitments, committing themselves to ensure their NDPE related policies and procedures (including monitoring of their supply base and grievance systems) align with our expectations. In addition, we use satellite mapping to monitor land-use with third-party validation of all mills through our partnership with Earthqualizer to hold our suppliers accountable to their commitments. Our action plans include material-specific commitments	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	Land Rights: Link Plan for Palm Oil Sustainability Mars, Incorporated	

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	<u>Publicly reported</u> value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			<p>ency, published a list of palm oil suppliers and mills*. Our deforestation-free milestone is based on rigorous mapping, monitoring and management of our supply chain with independent third-party validation through partnerships with Earthworm Foundation and Earthqualizer. Through the implementation of the Plan, we have been able to simplify our palm oil supply chain – which</p>	<p>and time frames. Under the Palm Positive Plan, we have also advanced respect for human rights across our suppliers' extended supply chains (on topics such as Free, Prior and Informed Consent (FPIC) of indigenous people and local communities as well as worker rights). In 2022, we deepened our collaboration with suppliers to address recruitment fees in Malaysia and launched our guidance for suppliers on respecting land rights in their direct and extended supply chains. We manage our supply chains against the following metrics and develop supplier specific scorecards to ensure supplier performance against the following ongoing goals:</p> <ol style="list-style-type: none"> 1. 100 % of volume compliant with no deforestation and/or conversion commitments 			

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			has led to a significant reduction in mills. With a simplified supply chain comprised of partners who are committed to driving improvements in management systems and working conditions, we can increase accountability, influence, and connectivity. This approach is focused on deeper relationships.	<ol style="list-style-type: none"> a. 100% of volume third-party certified (RSPO Segregated, MB, Book and Claim) b. 100% of volume traceable to plantation (100%) <ol style="list-style-type: none"> 2. Advancing respect for human rights across our supplier's extended supply chains 			
1.3 Mill list using the conventions of	List published but data is from 2020	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	See mill list		All PKO and Palm Materials sourced directly from Mars	Mars Global Palm Oil Mill List H1 2022.pdf	

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
the Universal Mill List to make group links	Palm Oil Mill Lists Mars, Incorporated				under the Palm Positive Plan, excluding some complex supply chains and materials (for supply security) accounting for roughly 6% of volume.		
1.4 % volume that is deforestation and conversion free - using public DCF methodology or IRF Delivering category	N/A – new KPI	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	100% DCF	We have partnered with our suppliers to rigorously apply Mars’ three M’s approach of Mapping, Management and Monitoring across our entire supply base to eliminate deforestation and advance respect for human rights. This approach relies on our traceability to mill and plantation, supported by Earthworm foundation for mapping. We also partner with Earthqualizer to satellite monitor deforestation in our supply chain. In addition, Earthqualizer verifies supply chain mills and plantations since our 2015 cut-off date.	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan. A limited number of products that are made by third party manufacturers and recent acquisitions who purchase raw materials independently of Mars are not in scope, at the time of the writing of this document.	Palm Positive Update 2023 Final.pdf (mars.com)	

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
				This allows us to take evidence based action to maintain our 100% DCF goals.			
1.5 % Progress of mills toward forest positive (or NDPE) – using the NDPE IRF or equivalent (updated reporting guidance)	100% of our mills meet our CGF Forest Positive Coalition of Action Commitment for no deforestation and no development on peat Palm Positive Update - July 2021 final.pdf (mars.com)	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	100% of our mills meet our CGF Forest Positive Coalition of Action Commitment for no deforestation and no development on peat	<p>We have partnered with our suppliers to rigorously applied the three M’s of Mapping, Management and Monitoring to help eliminate deforestation and advance respect for human rights</p> <p>100% of our Tier 1 suppliers have been engaged on the Mars Palm Positive Plan P&C and CGF Forest Positive Coalition Asks and Commitment.</p> <p>The result of the P&C is the Mars Palm Positive Supplier Scorecard (example below) which is used to manage the company’s palm oil engagement with suppliers and to track their progress in meeting all of the requirements of the Palm Positive Plan.</p>	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	Palm Positive Update 2023 Final.pdf (mars.com)	

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				This helps ensure their NDPE related policies and procedures (including monitoring of their supply base and grievance systems) align with our expectations.			
1.6 % traceable to mill	100%: Simplifying supply chain from 1,500 mills to fewer than 87 in 2021	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	100% traceable to Mill	We maintain the tier 1 supplier list through our own internal sourcing system. We require tier 1 suppliers to disclose their upstream supply chain on bi-annual basis, either through completing "Traceability Declaration Document", sharing of soft copies based on their own templates or providing links to their public dashboard. Suppliers share detailed mill lists according to the palm fraction purchased by Mars, including Mill Name, Parent Company, Universal Mill List ID, GPS Coordinates, province/state and country of origin. Checks are made for	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	Palm Positive Update 2023 Final.pdf (mars.com)	

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
				completion and quality before data gets processed, in collaboration with our NGO partner – Earthworm Foundation.			
1.7 % traceable to FFB sources	Our global palm oil supply chain is built to source from the select mills, which have been vetted to enable Mars to have 100% traceability to plantation.	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	97% Traceability to Plantation	Suppliers are requested to confirm volumes delivered in the traceability period and share the percentage of volumes that come from each country of origin along with their traceability to plantation information. Remaining gaps on traceability to plantation are due to the fluctuating nature of small-holder and dealer presence in the supply chain. These instances leverage our third party partner Earthqualizer (EQ)'s own sources of traceability information in addition to a buffer zone of 50 km.	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	Palm Positive Update 2023 Final.pdf (mars.com)	
1.8 % physically certified (MB/SG)	100% RSPO certified palm oil for all business segments globally (CoC stated in ACOP report)	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	98.6% RSPO certified palm oil for all business segments globally	In 2022, about 40% of our global palm oil suppliers were RSPO mass balance certified, 58.6% were RSPO certified segregated and 1.4% of our palm materials were certified under	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	Palm Positive Update 2023 Final.pdf (mars.com)	

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	<u>Publicly reported</u> value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			1.4% under RSPO Book and Claim	RSPO Book and Claim. The reason for purchase of Book and Claim credits instead of physical volumes was due to supply chain incidents and administrative challenges faced by suppliers. One supplier's RSPO licence had expired due to administrative delays and this resulted in 556 MT of palm kernel oil product being delivered to Mars that could not be considered certified. This supplier had later renewed its RSPO license. Additionally in 2022, another supplier was unable to deliver the contracted 141MT of segregated palm oil product and 360 MT of segregated palm kernel oil materials due to supply issues at origin. In all these cases, Mars has purchased the equivalent amount of RSPO PO and PKO credits to cover this shortfall.			
Element 2							

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
2.1 Direct supplier list. For retailers, this is the own brand supplier list	List published but data is from 2020 Plan for Palm Oil Sustainability Mars, Incorporated	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	See list		All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	Mars Tier-1 Palm Oil Suppliers H1 2022.pdf	
2.2 % Direct suppliers engaged and informed of 'Forest Positive Supplier' Commitment and 'Forest Positive Approach'	100%: Mars utilizes its own set of Principles & Criteria (P&C) to assess suppliers in their commitment to our internal sourcing guidelines, as well as the CGF Forest Positive Coalition Asks and Commitment of palm oil suppliers. As of the end of 2020, 100% or our direct supplier's performance has been assessed in our Palm Positive Scorecard. Our	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	100% of our Tier 1 suppliers have been engaged on the Mars Palm Positive Plan P&C and CGF Forest Positive Coalition Asks and Commitment.	100%: Mars utilizes its own set of Principles & Criteria (P&C) to assess suppliers in their commitment to our internal sourcing guidelines, as well as the CGF Forest Positive Coalition Asks and Commitment of palm oil suppliers. Our direct supplier' performance is assessed in our Palm Positive Scorecard. Our policy position is that suppliers scoring higher on the scorecard are rewarded with higher volumes while companies that score poorly are engaged to foster improvement or, if needed, phased out of the Mars palm oil supply chain.	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	Palm Positive Update 2023 Final.pdf (mars.com)	

