

# MARS

Coalition member since 2020 | As of September 2025, palm oil (CPO/PKO), palm oil derivatives, direct soy, embedded soy, pulp, paper and fibre based packaging, and beef are material commodities for Mars.



## Theory of Change | Halting deforestation and conversion and transforming key commodity sectors to forest positive.

At the heart of our work lies a comprehensive theory of change that guides our work towards a forest positive future. By recognising the interconnected challenges within commodity supply chains, we can drive meaningful change that not only protects our forests but also enhances the well-being of communities linked to production landscapes. Our approach emphasises collaboration with diverse stakeholders and a commitment to transparency, ensuring that we can effectively address deforestation and promote responsible practices. Through our collaborative efforts, we aim to transform our supply chains and create sustainable outcomes that resonate across the industry.

The following report includes information on this member company's performance reporting against each of our Forest Positive Coalition's Key Performance Indicators (KPIs), highlighting their progress in the three key areas that make up our Theory Of Change: DCF Supply, DCF Suppliers and Forest Positive Landscapes. For a full methodology on the Forest Positive Coalition's reporting process, including a list of all KPIs and public information requirements, visit <https://transparency.tcgfforestpositive.com>.

## DCF Supply | Element 1: Own Supply Chain

We have recommended targets to source DCF palm oil, soy, beef and PPP (paper, pulp and fibre-based packaging) alongside a people positive approach which promotes positive outcomes for the communities linked to production landscapes.

Commodity	KPI Number	% DCF publicly reported in 2025	DCF methodology	Scope of reporting
Palm Oil (CPO/PKO)		1.5	100% Partially aligned: Traceability to mill and plantation	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan
Palm Oil Derivatives		1.5 Did not report		
Direct Soy		1.8	Fully aligned: For volumes from Argentina and Brazil: 40% % DCF supply: 40% DCF certified soy	Soybean oil, soybean meal, soybean concentrate, soybean isolate, soybean lecithin, soybean protein, soybean sauce accounting for the material portion (93%) of the total direct soy supply to Mars
Embedded Soy		1.8 Did not report		
Pulp, Paper and fibre based packaging		1.8 total DCF: 94%	Fully aligned: - DCF recycled: 66% - DCF certified: 82% >> FSC (FM or Mix): 38.6% of virgin >> SFI or PEFC (FM or mix): 43.6% of virgin - DCF monitored: 0%	The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.
Beef and cattle derived products		1.6 - Argentina: 98% of beef at low risk for deforestation and conversion (in the absence of DCF pathways) - traceable up to the direct supplier of the slaughterhouses - Brazil: 61% of volumes DCF - traceable up to the direct supplier of the slaughterhouses	Partially aligned: Negligible risk	beef wet material, beef dry material, beef fat, beef blood plasma and beef gelatine representing 98% of beef volumes of Mars Inc.

## DCF Suppliers | Element 2

We support suppliers to transform their production of these key commodities to DCF in line with our members' commitment. Direct engagement in supply chains helps us understand where deforestation, conversion and human rights risks may occur so we can recommend actions to be taken by members to support improved supplier performance.

Commodity	KPI Numbers	Engaging suppliers on commodity	Tracking & reporting supplier performance & progress
Palm Oil (CPO/PKO)	2.2, 2.3	Yes	No
Palm Oil Derivatives	2.2, 2.3	No	No
Direct Soy	2.2, 2.3	Yes	No
Embedded Soy	2.2, 2.3	Yes	Yes
Pulp, Paper and fibre based packaging	2.3, 2.4	No	Yes
Beef and cattle derived products	2.3, 2.4	Yes	No

## Forest Positive Landscapes

We address systemic issues in the 'production landscapes' of these commodities so they are transformed into forest positive areas. Strategic investment and collaboration will drive forest conservation, ecosystem restoration and improved livelihoods.

Commodity	Name of Landscape investing in	Location	Link to SourceUp page or alternative
Palm Oil	1. North Sumatra and Aceh, Indonesia - Coalition of Sustainable Livelihoods (CSL) 2. Aceh, Indonesia - Landscapes programs in Earthworm Areas for priority transformation (APT) - Leuser Ecosystem 3. North Sumatra, Indonesia - Livelihoods Fund for Family Farmers (L3F)	Indonesia	2025 Palm Positive Plan: <a href="https://www.mars.com/about/policies-and-practices/palm-oil-policy">https://www.mars.com/about/policies-and-practices/palm-oil-policy</a> Aceh Landscape: <a href="https://sourceup.org/initiatives/aceh-landscape">https://sourceup.org/initiatives/aceh-landscape</a>
Soy			
Pulp, Paper and fibre based packaging	Tsay Keh Dene-led landscape	Canada	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Beef%20Sourcing%20%20Deforestation%20Action%20Plan%20Update%202024%20final%200.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Beef%20Sourcing%20%20Deforestation%20Action%20Plan%20Update%202024%20final%200.pdf</a>
Beef and cattle derived products	Sustainable Production of Calves Program in Mato Grosso, Brazil	Brazil	
Number of landscapes member is investing in		5	

The following table includes a list of each Key Performance Indicator (KPI) for each material commodity, along with the company's 2024 reporting record. The record includes the following responses:

- "Yes" indicates a company is reporting against a KPI and reporting quantitatively where indicated
- "Yes--narrative reporting" indicates a company is reporting qualitatively against a quantitative KPI
- "Not yet reporting" response indicates a company is not yet reporting on a KPI
- "N/A" indicates a KPI was not established in a given year

The DCF commodity methodologies are subject to updates based on commodity working group discussions and wider sectoral alignment. The 2025 reporting cycle is based on the following DCF methodology versions:

- Palm Oil DCF Methodology Version 0
- Soy DCF Methodology Version 1.1
- PPP DCF Methodology Version 0
- Beef DCF Methodology present in Roadmap Guidance version 1.3

This information has been self-reported by companies and verified by Proforest. Links are provided to information when a company is reporting ("Yes") against a public information requirement, and when a company is reporting qualitatively ("Yes narrative reporting") against a quantitative KPI. For a full methodology on the Forest Positive Coalition's reporting process, including a list of all KPIs and public information requirements, visit <https://transparency.tcgfforestpositive.com>

If you have any questions about this report, please contact [forestpositive@theconsumergoodsforum.com](mailto:forestpositive@theconsumergoodsforum.com)

SOY	Publicly reported value and method provided in 2024	Will your company be able to publicly report on this KPI by June 30th?  (Select option from the dropdown)	Publicly reported value or narrative for 2025 reporting on 2024 data	Methodology for value reported	Scope (materials/products in-scope of the reported value, and proportion of total commodity volume that scope represents)	Link to publicly available source	Target (Optional)
SECTION A: Direct Soy							
1.0 - Element 1: Own Supply Chain							
1.1 - Policy commitments to the forest positive goals	<p>By 2025, our aim is to stop deforestation and conversion of natural ecosystems in Mars supply chains for our soy ingredients in Latin America — a region with high conversion hotspots. See 'our expectations' section of soy sourcing policy.</p> <p><a href="https://www.mars.com/about/policies-and-practices/soy-policy">https://www.mars.com/about/policies-and-practices/soy-policy</a></p>	Yes	By 2025, our aim is to stop deforestation and conversion of natural ecosystems in Mars supply chains for our soy ingredients in Latin America — a region with high conversion hotspots. See 'our expectations' section of soy sourcing policy.	In line with the Accountability Framework initiative and local regulations.	Soybean oil, soybean meal, soybean concentrate, soybean isolate, soybean lecithin, soybean protein, soybean sauce accounting for the material portion (93%) of the total direct soy supply to Mars	<a href="https://www.mars.com/about/policies-and-practices/soy-policy">https://www.mars.com/about/policies-and-practices/soy-policy</a>	
1.2 - Timebound action plan summary	<p>By 2025, our aim is to stop deforestation and conversion of natural ecosystems in Mars supply chains for our soy ingredients in Latin America</p>	Yes	By 2025, our aim is to stop deforestation and conversion of natural ecosystems in Mars supply chains for our soy ingredients in Latin America	In line with the Accountability Framework initiative.	Same as point 1.1	<a href="https://www.mars.com/about/policies-and-practices/soy-policy">https://www.mars.com/about/policies-and-practices/soy-policy</a>	
1.3 - Soy footprint across all product categories	<p>In 2023, Mars sourced 167,651 metric tons of direct soy ingredients, equivalent to 160,320 metric tons of soybeans.</p> <p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a></p> <p>Page 1</p>	Yes	In 2024, Mars sourced 172,722 metric tons of direct soy ingredients, equivalent to 173,508 metric tons of soybeans.	Our internal purchase systems allow us to collect and consolidate all the purchases of soy ingredients, with an additional quality check made by our buyers and in conjunction with our tier 1 suppliers.	Same as point 1.1	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a>	Page 3
1.4 - Methodology for soy footprint calculation	<p>In 2023, Mars sourced 167,651 metric tons of direct soy ingredients, equivalent to 160,320 metric tons of soybeans.</p> <p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a></p> <p>Page 1 - footnote 7</p>	Yes	In 2024, Mars sourced 172,722 metric tons of direct soy ingredients, equivalent to 173,508 metric tons of soybeans.	The methodology for estimating our direct soy footprint considers the soy product volumes we purchase from our suppliers to which we apply the conversion factors from the RTRS Footprint Calculator using economic allocation.	Same as point 1.1	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a>	Page 7 - Footnote 11

1.5 - % of total commodity volume that is in scope of Element 1 reporting	<p>Quantitative: Our volume considers the total amount of direct purchases of soy products in Mars Petcare, which accounts for the material portion (93%) of the total soy supply to Mars. Additionally, it excludes some new mergers and acquisitions and co-manufacturing which we are not able to quantify at this stage.</p> <p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a></p> <p>Page 1 - footnote 6</p>	Yes - Quantitative	<p>Our volume considers the total amount of direct purchases of soy products in Mars Petcare, which accounts for the material portion (93%) of the total soy supply to Mars. Additionally, it excludes some new mergers and acquisitions and co-manufacturing which we are not able to quantify at this stage.</p>	<p>Our internal purchase systems allow us to collect and consolidate all the purchases of soy ingredients, with an additional quality check made by our buyers and in conjunction with our tier 1 suppliers.</p>	Same as point 1.1	<p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a></p> <p>Page 6 - Footnote 10</p>
1.6 - % Traceable to at-risk origin (country or subnational) without further assurance of DCF status	<p>Quantitative: 100% of global volumes have a known origin country 15% - 25,745 tons are traced to at-risk countries, that is 16,685 tons from Brazil and 9,060 tons from Argentina. In those two countries, we have traceability to the first aggregator as shown below: Argentina: 89%, Brazil 53%</p> <p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 2</p>	Yes - Quantitative	<p>100% of global volumes have a known origin country</p> <p>17% - 30,206 tons are traced to at-risk countries, that is 22,918 tons from Brazil and 7,287 tons from Argentina</p> <p>In those two countries, we have traceability to the first aggregator as shown below: Argentina: 94%, Brazil 68%</p>	<p>First aggregator defined as the silo or crusher and its supply shed for at-risk countries. We request all our direct tier 1 soy suppliers for traceability to country for low risk countries. For at-risk countries, tier 1 suppliers share with us information from the upstream supplier, including the location and sourcing radius of the soybean first aggregators, which allows us to have visibility of their supply shed.</p>	Same as point 1.1	<p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a></p> <p>Page 3 &amp; 4</p>
1.7 - % Unknown origins	<p>0%</p> <p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 1</p>	Yes - Quantitative	<p>100% of global volumes have a known origin country therefore 0% have unknown origin</p>	As per point 1.6	Same as point 1.1	<p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a></p> <p>Page 3</p>

1.8 - % DCF supply and break-down into: • % DCF negligible risk origin • % DCF certified • % DCF monitored	Quantitative: For volumes from Argentina and Brazil: % DCF supply: 27% broken as such: Total traceable to negligible risk at sub-national level: 2% Total certified soy: 13% Total traceable to farms with no deforestation and conversion (applying site-level mass balance) / monitored: 12%. Partially aligned with CGF FPC DCF methodology <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 2	Yes - Quantitative	% DCF supply: 40% DCF certified soy, representing 17% of our global direct soy volumes For volumes from Argentina and Brazil:  96% of global direct soy volumes at low risk for deforestation and conversion, or DCF certified	<b>Fully aligned</b> - considering only countries from South America as at-risk. For Mars, this means soy originating from Argentina and Brazil (we do not purchase soy from other Latam countries)	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 4
1.9 - Progressing towards DCF soy: a) Year on year change in DCF volume % b) Proportion (%) of soy volume in scope that is progressing towards DCF	Quantitative: 100% of all the direct soy not already addressed by physical certification is covered with Round Table on Responsible Soy regional credits <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 2	Yes - Narrative	100% of all the direct soy not already addressed by physical certification is covered with Round Table on Responsible Soy regional credits	Volumes originating from Brazil	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 5
1.10 - OPTIONAL: % with no DCF solutions currently available	N/A: new KPI	No			
<b>Element 2: Suppliers &amp; Traders</b>					
2.1 - Direct supplier list	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Mars%20Sourcing%20Data_Soy_BR%20AR_2024.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Mars%20Sourcing%20Data_Soy_BR%20AR_2024.pdf</a>	Yes	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Mars%20Sourcing%20Data_Soy_BR%20AR_2024.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Mars%20Sourcing%20Data_Soy_BR%20AR_2024.pdf</a>		<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 5
2.5 - Summary of the Forest Positive Approach for suppliers and traders	In 2023, we have engaged 100% of our upstream suppliers originating from Argentina and Brazil to share our commitments, as well as CGF's Forest Positive Approach, and to underscore the importance of supplier action to ensure that our sourcing requirements are met. <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 3	Yes	In 2024, we engaged 100% of our upstream suppliers originating from Argentina and Brazil to share our commitments, as well as CGF's Forest Positive Approach, and to underscore the importance of supplier action to ensure that our sourcing requirements are met.		<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 5
2.2 - % of T1 suppliers to whom the Forest Positive Approach and its implementation have been communicated	Narrative: 100% of our upstream suppliers originating from Argentina and Brazil <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 3	Yes - Quantitative	100% of our upstream suppliers originating from Argentina and Brazil		<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 5
2.3 - Performance of Tier 1 suppliers against the elements of the Forest Positive Approach including progress on delivery across entire soy business	Did not report	No			
<b>4.0 - Element 4: Landscape engagement</b>					

4.1 - Priority production landscapes identified	Did not report	No	
4.2 - Methodology used to identify priority production landscapes to transform to forest positive	Did not report	No	
4.3 - # of landscape initiatives currently engaged in	Did not report	No	
4.4 - For each landscape initiative your company is currently engaged in, information on: a. Name, location, timeline and other partners involved b. Report on the initiative's goals and progress reflecting the indicators of the FPC's Landscape Reporting Framework c. Report on the maturity of the initiative (linked to the ISEAL Core Criteria for Mature Landscape Initiatives and the FPC's blueprint components)	Did not report	No	
<b>SECTION B: EMBEDDED SOY</b>			
<b>1.0 - Element 1: Own Supply Chain</b>			
1.1 - Policy commitments to the forest positive goals	<a href="https://www.mars.com/about/policies-and-practices/soy-policy">https://www.mars.com/about/policies-and-practices/soy-policy</a>	Yes	<a href="https://www.mars.com/about/policies-and-practices/soy-policy">https://www.mars.com/about/policies-and-practices/soy-policy</a>
1.2 - Timebound action plan summary	Did not report	No	
1.3 - Soy footprint across all product categories	We have examined our indirect soy volumes and estimated it as 355,467 metric tons  <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 4	Yes	We have examined our indirect soy and estimated it as 295,265 metric tons, in 2024.  <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 4
1.4 - Methodology for soy footprint calculation	The methodology for estimating indirect (i.e., embedded) soy considers the soy quantities embedded in the animal products we buy directly for our pet food products. These quantities are calculated using Life Cycle Assessment (LCA) datasets based on the World Food LCA Database, and follow an economic allocation approach, in line with allocation procedures under the European Commission Product Environmental Footprint (PEF) and the GHG Protocol <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 4 - footnote 16	Yes	The methodology for estimating indirect (i.e., embedded) soy considers the soy quantities embedded in the animal products we buy directly for our pet food products. These quantities are calculated using Life Cycle Assessment (LCA) datasets based on the World Food LCA Database, and follow an economic allocation approach, in line with allocation procedures under the European Commission Product Environmental Footprint (PEF) and the GHG Protocol  <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 7 - Footnote 15