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	policy position is that suppliers scoring higher on the scorecard are rewarded with higher volumes while companies that score poorly are engaged to foster improvement or, if needed, phased out of the Mars palm oil supply chain. 100% of our Tier 1 suppliers have been engaged on the Mars Palm Positive Plan P&C and CGF Forest Positive Coalition Asks and Commitment.						
2.3 Performance of direct suppliers against the elements of the	Narrative reporting	Yes: quantitative <input type="checkbox"/> Yes: narrative <input checked="" type="checkbox"/>	100% of our direct supplier's performance have been	When we launched Palm Positive Plan in 2019, also used an internal company method of assessing our Tier 1 suppliers against a set of principles and	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	Palm Positive Update 2023 Final.pdf (mars.com)	

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Forest Positive Approach and changes over time including progress on delivery across entire palm oil business <i>(updated reporting guidance)</i>		No <input type="checkbox"/>	<p>assessed through our Palm Positive Scorecard. Our policy position is that suppliers scoring higher on the scorecard are rewarded with higher volumes while companies that score poorly are engaged to foster improvement or, if needed, phased out of the Mars palm oil supply chain.</p>	<p>criteria for our direct supply chain and their wider indirect supply chain focused on risk areas such as – NDPE Policy, Transparency, Monitoring and verification, Grievance management, landscape participation and Human rights policies and implementation. Suppliers were scored and this tool continues to be used to track their progress against meeting the requirements of the Palm Positive Plan. Through this level of transparency we have identified strategic supplier partners who can commit to Mars’ environmental, social and ethical expectations, awarding longer-term contracts. Deeper relationships with suppliers coupled with radical simplification of our supply chain increases accountability, influence and connectivity. We partner with external consultant Earthqualizer to monitor our supply chain at</p>			

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
				supplier group level on a bimonthly basis for deforestation or development on peat following up with our tier-1 suppliers to take appropriate action following verification of any findings. This level of transparency is a way in which Mars ensures the continued and sustainable availability of palm oil.			
Element 3							
3.1 Summary of company grievance process that aligns with FPC Deforestation Monitoring & Response Framework (MRF)	To facilitate engagement with suppliers, Mars has created its Palm Positive P&C which covers the implementation of NPDE policies, with specific requests such as the status or existence of monitoring and verification policies and their implementation, grievance	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	In case of grievances the linked decision management process will be followed for resolution.	To facilitate engagement with suppliers, Mars has created its Palm Positive P&C which covers the implementation of NPDE policies, and align with CCF palm positive with specific requests such as the status or existence of monitoring and verification policies and their implementation, grievance management systems, human rights managements systems, engagement with smallholders and other critical information. The result of the P&C is the Mars Palm Positive Supplier Scorecard which is used to	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	Decision management process	

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	management systems, human rights managements systems, engagement with smallholders and other critical information. Plan for Palm Oil Sustainability Mars, Incorporated			manage the company's palm oil engagement with suppliers and to track their progress in meeting all of the requirements of the Palm Positive Plan. Mill suppliers not meeting the requirements of the Palm Positive Plan Scorecard are first engaged and given a specified time period for improvement based on the nature of nonconformity. Those that repeatedly fail to meet our timelines or refuse to meet our requirements are no longer eligible to be a supplier of one of Mars' Tier 1 suppliers.			
3.2 Summary of progress of grievance cases (e.g. in grievance log or relevant progress report(s))	Did not report	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>					
3.3 % of supply base covered by deforestation &	100% (Earthequalizer)	Yes: quantitative <input checked="" type="checkbox"/>	100%	We have partnered with our suppliers to rigorously applied the Mars three M's approach of	All PKO and Palm Fractions sourced directly by Mars	Palm Positive Update 2023 Final.pdf (mars.com)	

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
peat monitoring (including supplier and landscape monitoring systems) aligned with Monitoring Minimum Requirements		Yes: <input type="checkbox"/> No <input type="checkbox"/>	Our deforestation-free milestone is based on rigorous mapping, monitoring and management of our supply chain with independent third-party validation through partnerships with Earthworm Foundation and Earthqualizer.	<p>Mapping, Management and Monitoring to help eliminate deforestation and advance respect for human rights. This approach relies on our traceability to mill, supported by Earthworm foundation for mapping.</p> <p>Over the past several years, Mars has been on a journey to map our palm oil supply chain utilizing a biannual process supported by third party Earthworm Foundation. The countries of origin listed are where the mills our suppliers source from are located. Mapping our supply chain is the first component of our rigorous mapping, managing and monitoring approach to maintaining our deforestation-free milestone. We have partnered with Earthqualizer (EQ) to conduct satellite monitoring of our supply chain at group level, using our mill level traceability. EQ provide us with biweekly reports based on</p>	under the Palm Positive Plan		

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				their monitoring methodologies. They are able to monitor to 1m level, and alerts are shared from 2 hectares of detected deforestation. These reports enable us to engage our Tier 1 suppliers to Earthqualizer and take evidence-based action when needed.			
3.4 For coalition member companies involved, narrative summary of support provided to develop on the ground monitoring and response systems beyond own supply chains including landscape initiatives and sectoral collaborations	Support EF Aceh program including Starling satellite monitoring, Collaboration: Mars is a co-convenor of the Palm Oil Collaboration Group (POCG) Social Issue Working Group • Mars is a member of the RSPO's Human Rights Working Group	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Mars is a co-convenor of the Palm Oil Collaboration Group (POCG) Social Issue Working Group • Mars is a member of the RSPO's Human Rights Working Group • Mars is a founding member of the China Sustainable Palm Oil		All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	Link to be added Palm Positive Update 2023 Final.pdf (mars.com)	

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	<u>Publicly reported</u> value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	<ul style="list-style-type: none"> • Mars is a founding member of the China Sustainable Palm Oil Alliance (CSPOA) • Formed in 2017, Mars participates in the North American Sustainable Palm Oil Network (NASPON) 		Alliance (CSPOA) <ul style="list-style-type: none"> • Formed in 2017, Mars participates in the North American Sustainable Palm Oil Network (NASPON) See detail on Landscape projects (Coalition of Sustainable Livelihoods (CSL) in North Sumatra and Aceh, Indonesia; Aceh, Indonesia Landscapes programs; GAR / Koltiva Smallholder project in Aceh,				

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			Indonesia; Livelihoods Fund for Family Farmers)				
3.5 % of supply mills with, or potentially linked to, deforestation & peat grievances	0%: Mars is pleased to report that 100% of our mills meet our CGF Forest Positive Coalition of Action Commitment for no deforestation and no development on peat.	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	100% of our mills meet our CGF Forest Positive Coalition of Action Commitment for no deforestation and no development on peat.	We have partnered with our suppliers to rigorously applied the Mars three M's approach of Mapping, Management and Monitoring to help eliminate deforestation and advance respect for human rights. This approach relies on our traceability to mill, supported by Earthworm foundation for mapping. We partner with Earthqualizer to satellite monitor deforestation in our supply chain. In addition, Earthqualizer verifies supply chain mills and plantations since our 2015 cutoff date.	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	Link to be added Palm Positive Update 2023 Final.pdf (mars.com)	

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Palm Oil KPIs (Manufacturers Buying Palm Oil)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	<u>Publicly reported</u> value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (<i>optional</i>)
3.6 % of deforestation & peat grievances where action taken in line with MRF steps and requirements	Did not report	Yes: quantitative <input type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input checked="" type="checkbox"/>					

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Soy for Manufacturers Buying Direct Soy

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
Element 1							
1.1 Policy commitments to the forest positive goals	Ambition – DCF by 2025 for Latin American soy. Requirements: farms comply with the Forest Code, legal, no overlap with Conservation Units and Indigenous Territories, compliance with Amazon Soy Moratorium with a deforestation cut-off date of July 2008 for Brazilian Amazon. Maintain a deforestation cut-off date of June 2016 for other regions in Latin America, in line with RTRS. HCS/HCVS, FPIC, Labour rights, Conflict resolution & grievance process	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Ambition – DCF by 2025 for Latin American direct soy. Requirements: farms comply with the Forest Code, legal, no overlap with Conservation Units and Indigenous Territories, compliance with Amazon Soy Moratorium with a deforestation cut-off date of July 2008 for Brazilian Amazon. Maintain a deforestation cut-off date of	N/A	Soybean oil, soybean meal, soybean concentrate, soybean isolate, soybean lecithin.	Soy Sourcing & Deforestation Action Plan Mars, Incorporated	