1.5 - % of total commodity volume that is in scope of Element 1 reporting	<p>Narrative: The methodology for estimating indirect (i.e., embedded) soy considers the soy quantities embedded in the animal products we buy directly for our pet food products. It does not include embedded soy for dairy used in our Snacking Business</p> <p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 4 - footnote 16</p>	Yes - Quantitative	<p>The methodology for estimating indirect (i.e., embedded) soy considers the soy quantities embedded in the animal products we buy directly for our pet food products. It does not include embedded soy for dairy used in our Snacking Business</p>	<p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a></p> <p>Page 7 - Footnote 15</p>
1.6 - % Traceable to at-risk origin (country or subnational) without further assurance of DCF status	Did not report	No		
1.7 - % Unknown origins	Did not report	No		
1.8 - % DCF supply and break-down into:	Did not report	No		
<ul style="list-style-type: none"> <li>• % DCF negligible risk origin</li> <li>• % DCF certified</li> <li>• % DCF monitored</li> </ul>			<p><i>Is your DCF methodology aligned with the CGF-FPC DCF methodology? - Please highlight the relevant option: Fully aligned / Partially aligned / Not yet aligned. If selected 'partially or not yet aligned', please explain next steps for full alignment</i></p>	
<p>1.9 - Progressing towards DCF soy:</p> <p>a) Year on year change in DCF volume %</p> <p>b) Proportion (%) of soybean equivalent volume in scope that is progressing towards DCF</p>	<p>Narrative: In 2023, we revised our risk assessment to better understand our potential exposure to risks associated with embedded soy from deforested or converted areas. As part of this effort, we prioritized five new suppliers for engagement. Our supplier engagement program included scheduling introductory calls to outline our requirements and engagement process, sharing the Supplier Self-Assessment Tool (SAT), and analyzing the returned questionnaires. We categorized supplier performance and identified necessary actions to discuss continuous improvement steps. We provided these suppliers with capacity-building support focused on deforestation and conversion-free commitments, as well as compliance with the European Union Deforestation Regulation (EUDR). Finally, we initiated discussions with retailers to forge a supply chain partnership aimed at establishing a deforestation and conversion-free (DCF) supply chain in Europe.</p> <p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 4</p>	Yes - Narrative	<p>In 2024 we developed a comprehensive Supplier Assessment Tool tailored specifically for poultry suppliers, with a particular focus on slaughterhouses. This tool is designed to evaluate supplier readiness to achieve deforestation- and conversion-free operations. We also expanded our efforts beyond our direct supply chain, engaging in collective and collaborative initiatives within the embedded soy sector. These strategic actions have helped us identify key leverage points for tackling both internal and external supply chain challenges, working alongside industry platforms and peers.</p>	<p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a></p> <p>Page 4</p>
1.10 - OPTIONAL: % with no DCF solutions currently available	N/A: new KPI	No		

2.0 - Element 2: Suppliers & Traders					
2.1 - Direct supplier list	Did not report	No			
2.4 - List of identified major upstream suppliers	Did not report	No			
2.5 - Summary of the Forest Positive Approach for suppliers and traders	Did not report	No			
2.2 - % of T1 suppliers to whom the Forest Positive Approach and its implementation have been communicated	<p>Narrative: In 2023, we revised our risk assessment to better understand our potential exposure to risks associated with embedded soy from deforested or converted areas. As part of this effort, we prioritized five new suppliers for engagement. Our supplier engagement program included scheduling introductory calls to outline our requirements and engagement process, sharing the Supplier Self-Assessment Tool (SAT), and analyzing the returned questionnaires. We categorized supplier performance and identified necessary actions to discuss continuous improvement steps. We provided these suppliers with capacity-building support focused on deforestation and conversion-free commitments, as well as compliance with the European Union Deforestation Regulation (EUDR). Finally, we initiated discussions with retailers to forge a supply chain partnership aimed at establishing a deforestation and conversion-free (DCF) supply chain in Europe.</p> <p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 4</p>	Yes - Narrative	<p>In 2024 we developed a comprehensive Supplier Assessment Tool tailored specifically for poultry suppliers, with a particular focus on slaughterhouses. This tool is designed to evaluate supplier readiness to achieve deforestation- and conversion-free operations. We also expanded our efforts beyond our direct supply chain, engaging in collective and collaborative initiatives within the embedded soy sector. These strategic actions have helped us identify key leverage points for tackling both internal and external supply chain challenges, working alongside industry platforms and peers.</p>	<p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a></p> <p>Page 4</p>	



2.3 - Performance of Tier 1 suppliers against the elements of the Forest Positive Approach including progress on delivery across entire soy business	<p>Narrative: In 2023, we revised our risk assessment to better understand our potential exposure to risks associated with embedded soy from deforested or converted areas. As part of this effort, we prioritized five new suppliers for engagement. Our supplier engagement program included scheduling introductory calls to outline our requirements and engagement process, sharing the Supplier Self-Assessment Tool (SAT), and analyzing the returned questionnaires. We categorized supplier performance and identified necessary actions to discuss continuous improvement steps. We provided these suppliers with capacity-building support focused on deforestation and conversion-free commitments, as well as compliance with the European Union Deforestation Regulation (EUDR). Finally, we initiated discussions with retailers to forge a supply chain partnership aimed at establishing a deforestation and conversion-free (DCF) supply chain in Europe.</p> <p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Soy%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 4</p>	Yes - Narrative	<p>In 2024 we developed a comprehensive Supplier Assessment Tool tailored specifically for poultry suppliers, with a particular focus on slaughterhouses. This tool is designed to evaluate supplier readiness to achieve deforestation- and conversion-free operations. We also expanded our efforts beyond our direct supply chain, engaging in collective and collaborative initiatives within the embedded soy sector. These strategic actions have helped us identify key leverage points for tackling both internal and external supply chain challenges, working alongside industry platforms and peers.</p>	<p><a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Soy%20Sourcing%20%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 4</p>
2.6 - Upstream suppliers/traders sourcing from at-risk origins that have been engaged (directly or via collective approach) and are being evaluated	Did not report	No		
2.7 - Performance of upstream suppliers/traders against the elements of the Forest Positive Approach including progress on delivery across entire soy business	Did not report	No		
<b>4.0 - Element 4: Landscape engagement</b>				
4.1 - Priority production landscapes identified	Did not report	No		
4.2 - Methodology used to identify priority production landscapes to transform to forest positive	Did not report	No		
4.3 - # of landscape initiatives currently engaged in	Did not report	No		
4.4 - For each landscape initiative your company is currently engaged in, information on:	Did not report	No		
a. Name, location, timeline and other partners involved				
b. Report on the initiative's goals and progress reflecting the indicators of the FPC's Landscape Reporting Framework				
c. Report on the maturity of the initiative (linked to the ISEAL Core Criteria for Mature Landscape Initiatives and the FPC's blueprint components)				