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Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	Working to improve transparency in our supply chains, system. Verification, Communicating and collaborating with officials from government, industry and NGOs. Soy Sourcing & Deforestation Action Plan Mars, Incorporated		June 2016 for other regions in Latin America, in line with RTRS. HCS/HCVS, FPIC, Labour rights, Conflict resolution & grievance process Working to improve transparency in our supply chains, system. Verification, Communicating and collaborating with officials from government, industry and NGOs.				
1.2 Timebound	Soy Action Plan builds on our previous commitment, "By the	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Ambition – DCF by 2025 for	N/A	Soybean oil, soybean meal, soybean	Soy Sourcing & Deforestation	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
action plan summary	end of 2017, 100% of the soy we purchase in Brazil will be certified and sourced from operations that are in compliance with the Brazil Forest Code.” Commitment involves: Mapping 100% of our material soy products sourced from Brazil to the processing site. Tracing 100% of our material soy products sourced from other countries to the processing site. Ensuring 100% of the annual soy volume purchased in Brazil is either ProTerra or Roundtable on Responsible Soy certified or covered through direct RTRS credits.		Latin American soy. Soy Action Plan builds on our previous commitment. Commitment involves: Mapping 100% of our material soy products sourced from Brazil to the processing site. Tracing 100% of our material soy products sourced from other countries to the processing site. Ensuring 100% of the annual soy volume purchased in Brazil is either ProTerra or Roundtable on Responsible Soy		concentrate, soybean isolate, soybean lecithin – soy products from Latin America	Action Plan Mars, Incorporated	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			certified or covered through direct RTRS credits. See section on 'Our actions' and What's next'				
1.3 Soy Footprint across all product categories	N/A	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	In 2022, Mars sourced 168,183 metric tons of direct soy.	Our internal purchase systems allow us to collect and consolidate all the purchases of soy ingredients and calculate the footprint, with an additional quality check made by our buyers and in conjunction with our tier 1 suppliers	Reporting for Mars Petcare, which represents 95% of total soy volumes of Mars	Soy Sourcing Deforestation Action Plan Update June 2023 final.pdf (mars.com) p.1	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
1.4 Methodology for soy footprint calculation <i>(new for manufacturers buying direct soy)</i>	N/A	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	N/A	Considers the total amount of direct purchases of soy products by Mars Petcare, which accounts for the material portion (95%) of the total soy supply to Mars.	Reporting for Mars Petcare, which represents 95% of total soy volumes of Mars	Soy Sourcing Deforestation Action Plan Update June 2023 final.pdf (mars.com) p.1	
1.5 % Traceable to at-risk origin (country or subnational) without further assurance of DCF status <i>(adjusted KPI)</i>	96% with known country origin, total sourced 165,758 metric tons of direct soy. Considers the total amount of direct purchases of soy products in Mars Petcare, which accounts for the material portion (94%) of the total soy supply to Mars. Request direct soy suppliers to share with us the following information from the upstream	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	98% of global volumes have a known origin country, with the remaining 2% lacking traceability to country level. Total direct soy at risk for deforestation : 0.1% 24,133 tons are traced to at-risk countries, that	We request all our direct soy suppliers to share with us information from the upstream supplier, including the location and sourcing radius of the soybean first aggregators, which allows us to have	Reporting for Mars Petcare, which represents 95% of total soy volumes of Mars	Soy Sourcing Deforestation Action Plan Update June 2023 final.pdf (mars.com) p.1-2	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	<p>supplier: the location and sourcing radius of the crushers or silos, which allow us to have visibility of their supply shed. 96% of global volumes with know origin country. In countries at-risk for deforestation supply-shed origin known: Argentina: 77%, Brazil 73%</p> <p>Soy Sourcing & Deforestation Action Plan Update June 2022.pdf (mars.com)</p>		<p>is Brazil and Argentina In those two countries, we have traceability to the first aggregator as shown below: Argentina: 84%, Brazil 92%</p>	<p>visibility of their supply shed. Origin defined as the silo or crusher and its supply shed. We request all our direct soy suppliers to share with us information from the upstream supplier, including the location and sourcing radius of the soybean first aggregators, which allows us to have visibility of their supply shed. The following radii were considered for</p>			

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
				<p>the analysis: Brazil: 240km, Argentina: 400km. We adopted the radius considering: information provided by suppliers and by local organizations working in the soy sector. Based on our country-level risk assessment, the following countries from which we source soy are considered at-risk for deforestation: Argentina and Brazil. Countries other than</p>			

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
				these from which Mars sources soy are considered low risk for deforestation associated with soy, given Maplecroft, WRI (2020) and WWF (2021).			
1.6 % Unknown origins (adjusted KPI)	12% - Soy not traced back to origin country and potentially at-risk; 6.062 ; 4% - Soy at-risk for deforestation; 13.341 ; 8%. Total fraction of soy not traced back to origin country plus the fraction from countries at-risk in at-risk supply sheds not yet addressed by suppliers' purchase control systems or by physical certification. We annually update the	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	2% - Soy not traced back to origin country and potentially at-risk; 2,663 tons; 2% - Soy at-risk for deforestation; 151 tons.	Total fraction of soy not traced back to origin country plus the fraction from countries at-risk in at-risk supply sheds not yet addressed by suppliers' purchase control systems or by physical certification.	Reporting for Mars Petcare, which represents 95% of total soy volumes of Mars	Soy Sourcing Deforestation Action Plan Update June 2023 final.pdf (mars.com) p.1-2	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	origin information of the soy we procure worldwide. For countries identified at risk for deforestation considering Maplecroft, WRI (2020) and WWF (2021), our partner Proforest runs a geospatial risk analysis using the information provided by our suppliers, satellite imagery, and other data sources.			We annually update the origin information of the soy we procure worldwide. For countries identified at risk for deforestation considering Maplecroft, WRI (2020) and WWF (2021), our partner Proforest runs a geospatial risk analysis using the information provided by our suppliers, satellite imagery, and other data sources			

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
1.7 % DCF supply and break-down into: % DCF negligible risk origin % DCF certified % DCF monitored <i>(adjusted KPI)</i>	54% Total fraction of soy from countries at-risk for deforestation which have been assessed as low risk via a geospatial risk analysis plus which is addressed by Proterra physical certification (segregated)	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	% DCF certified Proterra – 3,605 tons – 2.1% of total volumes sources 98% in 2022 for soy from low risk regions	DCF supply globally considers to the volumes of DCF certified Proterra plus all volumes from negligible risk countries (total volume minus at-risk volumes, non-traceable volumes and volumes from Argentina and Brazil non-DCF certified) DCF supply Argentina & Brazil considers only Proterra volumes as low-risk volumes might not comply with negligible	Reporting for Mars Petcare, which represents 95% of total soy volumes of Mars	Soy Sourcing Deforestation Action Plan Update June 2023 final.pdf (mars.com) p.2	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
				risk methodology			
1.8 Progress on ensuring soy is deforestation- and conversion-free for at-risk origins: a) Year on year change in DCF volume % b) % of non-DCF volume under engagement, and change compared to previous year (adjusted KPI)	85% - Soy from Brazil/Argentina DCF certified Proterra; 4.402; 13% - Soy from Brazil/Argentina at low risk for deforestation; 14.067; 41% - 100% of all the direct soy from Brazil not already addressed by physical certification is covered with Round Table on Responsible Soy regional credits - 100% upstream suppliers potentially sourcing from the Brazilian Amazon who are signatories of the Amazon Soy Moratorium. 54% is the total fraction of soy	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	Year on year change in DCF volume % = 2% - 2021 - Soy from Brazil/Argentina DCF certified Proterra; 4.402; 13% 2022 - Soy from Brazil/Argentina DCF certified Proterra; 3.605; 15% % of non-DCF volume under engagement, and change compared to previous year = 78%		Reporting for Mars Petcare, which represents 95% of total soy volumes of Mars	Soy Sourcing Deforestation Action Plan Update June 2023 final.pdf (mars.com) p.2	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	<p>from countries at-risk for deforestation which have been assessed as low risk via a geospatial risk analysis plus which is addressed by physical certification (segregated). 85% considers that Mars buys RTRS regional credits to make up for 100% of the soy with Brazil origin that is not already physically certified.</p>		<p>2021 - Soy from Brazil/Argentina at low risk for deforestation; 14.067; 41% vs 2022 - Soy from Brazil/Argentina at low risk for deforestation; 17.713; 73%</p> <p>- 100% of all the direct soy from Brazil not already addressed by physical certification is covered with Round Table on Responsible Soy regional credits</p> <p>- 100% upstream suppliers potentially sourcing from</p>				

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			<p>the Brazilian Amazon who are signatories of the Amazon Soy Moratorium.</p> <p>88% is the total fraction of soy from countries at-risk for deforestation which have been assessed as low risk via a geospatial risk analysis (73%) plus which is addressed by physical certification (15%) (segregated).</p>				
Element 2							
2.1 Direct supplier list (new for manufacturers)	List published and updated	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	See list			Mars Sourcing Data Soy BR AR 2023.pdf	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
buying direct soy)	Mars Sourcing Data Soy BR AR 2022.pdf						
2.2 % of T1 suppliers to whom the Forest Positive Approach and its implementation have been communicated	100% Suppliers sourcing from Brazil Soy Sourcing & Deforestation Action Plan Update June 2022.pdf (mars.com)	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	100% Suppliers sourcing from Brazil	In 2022, we have engaged 100% of our upstream suppliers originating from Brazil to share our commitments and to underscore the importance of supplier action to ensure that our sourcing requirements are met.		Soy Sourcing Deforestation Action Plan Update June 2023 final.pdf (mars.com) p.2	
2.4 Performance of T1 suppliers against Forest Positive Approach including progress on	Narrative reporting	Yes: quantitative <input type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input checked="" type="checkbox"/>					

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
delivery across entire operations <i>(updated reporting guidance)</i>							
2.5 Summary of the Forest Positive Approach for suppliers and traders	We communicated the Forest Positive Approach as part of our collaborative work with the industry, and we have reviewed our sourcing strategy for direct soy from at-risk countries. Our aim is to source from suppliers whose policies and principles are aligned with ours, and we will enact the strategy in the coming years.	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	We communicated the Forest Positive Approach as part of our collaborative work with the industry, and we have reviewed our sourcing strategy for direct soy from at-risk countries. Our aim is to source from suppliers whose policies and principles are aligned with ours, and we will enact the			Soy Sourcing Deforestation Action Plan Update June 2023 final.pdf (mars.com) p.3	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPIs (Manufacturer's Buying Direct Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	<u>Publicly reported value</u> or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target <i>(optional)</i>
			strategy in the coming years.				

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy for Retailers and Manufacturers Buying Embedded Soy

Soy KPI's (Retailers and Manufacturers Buying Embedded Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
Element 1							
1.1 Policy commitments to the forest positive goals	Ambition – DCF by 2025 for Latin American soy. Requirements: farms comply with the Forest Code, legal, no overlap with Conservation Units and Indigenous Territories, compliance with Amazon Soy Moratorium with a deforestation cut-off date of July 2008 for Brazilian Amazon. Maintain a deforestation cut-off date of June 2016 for other regions in Latin America, in line with RTRS. HCS/HCVS, FPIC, Labour rights, Conflict resolution & grievance process Working to improve transparency in our supply chains,	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	In 2020 we will review our indirect soy — soy used as feed in animal farming — footprint and study soy feed flows, to better understand the deforestation risks posed in those indirect supply chains. Based upon findings we will define our approach to indirect soy supply.			Soy Sourcing & Deforestation Action Plan Mars, Incorporated	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPI's (Retailers and Manufacturers Buying Embedded Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	<p>system. Verification, Communicating and collaborating with officials from government, industry and NGOs.</p> <p>Soy Sourcing & Deforestation Action Plan Mars, Incorporated</p>						
1.2 Timebound action plan summary	<p>Soy Action Plan builds on our previous commitment, “By the end of 2017, 100% of the soy we purchase in Brazil will be certified and sourced from operations that are in compliance with the Brazil Forest Code.” Commitment involves: Mapping 100% of our material soy products sourced from Brazil to the processing site. Tracing 100% of our material soy products sourced from other countries to the processing site.</p>	<p>Yes <input type="checkbox"/></p> <p>No <input checked="" type="checkbox"/></p>					

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPI's (Retailers and Manufacturers Buying Embedded Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	Ensuring 100% of the annual soy volume purchased in Brazil is either ProTerra or Roundtable on Responsible Soy certified or covered through direct RTRS credits.						
1.3 Soy Footprint across all product categories	533,000 metric tons Soy Sourcing & Deforestation Action Plan Update June 2022.pdf (mars.com)	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	We have examined our indirect soy and estimated it as 524,700 metric tons, in 2022	See response for KPI 1.4	Indirect Soy for Mars Petcare	Soy Sourcing Deforestation Action Plan Update June 2023 final.pdf (mars.com)	
1.4 Methodology for soy footprint calculation	The methodology for estimating indirect (i.e., embedded) soy considers the soy quantities embedded in the animal products we buy directly for our pet food products. These quantities are calculated using Life Cycle Assessment (LCA) datasets based on	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	The methodology for estimating indirect (i.e., embedded) soy considers the soy quantities embedded in the animal products we buy directly for our pet food products. These quantities are calculated using Life Cycle Assessment (LCA) datasets based on		Indirect Soy for Mars Petcare	Soy Sourcing Deforestation Action Plan Update June 2023 final.pdf (mars.com)	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPI's (Retailers and Manufacturers Buying Embedded Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	the World Food LCA Database, and follow an economic allocation approach, in line with allocation procedures under the European Commission Product Environmental Footprint (PEF) and the GHG Protocol.		the World Food LCA Database, and follow an economic allocation approach, in line with allocation procedures under the European Commission Product Environmental Footprint (PEF) and the GHG Protocol.				
1.5 % Traceable to at-risk origin (country or subnational) without further assurance of DCF status (adjusted KPI)	Did not report	Yes: quantitative <input type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input checked="" type="checkbox"/>					
1.6 % Unknown origins (adjusted KPI)	Did not report	Yes: quantitative <input type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input checked="" type="checkbox"/>					
1.7 % DCF supply and break-down into:	Did not report	Yes: quantitative <input type="checkbox"/>					

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPI's (Retailers and Manufacturers Buying Embedded Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
% DCF negligible risk origin % DCF certified % DCF monitored (adjusted KPI)		Yes: narrative <input type="checkbox"/> No <input checked="" type="checkbox"/>					
1.8 Progress on ensuring soy is deforestation- and conversion- free for at-risk origins: a) Year on year change in DCF volume % b) % of non-DCF volume under engagement, and change compared to previous year (adjusted KPI)	Narrative reporting	Yes: quantitative <input type="checkbox"/> Yes: narrative <input checked="" type="checkbox"/> No <input type="checkbox"/>	In 2022, in collaboration with Proforest, we developed a global strategy to address indirect soy, building on sector best practice requirements through the CGF Forest Positive Coalition Soy Working Group and other sector wide frameworks. As a result, we engaged 11 priority suppliers, representing 19.4% of our global animal protein volumes and assessed their sustainability performance.				

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPI's (Retailers and Manufacturers Buying Embedded Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
Element 2 (Suppliers and Traders)							
2.1 Direct supplier list	N/A – <i>new for embedded soy buyers</i>	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>					
2.2 % of T1 suppliers to whom the Forest Positive Approach and its implementation have been communicated	Did not report	Yes: quantitative <input type="checkbox"/> Yes: narrative <input checked="" type="checkbox"/> No <input type="checkbox"/>	In 2022, in collaboration with Proforest, we developed a global strategy to address indirect soy, building on sector best practice requirements through the CGF Forest Positive Coalition Soy Working Group and other sector wide frameworks. As a result, we engaged 11 priority suppliers, representing 19.4% of our global animal protein volumes and assessed their sustainability performance.		Indirect Soy for Mars Petcare	Soy Sourcing Deforestation Action Plan Update June 2023 final.pdf (mars.com)	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPI's (Retailers and Manufacturers Buying Embedded Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
2.3 Performance of T1 suppliers against Forest Positive Approach including progress on delivery across entire operations <i>(updated reporting guidance)</i>	Did not report	Yes: quantitative <input type="checkbox"/> Yes: narrative <input checked="" type="checkbox"/> No <input type="checkbox"/>	In 2022, in collaboration with Proforest, we developed a global strategy to address indirect soy, building on sector best practice requirements through the CGF Forest Positive Coalition Soy Working Group and other sector wide frameworks. As a result, we engaged 11 priority suppliers, representing 19.4% of our global animal protein volumes and assessed their sustainability performance.		Indirect Soy for Mars Petcare	Soy Sourcing Deforestation Action Plan Update June 2023 final.pdf (mars.com)	
2.4 List of identified major upstream suppliers	Did not report	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>					
2.5 Summary of the Forest	Did not report	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>					