PALM OIL		Publicly reported value and method provided in 2024	Will your company be able to publicly report on this KPI by June 30th?  (Select option from the dropdown)	Publicly reported value or narrative for 2025 reporting on 2024 data	Methodology for value reported	Scope (materials/products in-scope of the reported value, and proportion of total commodity volume that scope represents)	Link to publicly available source	Target (Optional)
SECTION A: PALM OIL - CPO/PKO								
1.0 - Element 1: Own Supply Chain								
1.1 - Policy commitments to the forest positive (NDPE) goals		<p>Palm falls under Mars Inc.'s Deforestation and Land Use Change Ambition. This ambition is brought to life in Palm through our Palm Positive Plan and the Mars Palm Oil Principles and Criteria. These commit our suppliers to ensure their NDPE related policies and procedures (including monitoring of their supply base and grievance systems) are aligned to specific requests such as the status or existence of monitoring and verification policies and their implementation, grievance management systems, human rights managements systems, engagement with smallholders and other critical information. In cases of non compliance a decision making protocol is followed.</p> <p>2024 Palm Positive: <a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-07/Palm%20Positive%20Update%202024_Final_2024July">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-07/Palm%20Positive%20Update%202024_Final_2024July</a></p>	Yes	<p>Palm falls under Mars Inc.'s Deforestation and Land Use Change Ambition. This ambition is brought to life in Palm through our Palm Positive Plan and the Mars Palm Oil Principles and Criteria. These commit our suppliers to ensure their NDPE related policies and procedures (including monitoring of their supply base and grievance systems) are aligned to specific requests such as the status or existence of monitoring and verification policies and their implementation, grievance management systems, human rights managements systems, engagement with smallholders and other critical information. In cases of non compliance a decision making protocol is followed.</p> <p>2025 Palm Positive Plan: <a href="https://www.mars.com/about/policies-and-practices/palm-oil-policy">https://www.mars.com/about/policies-and-practices/palm-oil-policy</a></p> <p>Policy: <a href="https://www.mars.com/about/policies-and-practices/deforestation-policy">https://www.mars.com/about/policies-and-practices/deforestation-policy</a></p> <p>Non Compliance and Resolution: <a href="https://www.mars.com/about/policies-and-practices/palm-oil-policy/simplification-and-verification">https://www.mars.com/about/policies-and-practices/palm-oil-policy/simplification-and-verification</a> &amp; <a href="https://www.mars.com/about/policies-and-practices/palm-oil-policy/simplification-and-verification">https://www.mars.com/about/policies-and-practices/palm-oil-policy/simplification-and-verification</a></p>	<p>Palm DCF Cutoff: 2015</p> <p>DCF Policy Expectations: Mars expects suppliers to meet the following guidelines to stop deforestation from a 2015 Palm cut-off date:</p> <ul style="list-style-type: none"> <li>- Everything supplied to Mars is from legal sources</li> <li>- No deforestation or conversion of primary forest or natural ecosystems of high conservation value (HCV)</li> <li>- No development in high carbon stock (HCS) areas</li> <li>- No development on peatlands</li> <li>- No clearance of land by burning to prepare it for production</li> <li>- Work within credible, landscape-level frameworks where these exist</li> <li>- Provide supply chain transparency</li> </ul> <p>Mars also expects suppliers to:</p> <ul style="list-style-type: none"> <li>- Support existing human rights commitments including respect for farmers' and communities' land rights, free prior and informed consent, and the rights of indigenous and forest-dependent people</li> <li>- Resolve land rights disputes through a balanced and transparent dispute resolution process</li> <li>- Support farmers and plantation owners to comply with Mars' deforestation-related requirements</li> <li>- Where relevant, support enhanced agroforestry, reforestation or restoration of natural ecosystems</li> </ul>	<p>All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan</p>	<p>2025 Palm Positive Plan: <a href="https://www.mars.com/about/policies-and-practices/palm-oil-policy">https://www.mars.com/about/policies-and-practices/palm-oil-policy</a></p> <p>Policy: <a href="https://www.mars.com/about/policies-and-practices/deforestation-policy">https://www.mars.com/about/policies-and-practices/deforestation-policy</a></p> <p>Non Compliance and Resolution: <a href="https://hcdn.mars.com/adaptivemedi/a/rendition/id_29a25a696be1b261cb59aab3ff21f941649be1a4/name_out/Palm%20Oil%20NonCompliance%20Mgt%20Tree%202020.pdf">https://hcdn.mars.com/adaptivemedi/a/rendition/id_29a25a696be1b261cb59aab3ff21f941649be1a4/name_out/Palm%20Oil%20NonCompliance%20Mgt%20Tree%202020.pdf</a></p>	
1.2 - Timebound action plan summary		<p>Mars utilizes its own set of Principles &amp; Criteria (P&amp;C) to assess suppliers commitment to our internal sourcing guidelines, as well as the Consumer Goods Forum (CGF) Forest Positive Coalition Asks and Commitment of palm oil suppliers. On annual basis, we manage our supply chain against the following key metrics:</p> <ol style="list-style-type: none"> <li>1. 100 % of volume compliant with no deforestation and/or conversion commitments</li> <li>a. 100% of volume thirdparty certified (RSPO Segregated, MB, Book and Claim)</li> <li>b. 100% of volume traceable to plantation (100%)</li> <li>2. Advancing respect for human rights across our supplier's extended supply chains</li> </ol> <p>We develop supplier specific scorecards and provide specific guidance to ensure supplier performance against the following ongoing goals. Suppliers are engaged on periodic reviews</p>	Yes	<p>Mars utilizes its own set of Principles &amp; Criteria (P&amp;C) to assess suppliers commitment to our internal sourcing guidelines, as well as the Consumer Goods Forum (CGF) Forest Positive Coalition Asks and Commitment of palm oil suppliers. On annual basis, we manage our supply chain against the following key metrics:</p> <ol style="list-style-type: none"> <li>1. 100 % of volume compliant with no deforestation and/or conversion commitments</li> <li>a. 100% of volume thirdparty certified (RSPO Segregated, MB, Book and Claim)</li> <li>b. 100% of volume traceable to plantation (100%)</li> <li>2. Advancing respect for human rights across our supplier's extended supply chains</li> </ol> <p>We develop supplier specific scorecards and provide specific guidance to ensure supplier performance against the following ongoing goals. Suppliers are engaged on periodic reviews</p> <p>2025 Palm Positive Plan: <a href="https://www.mars.com/about/policies-and-practices/palm-oil-policy">https://www.mars.com/about/policies-and-practices/palm-oil-policy</a></p>	<p>Supplier engagement is critical to ensure alignment with our no deforestation and conversion commitments. We have partnered with our suppliers to rigorously apply the three M's of Mapping, Management and Monitoring to help eliminate deforestation and advance respect for human rights. All of our key suppliers have been engaged to sign onto Mars Principles and Criteria relating to our commitments, committing themselves to ensure their NDPE related policies and procedures (including monitoring of their supply base and grievance systems) align with our expectations. In addition, we use bi-weekly satellite mapping to monitor land-use with third-party validation of all mills through our partnership with Earthqualizer to hold our suppliers accountable to their commitments.</p> <p>Our action plans include material specific commitments and time frames. As Mars plans to transition to CGF's DCF KPI's by 2025, we are currently setting targets with suppliers to ensure 100% of our Mass Balance supply chain is connected to mills that are in the IRF Delivering/100% TTP category. Similarly, we have set expectations for suppliers to increase their visibility into smallholders in their extended supply chain to support Mars in estimating the % supply connected to Independent Smallholders.</p> <p>Under the Palm Positive Plan, we have also advanced respect for human rights across our suppliers' extended supply chains. On the topic of responsible recruitment, we led Guidance on the Repayment of Worker-paid Recruitment Fees and Related Costs, which was informed by our experience working with suppliers to remediate worker-paid fees. Our contracting process since 2023 has resulted in awarding multi-year business to suppliers based on their alignment to and performance against the Mars Principles and Criteria. Through this process we deepened our strategic engagement with suppliers on how to collectively address challenging topics in the palm oil supply chain, such as unethical recruitment fees paid by Malaysian plantation workers.</p>	<p>All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan</p>	<p><a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf">2025 Palm Positive Plan: https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf</a></p>	<p>100% DFREE, 100% TTP, 100% RSPO Certified</p>