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Soy KPI's (Retailers and Manufacturers Buying Embedded Soy)	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
Positive Approach for suppliers and traders							
2.6 Upstream suppliers/traders sourcing from at- risk origins that have been engaged (directly or via collective approach) and are being evaluated	Did not report	Yes: quantitative <input type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input checked="" type="checkbox"/>					
2.7 Performance of upstream suppliers/traders against the elements of the Forest Positive Approach including progress on delivery across entire soy business	Did not report	Yes: quantitative <input type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input checked="" type="checkbox"/>					

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP for Retailers and Manufacturers

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
Element 1							
1.1 Policy commitments to the forest positive goals	Supplier expectations: legal sources, No deforestation or conversion of primary forest or natural ecosystems of high conservation value (HCV), No development in high carbon stock (HCS) areas, No developm	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Supplier expectations: legal sources, No deforestation or conversion of primary forest or natural ecosystems of high conservation value (HCV), No development in high carbon stock (HCS) areas, No development on peatlands, No clearance of land by burning to prepare it for production, Work within credible, landscape-level frameworks where these exist, Provide supply chain transparency. Further expectations: Support existing human rights commitments including respect for farmers' and			Link	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	<p>ent on peatlands, No clearance of land by burning to prepare it for production , Work within credible, landscape-level frameworks where these exist, Provide supply chain transparency. Further expectations: Support existing</p>		<p>communities' land rights, FPIC, and the rights of indigenous and forest-dependent people Resolve land rights disputes through a balanced and transparent dispute resolution process, Where relevant, support enhanced agroforestry, reforestation or restoration of natural ecosystems</p>				

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	<p>human rights commitments including respect for farmers' and communities' land rights, FPIC, and the rights of indigenous and forest-dependent people</p> <p>Resolve land rights disputes through a balanced and transparent dispute resolution process,</p>						

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	<p>Where relevant, support enhanced agroforestry, reforestation or restoration of natural ecosystems</p> <p>Deforestation & Land Use Change Position Mars, Incorporated Pulp & Paper-Based Materials Mars, Incorporated</p>						

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
1.2 Timebound action plan summary	Will work continuously towards: Tracing 100% of virgin pulp and paper-based packaging to at least country of harvest annually. Sourcing 100% of pulp and paper-based packaging from certified, verified or recycled sources by the end of 2020. Ensuring virgin pulp and paper	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Will work continuously towards: Tracing 100% of virgin pulp and paper-based packaging to at least country of harvest annually. Sourcing 100% of pulp and paper-based packaging from certified, verified or recycled sources every year. Ensuring virgin pulp and paper that we source from origins assessed as high-deforestation risk are certified by the Forest Stewardship Council. See section on 'Our actions' and 'What's next'		The scope of our disclosure is all primary, secondary and tertiary fiber-based packaging purchased by Mars. This includes multi-material packaging. This excludes office paper, pallets, etc. Furthermore, for 2022, we are excluding Russian fiber from certification/DCF KPIs due to the geopolitical situation. This fiber was fully compliant with our sourcing policy, however, Russian fiber can no longer be considered certified and getting	https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	that we source from origins assessed as high-deforestation risk are certified by the Forest Stewardship Council. Also discussion of landscape projects Pulp & Paper-Based Materials Mars, Incorporated				traceability data from the region has been a challenge. We are making appropriate adjustments internally and will resume reporting full fiber, including Russian, next year.		
1.3 % recycled, % virgin fibre	63% recycled, 37% virgin,	Yes: quantitative <input checked="" type="checkbox"/>	Percent Virgin Fiber: 35% Percent Recycled Fiber: 65%	These figures are from volumes collected		Pulp and Paper Sourcing Sustainability Update June 2023.pdf (mars.com)	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	these figures are from volumes collected directly from our tier 1 suppliers and verified by our purchasing teams	Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>		directly from our tier 1 suppliers and verified by our purchasing teams			
1.4 Percentage of virgin supply certified, and percentage per scheme and chain of custody model	95% total virgin fiber is certified (55% is purchased with a FSC claim (at least FSC Mix), 45% is purchased with PEFC or SFI claim (at least 70%	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	92% total virgin fiber is certified Percent of certified Virgin Fiber Purchased with FSC Claim: 46% Percent of certified Virgin Fiber Purchased with PEFC/SFI Claim: 54%	During our annual supply chain data collection process, we ask suppliers for volumes to be split in a number of different ways, including certification status. The latter also requires a	We are excluding Russian fiber from certification/DCF KPIs due to the geopolitical situation. This fiber was fully compliant with our sourcing policy, however, Russian fiber can no longer	Pulp and Paper Sourcing Sustainability Update June 2023.pdf (mars.com)	95%+

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	FM)). CDP report CoC breakdown 0% was sourced with a PEFC claim, while 55% was sourced with an FSC Mix certification claim - meaning that 39% of virgin fiber was FSC Forest Management certified, while 16% was certified FSC Controlled Wood.			validating document to ensure that the CoC has been followed.	be considered certified		

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	<p>During our annual supply chain data collection process, we ask suppliers for volumes to be split in a number of different ways, including certification status. The latter also requires a validating document to ensure that the CoC has been followed.</p>						

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
1.5 % of virgin supply traceable to origin (at least to country of harvest)	N/A – new KPI	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	77%	Every year, we send all our tier 1 and tier 2 suppliers traceability templates to be completed. Due to some unresponsive tier 1 suppliers and a large number of unresponsive tier 2 suppliers, we did not perform as expected. We expect to return to our average of 95% virgin fiber traced back to origin for our 2023 volumes.		Pulp and Paper Sourcing Sustainability Update June 2023.pdf (mars.com)	95%+
1.6 % of supply from high priority sources	Out of all fiber sourced, 1.6% is from "High	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/>	Out of all fiber sourced, 6% is from "High Risk" or unknown origins and is not yet purchased as	This metric is based on the risk assessments carried out with support of		Pulp and Paper Sourcing Sustainability Update June 2023.pdf (mars.com)	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	Risk" or unknown origins and remains to be purchased as FSC certified through 2021. Based on the risk assessments carried out with support of Earthworm Foundation and our traceability back to at least country of harvest. All suppliers shall, upon request by	No <input type="checkbox"/>	FSC certified through 2022.	Earthworm Foundation and our traceability back to at least country of harvest. Furthermore, certification requirements are shared at every opportunity, most importantly during the commercial agreement process.		Pulp & Paper-Based Materials Mars, Incorporated	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	<p>their Mars contracting partner, fully collaborate in the completion of the annual traceability data request, which aims to map all virgin fiber and commercial partners back to at least country of harvest. Annual supply chain data collection process.</p>						

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
1.7 Actions being taken for supply from high priority sources	Any fiber originating from a high risk origin must be sold as FSC certified. PEFC or SFI are not accepted. Additionally, we support 2 Landscapes projects in 2 different high risk origins.	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Ensure virgin pulp and paper that we source from origins assessed as high-deforestation risk are certified by the Forest Stewardship Council. Based on the risk assessments carried out with support of Earthworm Foundation and our traceability back to at least country of harvest, we continue to engage our suppliers in sourcing areas assessed as high risk to support concrete and scalable programs on the ground. We work with stakeholders from local governments, civil society organizations and communities whose livelihoods depend on the forest landscape. These programs are led by credible expert organizations (such as			Pulp and Paper Sourcing Sustainability Update June 2023.pdf (mars.com)	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			the Mars partnership with Earthworm Foundation) that tackle sustainable forestry issues in these high-risk geographical locations. To bring greater scale to this important work, we are very active in the <u>Consumer Goods Forum's Forest Positive Coalition (CGF FPC)</u> . Particularly, we are providing strong support to the Landscapes Working Group in order to facilitate increased investment and engagement in priority forest landscapes.				
Element 2							
2.1 Direct Supplier list	N/A – new KPI	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	See list			Pulp and Paper Sourcing Sustainability Update June 2023.pdf (mars.com)	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
2.2 Proportion of suppliers informed about the Forest Positive Suppliers approach	Did not report	Yes: quantitative <input type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input checked="" type="checkbox"/>					
2.3 Number or proportion of suppliers identified as priority for engagement, and % engaged	Did not report	Yes: quantitative <input type="checkbox"/> Yes: narrative <input checked="" type="checkbox"/> No <input type="checkbox"/>	<p>We are continuously working towards 100% of the virgin fibre purchased to be certified PEFC or FSC (FSC only accepted for high risk origins)</p> <p>Based on the risk assessments carried out with support of <u>Earthworm Foundation</u> and our traceability back to at least country of harvest, we continue to engage our suppliers in sourcing areas assessed as high risk to support concrete</p>			Pulp & Paper-Based Materials Mars, Incorporated	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