1.3 - Mill list using the conventions of the Universal Mill List to make group links (manufacturers)	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Mars%20Global%20Palm%20Oil%20Mill%20List%20H1%202023.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Mars%20Global%20Palm%20Oil%20Mill%20List%20H1%202023.pdf</a>	Yes	See link		All PKO and Palm Materials sourced directly from Mars under the Palm Positive Plan, excluding some complex supply chains and materials (for supply resiliency) accounting for roughly 3% of volume.	<a href="https://www.mars.com/news-and-stories/articles/palm-oil-mill-lists">https://www.mars.com/news-and-stories/articles/palm-oil-mill-lists</a>	
1.4 - % of total commodity volume that is in scope of Element 1 reporting	100%	Yes - Quantitative	100%		All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Palm_Positive_Update_2025_Final_250811.pdf">2025 Palm Positive Plan: https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Palm_Positive_Update_2025_Final_250811.pdf</a>	100% DFREE, 100% TTP, 100% RSPO Certified
1.5 - % volume that is forest positive (or NDPE).	100%	Yes - Quantitative	100%	<i>Is your DCF methodology aligned with the CGF-FPC DCF methodology? - Please highlight the relevant option: Fully aligned / Partially aligned / Not yet aligned. If selected 'partially or not yet aligned', please explain next steps for full alignment</i>	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Palm_Positive_Update_2025_Final_250811.pdf">2025 Palm Positive Plan: https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Palm_Positive_Update_2025_Final_250811.pdf</a>	100% DFREE, 100% TTP, 100% RSPO Certified
In 2025 report on 1.5a (% volume that is DCF) and 1.5b (year on year change in forest positive/NDPE volume %) only.	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Palm%20Positive%20Update%202024_Final_2024July7_updated.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Palm%20Positive%20Update%202024_Final_2024July7_updated.pdf</a>			Partially aligned: We have partnered with our suppliers to rigorously apply Mars' three M's approach of Mapping, Management and Monitoring across our entire supply base to eliminate deforestation and advance respect for human rights. This approach relies on our traceability to mill and plantation, supported by Earthworm foundation for mapping. We also partner with Earthqualizer to satellite monitor deforestation in our supply chain. In addition, Earthqualizer verifies supply chain mills and plantations since our 2015 cut-off date. This allows us to take evidence-based action to maintain our 100% DCF goals.  In 2024, we have maintained our 100% DCF achievement.  We are partially aligned to the new CGF DCF methodology and are currently enhancing our palm DCF Protocol for further alignment with CGF DCF methodology. We intend to use the new methodology for next year's reporting. We continue to stress the need for shared tools and expectation setting for ISH, confirmation of negligible risk layers, clarification of verification requirements and alignment on industry capacity to do verification at scale, and definition of supplier system requirements			
1.6 - Progress of mills toward forest positive (or NDPE) – in alignment with the CGF-FPC Palm Oil DCF methodology.	Narrative: 100% of our mills meet our CGF Forest Positive Coalition of Action Commitment for no deforestation and no development on peat based on our current approach. <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Palm%20Positive%20Update%202024_Final_2024July7_updated.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Palm%20Positive%20Update%202024_Final_2024July7_updated.pdf</a>	Yes - Narrative	100% of our mills meet our CGF Forest Positive Coalition of Action Commitment for no deforestation and no development on peat based on our current approach.	We have partnered with our suppliers to rigorously applied the three M's of Mapping, Management and Monitoring to help eliminate deforestation and advance respect for human rights. 100% of our Tier 1 suppliers have been engaged on the Mars Palm Positive Plan P&C and CGF Forest Positive Coalition Asks and Commitment. The result of the P&C is the Mars Palm Positive Supplier Scorecard which is used to manage the company's palm oil engagement with suppliers and to track their progress in meeting all of the requirements of the Palm Positive Plan. This helps ensure their NDPE related policies and procedures (including monitoring of their supply base and grievance systems) align with our expectations.  As we transition to the new DCF approach, for our MB supply chains, we have engaged our suppliers to make progress towards 100% volumes coming from IRF delivering/100% TTP sources by 2025 and have included this as part of a our bi-annual traceability exercises. We manage the performance of our suppliers against this goal on atleast a biannual basis. We will further align to the DCF methodology in 2025.	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Palm_Positive_Update_2025_Final_250811.pdf">2025 Palm Positive Plan: https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Palm_Positive_Update_2025_Final_250811.pdf</a>	100% DFREE, 100% TTP, 100% RSPO Certified
1.7 - % traceable to mill	100%	Yes - Quantitative	100%	We maintain the tier 1 supplier list through our own internal sourcing system. We require tier 1 suppliers to disclose their upstream supply chain on bi-annual basis, either through completing "Traceability Declaration Document", sharing of soft copies based on their own templates or providing links to their public dashboard. Suppliers share detailed mill lists according to the palm fraction purchased by Mars, including Mill Name, Parent Company, Universal Mill List ID, GPS Coordinates, province/state and country of origin. Checks are made for completion and quality before data gets processed, in collaboration with our NGO partner – Earthworm Foundation.	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Palm_Positive_Update_2025_Final_250811.pdf">2025 Palm Positive Plan: https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Palm_Positive_Update_2025_Final_250811.pdf</a>	100% DFREE, 100% TTP, 100% RSPO Certified

1.8 - % traceable to FFB sources	96%	Yes - Quantitative		95.80% Suppliers are requested to confirm volumes delivered in the traceability period and share the percentage of volumes that come from each country of origin along with their traceability to plantation information.  Remaining gaps on traceability to plantation are due to the fluctuating nature of smallholder and dealer presence in the supply chain. These instances leverage our third party partner Earthqualizer (EQ)'s own sources of traceability information in addition to a buffer zone of 50 km	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	<a href="https://www.mars.com/sites/g/files/dfsbuz106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf">2025 Palm Positive Plan; https://www.mars.com/sites/g/files/dfsbuz106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf</a>	100% DFREE, 100% TTP, 100% RSPO Certified
1.9 - % physically certified (MB/SG)	99.80%	Yes - Quantitative		99.80% In 2024, 99.8% of our direct PO and PKO volumes were physically RSPO-certified. 0.2% of our supply was covered with Book and Claim credits. The reason for purchase of Book and Claim credits instead of physical volumes was due to limited availability of certification for complex fractions and supplier related administrative challenges.	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	<a href="https://www.mars.com/sites/g/files/dfsbuz106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf">2025 Palm Positive Plan; https://www.mars.com/sites/g/files/dfsbuz106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf</a>	100% DFREE, 100% TTP, 100% RSPO Certified
<b>2.0 - Element 2: Suppliers &amp; Traders</b>							
2.1 - Direct supplier list	<a href="https://www.mars.com/sites/g/files/dfsbuz106/files/2024-07/Mars%20Global%20Palm%20Oil%20Mill%20List%20H1%202023.pdf">https://www.mars.com/sites/g/files/dfsbuz106/files/2024-07/Mars%20Global%20Palm%20Oil%20Mill%20List%20H1%202023.pdf</a>	Yes	See link		All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	<a href="https://www.mars.com/news-and-stories/articles/palm-oil-mill-lists">https://www.mars.com/news-and-stories/articles/palm-oil-mill-lists</a>	
2.2 - % Direct suppliers engaged and informed of 'Forest Positive Suppliers' Commitment and 'Forest Positive Approach'	100%	Yes - Quantitative		100% 100%: Mars utilizes its own set of Principles & Criteria (P&C) to assess suppliers in their commitment to our internal sourcing guidelines, as well as the CGF Forest Positive Coalition Asks and Commitment of palm oil suppliers. Our direct supplier performance is assessed in our Palm Positive Scorecard. Our policy position is that suppliers scoring higher on the scorecard are rewarded with higher volumes while companies that score poorly are engaged to foster improvement or, if needed, phased out of the Mars palm oil supply chain. 100% of our Tier 1 suppliers have been engaged on the Mars Palm Positive Plan P&C and CGF Forest Positive Coalition Asks and Commitment.	All PKO and Palm Fractions sourced directly by Mars under the Palm Positive Plan	<a href="https://www.mars.com/sites/g/files/dfsbuz106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf">2025 Palm Positive Plan; https://www.mars.com/sites/g/files/dfsbuz106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf</a>	
2.3 - Performance of direct suppliers against the elements of the Forest Positive Approach and changes over time including progress on delivery across entire palm oil business	Narrative: see link <a href="https://www.mars.com/sites/g/files/dfsbuz106/files/2024-07/Palm%20Positive%20Update%202024_Final_2024July7_updated.pdf">https://www.mars.com/sites/g/files/dfsbuz106/files/2024-07/Palm%20Positive%20Update%202024_Final_2024July7_updated.pdf</a>	No	We will not be reporting this indicator this year.				
<b>3.0 - Element 3: Monitoring &amp; Reporting</b>							
3.1 - Summary of company grievance process that aligns with FPC Deforestation Monitoring & Response Framework (MRF)	In case of grievances the linked decision management process will be followed for resolution.  <a href="https://lhcdn.mars.com/adaptivemedia/rendition/id_29a25a696be1b261cb59aab3ff21f941649be1a4/name_out/Palm%20Oil%20NonCompliance%20Mgt%20Tree%202020.pdf">https://lhcdn.mars.com/adaptivemedia/rendition/id_29a25a696be1b261cb59aab3ff21f941649be1a4/name_out/Palm%20Oil%20NonCompliance%20Mgt%20Tree%202020.pdf</a>	Yes	In case of grievances the linked decision management process will be followed for resolution.	To facilitate engagement with suppliers, Mars has created its Palm Positive P&C which covers the implementation of NPDE policies, and align with CCF palm positive with specific requests such as the status or existence of monitoring and verification policies and their implementation, grievance management systems, human rights managements systems, engagement with smallholders and other critical information. The result of the P&C is the Mars Palm Positive Supplier Scorecard which is used to manage the company's palm oil engagement with suppliers and to track their progress in meeting all of the requirements of the Palm Positive Plan. Mill suppliers not meeting the requirements of the Palm Positive Plan Scorecard are first engaged and given a specified time period for improvement based on the nature of nonconformity. Those that repeatedly fail to meet our timelines or refuse to meet our requirements are no longer eligible to be a supplier of one of Mars' Tier 1 suppliers.		<a href="https://www.mars.com/about/policies-and-practices/palm-oil-policy/simplification-and-verification">https://www.mars.com/about/policies-and-practices/palm-oil-policy/simplification-and-verification</a>  <a href="https://www.mars.com/sites/g/files/dfsbuz106/files/th_files/id_29a25a696be1b261cb59aab3ff21f941649be1a4_palm%20oil%20noncompliance%20mgt%20tree%202020.pdf">https://www.mars.com/sites/g/files/dfsbuz106/files/th_files/id_29a25a696be1b261cb59aab3ff21f941649be1a4_palm%20oil%20noncompliance%20mgt%20tree%202020.pdf</a>	
3.2 - Summary of progress of grievance cases (e.g. in grievance log or relevant progress report(s))	Did not report	No					
3.3 - % of supply base covered by deforestation & peat monitoring (including supplier and landscape monitoring systems) aligned with Monitoring Minimum Requirements	100%	Yes - Quantitative		100% We have partnered with our suppliers to rigorously applied the Mars three Ms approach of Mapping, Management and Monitoring to help eliminate deforestation and advance respect for human rights. This approach relies on our traceability to mill, supported by Earth-worm foundation for mapping.  Over the past several years, Mars has been on a journey to map our palm oil supply chain utilizing a biannual process supported by third party Earthworm Foundation. The countries of origin listed are where the mills our suppliers source from are located. Mapping our supply chain is the first component of our rigorous mapping, managing and monitoring approach to maintaining our deforestation-free milestone. We have partnered with Earthqualizer (EQ) to conduct satellite monitoring of our supply chain at group level, using our mill level traceability. EQ provide us with biweekly reports based on their monitoring methodologies. They are able to monitor to 1m level, and alerts are shared from 2 hectares of detected deforestation. These reports enable us to engage our Tier 1 suppliers to Earthqualize and take evidence-based action when needed		<a href="https://www.mars.com/sites/g/files/dfsbuz106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf">2025 Palm Positive Plan; https://www.mars.com/sites/g/files/dfsbuz106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf</a>	

<p>3.4 - For coalition member companies involved, narrative summary of support provided to develop on the ground monitoring and response systems beyond own supply chains including landscape initiatives and sectoral collaborations</p>	<p>Beyond our direct supply chains, we are investing in the following smallholder and landscape initiatives that build traceability and enhance monitoring and response systems: GAR / Koltiva Smallholder project in Aceh, Indonesia In 2019, Mars' indirect supplier, Golden Agri-Resources (GAR), initiated a supplier support program, Ksatria Sawit, which pairs their supplier mills with the ag-tech company Koltiva, to help achieve 100 percent Traceability To Plantation (TTP) . Ksatria Sawit aims to support and accelerate GAR's third party suppliers on data collection process of their smallholders and agents. Through the Ksatria Sawit programme, GAR has achieved traceability for 13 mills, 400 small and medium enterprises, and 12,500 smallholder farmers, which amounts to around 50,000 hectares of palm oil plantations. To scale up, GAR has partnered with</p>	<p>Yes</p>	<p>Beyond our direct supply chains, we are investing in the following smallholder and landscape initiatives that build traceability and enhance monitoring and response systems:</p> <p>Livelihoods Fund for Family Farmers</p> <p>In May 2021, Mars announced the launch of another 10-year project as part of its continued commitment to the Livelihoods fund for Family Farming (L3F) to help 2,500 smallholder palm oil farmers achieve sustainable livelihoods in North Sumatra, Indonesia. The project aims to build a transparent and deforestation-free supply chain thanks to locally adapted agroforestry models, regenerative agriculture, and biodiversity enhancement. Mars, Danone and L'Oréal will be off-takers, with the program implemented and building on Musim Mas' smallholder program supported by implementing NGO partner SNV. The project will help regenerate 8,000 hectares of palm farms in degrading land areas, while restoring an additional 3,500 hectares of local biodiversity.</p> <p>In 2021 the Project was officially launched, conducting baseline studies and initiating efforts on training in regenerative agriculture. By the end of 2024:</p> <ul style="list-style-type: none"> <li>• 1,181 farmers have been successfully enrolled with 932 receiving certification and earning RSPO premiums in 2024.</li> <li>• These farmers cover 2,140hectare (ha) of which 2,031 ha have been transitioned to regenerative agriculture practices.</li> <li>• 134 ha of smallholder palm farms have adopted mix agroforestry management systems</li> <li>• An average of 80 percent of prescribed project practices are being adopted by smallholders, including cover cropping, mulching, organic fertilization and integrated pest and disease management.</li> <li>• Landscape conservation efforts have expanded to cover at total forestland areas of circa- 8,000 ha under community-based conservation efforts</li> </ul> <p>Earthworm Foundation Aceh, Indonesia Landscape Program</p> <p>In the Indonesian district of Aceh Tamiang, growers, buyers and end-consumers of palm oil have, since 2016, been working with the local government to help protect the sensitive Leuser Ecosystem, a 2.6-million-hectare area of tropical forest, and make the entire jurisdiction a sustainable source of commodities. This jurisdictional approach to sustainability originally focused on Aceh Tamiang was made possible due to leadership from the district government. Also vital in Aceh Tamiang is the support of our experienced implementer Earthworm Foundation.</p>	<p><a href="https://www.mars.com/sites/g/files/df_sbu2106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf">2025 Palm Positive Plan;</a>  <a href="https://www.mars.com/sites/g/files/df_sbu2106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf">https://www.mars.com/sites/g/files/df_sbu2106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf</a></p>
---	---	------------	---	--

In February 2021, Mars teamed up with other partners to support the Earthworm Areas for Priority Transformation (APT), embarking on an ambitious journey to transform Aceh's environmental landscape. Together, we have set bold targets and made significant strides, including the establishment of a multi-stakeholder forum - a crucial element of a jurisdictional approach. Work to achieve these targets is ongoing, including focus on alternative livelihoods projects and smallholder training in good agricultural practices.