PPP KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			and scalable programs on the ground				
2.4 Performance of engaged suppliers and changes over time including progress on delivery across entire business	Did not report	Yes: quantitative <input type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input checked="" type="checkbox"/>					

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef and other cattle-derived products for Retailers and Manufacturers

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	<u>Publicly reported</u> value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
Element 1							
1.1 Policy commitments to the forest positive goals	Builds on our previous commitment: “By the end of 2017, 100% of our Brazilian beef purchases will be from suppliers who are in compliance with the Brazil Forest Code and who are able to demonstrate that beef is not associated with primary forest clearance [in the Amazon Biome] and expands its scope to new areas, biomes and vegetation where cattle ranching drives deforestation and converts natural ecosystems. We completed an initial risk assessment of our global beef supply chains and determined	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	By 2025, our aim is to stop deforestation and conversion of natural ecosystems in Mars supply chains, up to the direct cattle supplier for our beef ingredients in Latin America – a region with high conversion hot spots. See ‘our expectations’ section of	N/A		Our Beef Sourcing Policy Mars, Incorporated	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	that the origin countries with the highest risk of beef-driven deforestation are in Latin America. Our Beef Sourcing Policy Mars, Incorporated		beef sourcing policy.				
1.2 Timebound action plan summary	To achieve our ambition by 2025 (stop deforestation and conversion of natural ecosystems in Mars supply chains, up to the direct cattle supplier for our beef ingredients in Latin America), we expect our direct beef suppliers in Latin America to meet the detailed requirements (further detail on website covering all roadmap elements)	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	See section on 'our actions' and 'what's next'			Our Beef Sourcing Policy Mars, Incorporated	
1.3 Beef footprint across all product categories	273,562 metric tons of beef. Considers the total amount of beef purchases from Mars Petcare, which accounts	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	In 2022, Mars sourced 286,444	Our internal purchase systems allows us to collect and	Considers the total amount of beef purchases from Mars Petcare, which accounts for	Beef Sourcing Deforestation Action Plan Update June 2023 final .pdf (mars.com)	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	for 99.9% of beef supply to Mars. Consolidated mass consumption in 2021 Beef Sourcing & Deforestation Action Plan Update June 2022.pdf (mars.com)		metric tons of beef	consolidate all the purchases of soy ingredients and calculate the footprint, with an additional quality check made by our buyers and in conjunction with our tier 1 suppliers	99.9% of beef consumption of Mars.		
1.4 % with known origin	98% Total beef at low risk for deforestation: 87% Total beef at risk for deforestation: 11% Untraced: 2% Traceability to the slaughterhouse-level in at-risk countries: Argentina: 59%; Brazil: 94%; Mexico: 83%. To known country of origin. 98% of global volumes with know origin country. In	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	94.1% with known origin country Total beef at low risk for deforestation: 93.8% Total beef at risk for deforestation: 0.4% Untraced: 6%	Origin defined as the slaughterhouse location and its supply shed. We request all our direct beef suppliers to share with us information from the upstream supplier, including the location and	Considers the total amount of beef purchases from Mars Petcare, which accounts for 99.9% of beef consumption of Mars.	Beef Sourcing Deforestation Action Plan Update June 2023 final .pdf (mars.com)	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	<p>countries at-risk for deforestation supply-shed origin known: Mexico: 83%, Argentina: 59%, Brazil 94%. Origin defined as the slaughterhouse location and its supply shed. We request all our direct beef suppliers to share with us information from the upstream supplier, including the location and sourcing radius of slaughterhouses, which allows us to have visibility of their supply shed. The following radii were considered for the analysis: Brazil: 360km, Argentina: 510km, Mexico: 250km. We adopted these radii considering: information provided by suppliers, by local</p>		<p>Traceability to the slaughterhouse-level in at-risk countries: Argentina: 94%; Brazil: 88%; Mexico: 83%. Australia 40%</p>	<p>sourcing radius of slaughterhouses, which allows us to have visibility of their supply shed. The following radii were considered for the analysis: Brazil: 360km, Argentina: 510km, Mexico: 250km. Australia 1000km (Exceptions are tailored sourcing radiuses provided by Mars' suppliers (764 km; 250 km and 500 km).</p>			

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	organizations working in the cattle sector and, for Brazil specifically, the IMAZON (2017) study.			We adopted these radii considering: information provided by suppliers, by local organizations working in the cattle sector and, for Brazil specifically, the IMAZON (2017) study.			
1.5 Progress on ensuring beef is free from deforestation, conversion and conflict for high-risk areas	Fraction of beef from low-risk regions from 86% in 2020 to 87% in 2021. In Brazil, from 2020 to 2021, traceability improved from 81% to 94%, and volumes either from low-risk areas or addressed by suppliers' purchase control systems from 79% to 85%. In Mexico we	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	Fraction of beef from low-risk regions from 86% in 2020 to 87% in 2021, 93.8% in 2022. In Mexico we maintained the traceability	We annually update the origin information of the beef we procure worldwide. For countries identified at risk for deforestation considering Maplecroft,	Considers the total amount of beef purchases from Mars Petcare, which accounts for 99.9% of beef consumption of Mars	Beef Sourcing Deforestation Action Plan Update June 2023 final .pdf (mars.com)	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
	<p>improved traceability and low risk volumes from 59% in 2020 to 83% in 2021. We annually update the origin information of the beef we procure worldwide.</p> <p>For countries identified at risk for deforestation considering Maplecroft, WRI (2020) and WWF (2021), our partner Proforest runs a geospatial risk analysis using the information provided by our suppliers, satellite imagery, and other data sources. Suppliers' geomonitoring systems and results from third party audits are used to confirm if risks are addressed to meet Mars Beef Sourcing & Deforestation Action Plan.</p>		<p>and low risk volumes at 83% in 2022. In Argentina, we increased the traceability and low risk volumes from 59% in 2021 to 94% and 91% respectively in 2022.</p> <p>We had a drop in low-risk volumes and traceability in Brazil from 2021 to 2022 due to the simplification of our supply chain in the country.</p>	<p>WRI (2020) and WWF (2021), our partner Proforest runs a geospatial risk analysis using the information provided by our suppliers, satellite imagery, and other data sources. Suppliers' geomonitoring systems and results from third party audits are used to confirm if risks are addressed to meet Mars Beef Sourcing & Deforestation Action Plan.</p>			

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			<p>In Argentina, we improved traceability and low risk volumes, as a result of further engaging with our suppliers and increasing transparency of our supply base. In 2022, for Argentina and Mexico, the volume not traced to the slaughterhouse was traced back to the Tier 2 (retailers, butchers, distributors, meatpackers</p>				