As a result of Mars's contributions to the collective action, at the end of 2024:

- 3 district governments have formally adopted the Sustainable Palm Oil Regional Action Plans (RAD KSB).
- 12 villages have received assistance in drafting and enacting protection on 26,244.14 ha through formal regulation.
- 12 new Community-Based Organizations (CBOs) have been formed with responsibilities for planning, implementing, monitoring/patrolling, and evaluating conservation.
- HCV identification training sessions have been conducted for key stakeholders, including 38 companies, cooperatives, and farmer groups.
- Participatory Land-Use Planning (PLUP) has successfully reached 32 villages and driven the identification for protection of 74,422.95 ha.
- Good Agriculture Practices training has been delivered to 534 farmers spread across 15 villages.
- 180 palm oil farmers have been engaged in agricultural diversification, including 37 members of a Farmer Business Unit and 143 farmers from various farmer groups across 7 villages.
- Participatory Mapping and Land Tenure Study (PM-LTS) has been initiated in 28 new villages on an area of 6,199.67 ha.
- 6 companies have achieved ISPO certification through the program's support, positively impacting the working conditions of 2,248 direct employees.
- 20,390 seedlings have been planted as a part of a tree planting initiative aimed at restoring land and livelihoods in the Pasir Belo community in Aceh.

As the risk of deforestation beyond concessions persist and gaps remain between the local and provincial government priorities of economic development and conservation, Mars continues to support the need for greater collaboration and coordination amongst other

			<p>landscape partners and district and provincial entities. As an associate and a funder, Mars's actions also go beyond collective action and we directly invest in the supply chains in this landscape.</p> <p>Coalition of Sustainable Livelihoods (CSL) in North Sumatra and Aceh, Indonesia  Since 2018, Mars, in partnership with Conservation International and other initial supporters, has facilitated the development of the Coalition for Sustainable Livelihoods (CSL) to advance sustainable development in North Sumatra and Aceh. CSL is a place-based platform that aims to align initiatives, financing opportunities, and local, government and market interests to jointly promote livelihood benefits for farming communities.  In 2024, CSL took concrete steps to reaffirm the value of a collective action network to share knowledge and lessons on sustainable practices. Highlights in 2024 include:</p> <ul style="list-style-type: none"> <li>• Growing Multi-Stakeholder Engagement: With increasing interest from local and international actors, CSL expanded its membership base and enhanced outreach efforts. New partnerships were cultivated to scale impact and support local development goals.</li> <li>• Strengthening Thematic Working Groups: The Labor Working Group developed targeted recommendations to address critical labor issues and strengthen protection for workers. This report is publicly accessible <a href="#">here</a>.</li> <li>• Expanding Platforms for Dialogue and Learning: Through local dialogues and district exchanges between South Tapanuli and Labuhan Batu, CSL enabled practical knowledge sharing among farmers, cooperatives, government representatives, and private sector stakeholders. These events highlighted successful regenerative agriculture practices, institutional capacity-building, and access to financing for rural entrepreneurs.</li> </ul> <p>As the risk of deforestation beyond concessions persist and gaps remain between the local and provincial government priorities of economic development and conservation, Mars continues to support the need for greater collaboration and coordination amongst other landscape partners and district and provincial entities. As an associate and a funder, Mars's actions also go beyond collective action and we directly invest in the supply chains in this landscape.</p>		
3.5 - % of supply mills with, or potentially linked to, deforestation & peat grievances	Narrative: 100% of our mills meet our CGF Forest Positive Coalition of Action Commitment for no deforestation and no development on peat	Yes - Narrative	<p>100% of our mills meet our CGF Forest Positive Coalition of Action Commitment for no deforestation and no development on peat</p> <p>We have partnered with our suppliers to rigorously applied the Mars three M's approach of Mapping, Management and Monitoring to help eliminate deforestation and advance respect for human rights. This approach relies on our traceability to mill, supported by Earthworm foundation for mapping.</p> <p>We partner with Earthqualizer to satellite monitor deforestation in our supply chain. In addition, Earthqualizer verifies supply chain mills and plantations since our 2015 cutoff date.</p>	<p><a href="https://www.mars.com/sites/g/files/df_sbu2106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf">2025 Palm Positive Plan:  https://www.mars.com/sites/g/files/df_sbu2106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf</a></p>	
3.6 - % of deforestation & peat grievances where action taken in line with MRF steps and requirements	Did not report	No			
4.0 - Element 4: Landscape engagement					

4.1 - Priority production landscapes identified	<p>1. North Sumatra and Aceh, Indonesia - Coalition of Sustainable Livelihoods (CSL)</p> <p>2. Aceh, Indonesia - Landscapes programs in Earthworm Areas for priority transformation (APT) - Leuser Ecosystem)</p> <p>3. Aceh, Indonesia – Golden Agri resources (GAR) / Koltiva Smallholder project</p> <p>4. North Sumatra, Indonesia - Livelihoods Fund for Family Farmers (L3F)</p> <p><a href="https://www.mars.com/about/policies-and-practices/palm-oil-policy">https://www.mars.com/about/policies-and-practices/palm-oil-policy</a></p>	Yes	<p>1. North Sumatra and Aceh, Indonesia - Coalition of Sustainable Livelihoods (CSL)</p> <p>2. Aceh, Indonesia - Landscapes programs in Earthworm Areas for priority transformation (APT) - Leuser Ecosystem)</p> <p>3. North Sumatra, Indonesia - Livelihoods Fund for Family Farmers (L3F)</p> <p><a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf</a></p>	<p><a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf">2025 Palm Positive Plan; <a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf</a></a></p> <p>Aceh Landscape: <a href="https://sourceup.org/initiatives/aceh-landscape">https://sourceup.org/initiatives/aceh-landscape</a></p>
4.2 - Methodology used to identify priority production landscapes to transform to forest positive.	<p>We aim to demonstrate that it is possible to transform local areas at scale, creating and cultivating protected areas of success. Mars aims to bring pragmatism, clarity and responsibility to industry, government (both international, national and sub national) and civil society on the action we collectively have to take. And, we will work toward independent verification that our efforts and those of our suppliers are driving genuine transformation on the ground to improve systems and conditions for people and the planet.</p>	Yes	<p>We aim to demonstrate that it is possible to transform local areas at scale, creating and cultivating protected areas of success. Mars aims to bring pragmatism, clarity and responsibility to industry, government (both international, national and sub-national) and civil society on the action we collectively have to take. And, we will work toward independent verification that our efforts and those of our suppliers are driving genuine transformation on the ground to improve systems and conditions for people and the planet.</p> <p>We identify landscapes based on a set of criteria including:</p> <ol style="list-style-type: none"> <li>1. Their salience to Mars's supply and the conservation value of the ecosystem.</li> <li>2. The prevailing level of risk of deforestation</li> <li>3. The long term presence of T1 suppliers</li> <li>4. Implementation partner presence and expertise</li> <li>5. The level of traceability gaps improvements required (where smallholders are involved).</li> </ol>	<p><a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf">2025 Palm Positive Plan; <a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf</a></a></p> <p><a href="https://www.mars.com/about/policies-and-practices/palm-oil-policy/collaboration-on-the-ground">https://www.mars.com/about/policies-and-practices/palm-oil-policy/collaboration-on-the-ground</a></p>
4.3 - # of landscape initiatives currently engaged in		4 Yes - Quantitative	3	<p><a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf">2025 Palm Positive Plan; <a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Palm_Positive_Update_2025_FINAL_250811.pdf</a></a></p>



4.4 - For each landscape initiative your company is currently engaged in, information on:

a. Name, location, timeline and other partners involved

b. Report on the initiative's goals and progress reflecting the indicators of the FPC's Landscape Reporting Framework

c. Report on the maturity of the initiative (linked to the ISEAL Core Criteria for Mature Landscape Initiatives and the FPC's blueprint components)