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			, processors, and collectors)				
Element 2							
2.1 Direct supplier list of identified major upstream suppliers, up to slaughterhouse when possible.	List published and updated Mars Beef Data BR AR MX June 2022.pdf	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	See list			Mars Sourcing Data Beef BR AR MX AU 2023.pdf	
2.2 A summary of the Forest Positive Approach for meatpackers and own brand manufacturers	FP guidance document. We communicated for direct suppliers in Brazil the Forest Positive Approach as part of our collaborative work with the industry. Beef Sourcing & Deforestation Action Plan Update June 2022.pdf (mars.com)	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	FP guidance document. We communicated for direct suppliers in Brazil the Forest Positive Approach as part of our collaborative work with the industry.			Beef Sourcing Deforestation Action Plan Update June 2023 final .pdf (mars.com)	
2.3 T1 suppliers to whom the Forest Positive	100%: In Brazil underscore the importance of supplier	Yes: quantitative <input checked="" type="checkbox"/>	In Brazil, we have also engaged	This approach, encompassing capacity		Beef Sourcing Deforestation Action Plan	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
Approach and its implementation have been communicated	action to ensure that our sourcing requirements are met. We communicated for direct suppliers in Brazil the Forest Positive Approach as part of our collaborative work with the industry.	Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	100% of our T1 suppliers to share our commitments and to underscore the importance of supplier action to ensure that our sourcing requirements are met. We communicated for all of them the Forest Positive Approach as part of our collaborative work with the industry. In Brazil, we continued to support and	building and supply chain simplification, resulted in a temporary decline in traceability from 94% in 2021 to 88% in 2022. This decrease can be attributed to the absence of traceability data from suppliers who did not exhibit sufficient ongoing improvement, leading to their exclusion from the process.		Update June 2023 final .pdf (mars.com)	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			enhance the capabilities of suppliers who are consistently taking action to align with our commitment . We established a partnership with Imaflores and we offered to 100% of our suppliers in Brazil the Beef on Track capacity building workshops to adopt the Monitoring Protocol for Cattle Suppliers in				

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			the Amazon. Simultaneously, we actively fostered closer collaboration with suppliers who demonstrated consistent progress, enabling us to streamline our beef supply chain further.				
2.4 Performance of T1 suppliers against Forest Positive Approach including progress on delivery across entire operations	Did not report	Yes: quantitative <input type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input checked="" type="checkbox"/>					

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
2.5 Meatpackers sourcing from high-risk origins that have been engaged and are being evaluated	100%: We engaged with all direct suppliers and with indirect suppliers Brazil sourcing from at-risk origins according to the subnational geospatial risk analysis developed by Proforest	Yes: quantitative <input type="checkbox"/> Yes: narrative <input checked="" type="checkbox"/> No <input type="checkbox"/>	Mars' commitment is aligned with industry the best practice and focuses on the direct cattle suppliers in our supply chain, that is, the ranchers who sell directly to the slaughterhouses. Expanding upon this commitment , we are working to also address indirect cattle suppliers. We set a			Beef Sourcing Deforestation Action Plan Update June 2023 final .pdf (mars.com)	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Beef KPIs	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Scope*	Link to publicly available source	Target (optional)
			strategic partnership with The National Wildlife Federation and offered our suppliers Visipec as an add-on system to help them monitor their indirect cattle suppliers.				
2.6 Performance of meatpackers against Forest Positive Approach including progress on delivery across entire operations	Did not report	Yes: quantitative <input type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input checked="" type="checkbox"/>					

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Element 4 (Landscape Engagement) Key Performance Indicators | As of September 2023, Mars is focusing its landscape engagement on palm oil and PPP.

Palm Oil Landscape KPI's	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Link to publicly available source	Target (optional)
Element 4 (Landscape Engagement)						
4.1 Priority production landscapes identified	Plan for Palm Oil Sustainability Mars, Incorporated	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	<ol style="list-style-type: none"> North Sumatra and Aceh, Indonesia - Coalition of Sustainable Livelihoods (CSL) Aceh, Indonesia - Landscapes programs in Earthworm Areas for priority transformation (APT) - Leuser Ecosystem) Aceh, Indonesia – Golden Agri-resources (GAR) / Koltiva Smallholder project North Sumatra, Indonesia - Livelihoods Fund for Family Farmers (L3F) 		Plan for Palm Oil Sustainability Mars, Incorporated Update on landscapes will be found in 2023 Palm Positive Update PDF	
4.2 Methodology used to identify priority production landscapes	Plan for Palm Oil Sustainability Mars, Incorporated	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	<p>We aim to demonstrate that it is possible to transform local areas at scale, creating and cultivating protected areas of success. Mars aims to bring pragmatism, clarity and responsibility to industry, government (both international, national and sub-national) and civil society on the action we collectively have to take. And, we will work toward independent verification that our efforts and those of our suppliers are driving genuine transformation on the ground to improve systems and conditions for people and the planet.</p>	<ul style="list-style-type: none"> Clearly identified landscape conservation and protection value, often identified by expert partners e.g. Earthworm Areas for Priority Transformation (ETA) Coalition of industry, expert implementing 	Plan for Palm Oil Sustainability Mars, Incorporated Section called "Collaboration on the Ground"	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Palm Oil Landscape KPI's	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Link to publicly available source	Target (optional)
				<p>partners and suppliers and civil society with clear identification of roles.</p> <ul style="list-style-type: none"> - National and subnational government buy and responsibility - Possibility of independent verification - Sustainability of approach and link to palm oil supply chains 		
4.3 Number of landscape initiatives currently engaged in	4 initiatives	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	4 initiatives		Plan for Palm Oil Sustainability Mars, Incorporated Update on landscapes will be found in 2023 Palm Positive Update PDF	
4.4 For each landscape initiative your company is currently engaged in,	Palm Positive Update - July 2021 final.pdf (mars.com)	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	<p>Coalition of Sustainable Livelihoods (CSL) in North Sumatra and Aceh, Indonesia</p> <p>Since 2018, Mars, in partnership with Conservation International and other initial supporters, has facilitated the</p>		Plan for Palm Oil Sustainability Mars, Incorporated Update on landscapes will be found in 2023	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Palm Oil Landscape KPI's	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Link to publicly available source	Target (optional)
information on: 1) Name, location, timeline and other partners involved 2) Report on type of engagement (e.g disbursed financial support, in-kind support, capacity, preferential sourcing) 3) Specific actions or projects that are supported 4) How the actions intend to address systemic issues and contribute to delivering forest positive goals (at least one of conservation, restoration, positive			<p>development of the Coalition for Sustainable Livelihoods (CSL) to advance sustainable development in North Sumatra and Aceh. CSL is a place-based platform that aims to align initiatives, financing opportunities, and local, government and market interests to jointly promote livelihood benefits for farming communities, economic development, and better management of natural resources. By aligning public and private sector efforts, the CSL aims to help advance government programs and policies as well as contribute to supply chain sustainability for companies operating in and purchasing products from North Sumatra and Aceh. CSL was first convened through a series of two planning workshops with over 100 participants each and 5 working groups, where stakeholders agreed to a common vision, defined the role of the CSL platform, and focused on advancing four key themes: developing action plans for CSL district initiatives, aligning around common targets through key performance metrics, growing collaboration through CSL, and establishing appropriate governance structures/processes for CSL. Mars continues to advance these workstreams by supporting the development of a Strategic Investment Action Plan for CSL's</p>		<i>Palm Positive Update PDF</i>	

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Palm Oil Landscape KPI's	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Link to publicly available source	Target (optional)
<p><i>inclusion of farmers and communities, landscape-level multi-stakeholder platforms or partnerships)</i></p> <p><i>5) Linkages to shared landscape-level goals developed through multi-stakeholder processes</i></p>			<p>district initiative in Tapanuli Selatan; engaging stakeholders around common priorities and exchanging lessons learned; and through continued support for NGO coordination and alignment as CSL transitions to a local Secretariat.</p> <p><i>Aceh, Indonesia Landscapes programs</i> In the Indonesian district of Aceh Tamiang, growers, buyers and end-consumers of palm oil have, since 2016, been working with the local government to help protect the sensitive Leuser Ecosystem, a 2.6-million-hectare area of tropical forest, and make the entire jurisdiction a sustainable source of commodities. This jurisdictional approach to sustainability originally focused on Aceh Tamiang made possible due to leadership from the district government. Also vital in Aceh Tamiang is the support of our experienced implementer Earthworm Foundation. In February 2021 Mars joined with Nestle to take a leadership role in the Earthworm Areas for Priority Transformation (APT) supporting a vision across the whole of Aceh, targets have been set and progress made: a multi-stakeholder forum, a key element of a jurisdictional approach, has been set up.</p>			

*Scope: What materials/products are in-scope of the reported value, and what proportion of total commodity volume does that scope represent?

Palm Oil Landscape KPI's	Publicly reported value and method provided in 2022	Publicly reporting as of June 30th 2023	Publicly reported value or narrative for 2023 on 2022 data	Methodology	Link to publicly available source	Target (optional)
			<p>Work to achieve these targets is ongoing, including on alternative livelihoods projects and smallholder training in good agricultural practices ultimately leading to positive inclusion of farmers and communities Successes have snowballed and drawn in additional partners, each of which is contributing resources according to its ability. Some key developments of this program in 2022 include:</p> <ul style="list-style-type: none"> • Participatory Land Use Planning (PLUP) completed with six communities covering 33,481.67 hectares of forest • Two companies supported to complete HCV/HCS assessments and agreed to protect 753.07 ha of HCV areas • Four companies in Subulussalam district, employing 893 workers, were trained and coached on improving labour related SOPs and employment contracts Participatory mapping and land tenure studies were conducted with eight communities, covering 9.498,76 Ha, to identify land claims and conflicts • 13 stakeholders from public, private sector and civil 			

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			<p>society developed one Collective Action Plan in Subulusalam to implement NDPE in the district's oil palm sector.</p> <ul style="list-style-type: none"> • 45 stakeholder signed an agreement to develop a Collective Action Plan in 2023 on addressing labour issues in Aceh Singkil. • 369 farmers were supported to improve farm management focusing on good agricultural practices and livelihood diversification including planting corn, chili and banana alongside oil palm <p><i>GAR / Koltiva Smallholder project in Aceh, Indonesia</i></p> <p>In 2019, Mars' indirect supplier, Golden Agri-Resources (GAR), initiated a supplier support program, Ksatria Sawit, which pairs their supplier mills with the ag-tech company Koltiva, to help achieve 100 percent Traceability To Plantation (TTP). Ksatria Sawit aims to support and accelerate GAR's third party suppliers on data collection process of their smallholders and agents. Through the Ksatria Sawit programme, GAR has achieved full traceability for 13 mills, 400 SMEs, and 12,500 smallholder farmers, which</p>			

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			<p>amounts to around 50,000 hectares of palm oil plantations. To scale up, GAR has partnered with Mars and Fuji Oil to initiate a capacity building program called Sawit Terampil, targeting 4,000 independent smallholders within the supply chain. The program focuses on coaching and trainings for the independent smallholders to scale up their practices to be more sustainable and certification-ready. From 2020 - 2022, the Sawit Terampil program has supported a 45.,84 % increase in TTP across 9 mills and increased the refinery TTP score by 7%. Moreover, 2,290 farmers have been coached so far on sustainable agriculture practices and certification, and 25 dealers have been engaged to close gaps in supply chain traceability for deforestation monitoring. In 2022, Mars participated in an online webinar panel with GAR to promote this program amongst our peers to collaborate with further funding and to engage and get buy-in for potential mill participants.</p> <p>Livelihoods Fund for Family Farmers In May 2021, Mars announced the launch of another 10-year project as part of its continued commitment to the Livelihoods fund for Family Farming</p>			

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			<p>(L3F) to help 2,500 smallholder palm oil farmers achieve sustainable livelihoods in North Sumatra, Indonesia. The project aims to build a transparent and deforestation-free supply chain thanks to locally adapted agroforestry models, regenerative agriculture, and biodiversity enhancement. Mars, Danone and L'Oréal will be off-takers, with the program implemented and building on Musim Mas' smallholder program supported by implementing NGO partner SNV. The project will help regenerate 8,000 hectares of palm farms in degrading land areas, while restoring additional 3,500 hectares of local biodiversity. In 2021 the Project was officially launched, conducting baseline studies and initiating interventions on Regenerative Agriculture training. In 2022, 230 smallholder farmers (including 40% female farmers) were fully enrolled in the program , and began applying at least 50% of regenerative agriculture practices. Moreover, 8 farmer Village Groups were strengthened and engaged in the operationalization of a composting unit. Nurseries in 5 villages were established in view of agroforestry demoplots. Regenerative agriculture demoplots were established in 6 villages. These will involve long-term</p>			

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			monitoring to demonstrate results as compared to baseline scenario. Additionally in 2022, a landscape analysis was initiated to look into establishing a complementary program to support local Forest Management Unit (FMU) and social Forestry Groups (Hutan Desa) to be able to engage in rehabilitation of degraded forest land and landscape conservation in the buffer zone by adopting agroforestry models and conservation agreements in future.			

PPP Landscape KPI's	Publicly reported value and method provided in 2022	Is your company publicly reporting on this KPI as of June 30th 2023?	Publicly reported value or narrative for 2023 on 2022 data	Methodology for value reported	Link to publicly available source	Target (optional)
Element 4 (Landscape Engagement)						
4.1 Priority production landscapes identified	Respecting Indigenous Peoples' Rights in Canada - Earthworm The Dvinsky code to ensuring long-term healthy forest landscapes	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Based on the risk assessments carried out with support of Earthworm Foundation and our traceability back to at least country of harvest, we continue to engage our suppliers in sourcing areas assessed as high risk to support concrete and scalable		https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials	

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PPP Landscape KPI's	Publicly reported value and method provided in 2022	Is your company publicly reporting on this KPI as of June 30th 2023?	Publicly reported value or narrative for 2023 on 2022 data	Methodology for value reported	Link to publicly available source	Target (optional)
	in Russia - Earthworm		programs on the ground. We work with stakeholders from local governments, civil society organizations and communities whose livelihoods depend on the forest landscape. <i>(British Columbia and Dvinsky landscape)</i>			
4.2 Methodology used to identify priority production landscapes	Pulp & Paper-Based Materials Mars, Incorporated	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Based on the risk assessments carried out with support of Earthworm Foundation and our traceability back to at least country of harvest, we continue to engage our suppliers in sourcing areas assessed as high risk to support concrete and scalable programs on the ground. We work with stakeholders from local governments, civil society organizations and communities whose livelihoods depend on the forest landscape. These programs are led by credible expert organizations (such as the Mars partnership with Earthworm Foundation) that tackle sustainable forestry issues in these high-risk		https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials	

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			geographical locations. To bring greater scale to this important work, we are very active in the Consumer Goods Forum's Forest Positive Coalition (CGF FPC) . Particularly, we are providing strong support to the Landscapes Working Group in order to facilitate increased investment and engagement in priority forest landscapes.			
4.3 Number of landscape initiatives currently engaged in	2 initiatives	Yes: quantitative <input checked="" type="checkbox"/> Yes: narrative <input type="checkbox"/> No <input type="checkbox"/>	2	Note: The Dvinsky Landscape in Russia has been largely paused for the time being due to the geopolitical situation.	https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials	
4.4 For each landscape initiative your company is currently engaged in, information on:	Respecting Indigenous Peoples' Rights in Canada - Earthworm The Dvinsky code to ensuring long-term healthy	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Detail on the partnering with the Tsay Keh Dene First Nation in British Columbia: Respecting Indigenous Peoples' Rights in Canada - Earthworm	Note: The Dvinsky Landscape in Russia has been largely paused for the time being due to the	Respecting Indigenous Peoples' Rights in Canada - Earthworm The Dvinsky code to ensuring long-term healthy forest landscapes in Russia - Earthworm	

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PPP Landscape KPI's	Publicly reported value and method provided in 2022	Is your company publicly reporting on this KPI as of June 30th 2023?	Publicly reported value or narrative for 2023 on 2022 data	Methodology for value reported	Link to publicly available source	Target (optional)
<p>1) Name, location, timeline and other partners involved</p> <p>2) Report on type of engagement (e.g. disbursed financial support, in-kind support, capacity, preferential sourcing)</p> <p>3) Specific actions or projects that are supported</p> <p>4) How the actions intend to address systemic issues and contribute to delivering forest positive goals (at least one of conservation, restoration, positive)</p>	<p>forest landscapes in Russia - Earthworm</p>		<p>Detail on the Dvinsky landscape: The Dvinsky code to ensuring long-term healthy forest landscapes in Russia - Earthworm</p> <p>While landscape approaches for addressing deforestation are still nascent, Mars is engaging in several promising pilot efforts. Mars is also working with Earthworm on stopping ecosystem degradation in pulp and paper production landscapes, including Northwest Russia and British Columbia.</p>	<p>geopolitical situation.</p>	<p>https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials</p>	

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<i>inclusion of farmers and communities, landscape-level multi-stakeholder platforms or partnerships) 5) Linkages to shared landscape-level goals developed through multi-stakeholder processes</i>						

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