**LANDSCAPE APPROACHES & SMALLHOLDERS** Mars recognizes that to truly create a world in which everyone thrives, we must take a holistic approach to our sourcing. To that end, the company has made several investments in programs designed to effective positive change on the landscape or jurisdictional level, and at the same time we know we must support smallholders to ensure they are included in the push to develop a more sustainable palm oil supply chain. Through our Palm Positive Plan, Mars has embedded deep supplier engagement. This is a recognition of the strategic role indirect suppliers play for our direct suppliers' and their ability to deliver on our suppliers' extended supply chain forest positive solutions. To that end we have formed several partnerships to achieve those goals: GAR / Kaltiva

Yes

#### LANDSCAPE APPROACHES & SMALLHOLDERS

Mars recognizes that to truly create a world in which everyone thrives, we must take a holistic approach to our sourcing. To that end, the company has made several investments in programs designed to effective positive change on the landscape or jurisdictional level, and at the same time we know we must support smallholders to ensure they are included in the push to develop a more sustainable palm oil supply chain. Through our Palm Positive Plan, Mars has embedded deep supplier engagement. This is a recognition of the strategic role indirect suppliers play for our direct suppliers' and their ability to deliver on our suppliers' extended supply chain forest positive solutions. To that end we have formed several partnerships to achieve those goals:

**Livelihoods Fund for Family Farmers**  
In May 2021, Mars announced the launch of another 10-year project as part of its continued commitment to the Livelihoods fund for Family Farming (L3F) to help 2,500 smallholder palm oil farmers achieve sustainable livelihoods in North Sumatra, Indonesia. The project aims to build a transparent and deforestation-free supply chain thanks to locally adapted agroforestry models, regenerative agriculture, and biodiversity enhancement. Mars, Danone and with the program implemented and building on Musim Mas' smallholder program supported by implementing NGO partner SNV. The project will help regenerate 8,000 hectares of palm farms in degrading land areas, while restoring an additional 3,500 hectares of local biodiversity.  
In 2021 the Project was officially launched, conducting baseline studies and initiating efforts on training in regenerative agriculture. By the end of 2024:

- 1,181 farmers have been successfully enrolled with 932 receiving certification and earning RSPO premiums in 2024.
- These farmers cover 2,140hectare (ha) of which 2,031 ha have been transitioned to regenerative agriculture practices.
- 134 ha of smallholder palm farms have adopted mix agroforestry management systems
- An average of 80 percent of prescribed project practices are being adopted by smallholders, including cover cropping, mulching, organic fertilization and integrated pest and disease management.
- Landscape conservation efforts have expanded to cover at total forestland areas of circa- 8,000 ha under community-based conservation efforts

[2025 Palm Positive Plan;](https://www.mars.com/sites/g/files/df/sbuz106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf)  
[https://www.mars.com/sites/g/files/df/sbuz106/files/2025-08/Palm\\_Positive\\_Update\\_2025\\_FIN\\_AL\\_250811.pdf](https://www.mars.com/sites/g/files/df/sbuz106/files/2025-08/Palm_Positive_Update_2025_FIN_AL_250811.pdf)

			<p>Earthworm Foundation Aceh, Indonesia Landscape Program</p> <p>In the Indonesian district of Aceh Tamiang, growers, buyers and end-consumers of palm oil have, since 2016, been working with the local government to help protect the sensitive Leuser Ecosystem, a 2.6-million-hectare area of tropical forest, and make the entire jurisdiction a sustainable source of commodities. This jurisdictional approach to sustainability originally focused on Aceh Tamiang was made possible due to leadership from the district government. Also vital in Aceh Tamiang is the support of our experienced implementer Earthworm Foundation.</p> <p>In February 2021, Mars teamed up with other partners to support the Earthworm Areas for Priority Transformation (APT), embarking on an ambitious journey to transform Aceh's environmental landscape. Together, we have set bold targets and made significant strides, including the establishment of a a multi-stakeholder forum - a crucial element of a jurisdictional approach. Work to achieve these targets is ongoing, including focus on alternative livelihoods projects and smallholder training in good agricultural practices.</p>
<b>SEC - SECTION B: PALM DERIVATIVES</b>			
<b>1.0 - Element 1: Own Supply Chain</b>			
1.1 - Policy commitments to the forest positive (NDPE) goals	Did not report	No	Did not report
1.2 - Timebound action plan summary		No	
1.4 - % of total commodity volume that is in scope of Element 1 reporting		No	
1.5 - % volume that is forest positive (or NDPE). In 2025 report on 1.5a (% volume that is DCF) and 1.5b (year on year change in forest positive/NDPE volume %) only		No	<i>Is your DCF methodology aligned with the CGF-FPC DCF methodology? - Please highlight the relevant option: Fully aligned / Partially aligned / Not yet aligned. If selected 'partially or not yet aligned', please explain next steps for full alignment</i>
1.9 - % physically certified (MB/SG)		No	
<b>2.0 - Element 2: Suppliers &amp; Traders</b>			
2.1 - Direct supplier list. For retailers, this is the own brand supplier list		No	
2.4 - List of identified major upstream suppliers/traders prioritized		No	
2.2 - % Direct suppliers engaged and informed of 'Forest Positive Supplier' Commitment and 'Forest Positive Approach'		No	
2.3 - Performance of direct suppliers against the elements of the Forest Positive Approach and changes over time including progress on delivery across entire palm oil business		No	
2.5 - Upstream suppliers/traders prioritised and engaged (directly or via a collective approach) and informed of Forest Positive Approach		No	
2.6 - Performance of upstream suppliers/traders against the elements of the Forest Positive Approach and changes over time including progress on delivery across entire palm oil business		No	
<b>3.0 - Element 3: Monitoring &amp; Reporting</b>			
3.8 - Provide a short narrative summary of progress made towards reporting on the Element 3 in 2025 (for own brand products)		No	
<b>4.0 - Element 4: Landscape engagement</b>			
4.1 - Priority production landscapes identified		No	
4.2 - Methodology used to identify priority production landscapes to transform to forest positive		No	
4.3 - # of landscape initiatives currently engaged in		No	
4.4 - For each landscape initiative your company is currently engaged in, information on: a. Name, location, timeline and other partners involved b. Report on the initiative's goals and progress reflecting the indicators of the FPC's Landscape Reporting Framework c. Report on the maturity of the initiative (linked to the ISEAL Core Criteria for Mature Landscape Initiatives and the FPC's blueprint components)		No	

PPP (Pulp, paper and fibre-based packaging)	Publicly reported value and method provided in 2024	Will your company be able to publicly report on this KPI by June 30th?  (Select option from the dropdown)	Publicly reported value or narrative for 2025 reporting on 2024 data	Methodology for value reported	Scope (materials/products in-scope of the reported value, and proportion of total commodity volume that scope represents)	Link to publicly available source	Target (Optional)
1.0 - Element 1: Own Supply Chain							
1.1 - PPP Sourcing Policy including commitment to the forest positive goals	Pulp and paper is part of Mars Inc.'s Deforestation and Land Use Change Ambition. With our 2015 Pulp & Paper-Based Materials Sourcing & Deforestation Policy, we set a policy to source paper-based packaging that is free from deforestation and degradation. The scope of this policy includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly. As part of the Sustainable in a Generation Plan, and taking everything we have learned in the past few years, we are more committed than ever to building a responsible supply chain for all pulp and paper-based packaging materials sourced by Mars, while fostering a sustainable forestry sector. Based on the risk assessments carried out with support of Earthworm Foundation and our traceability back to at least country of harvest, we continue to engage our suppliers in sourcing areas assessed as high risk to support concrete and scalable programs on the ground. We work with stakeholders from local governments, civil society organizations and communities whose livelihoods depend on the forest landscape. Mars will continue to work with government, industry, communities and civil society stakeholder in implementing the Action Plan to achieve our shared objectives. <a href="https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials">https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials</a>	Yes	Pulp and paper is part of Mars Inc.'s Deforestation and Land Use Change Ambition. With our 2015 Pulp & Paper-Based Materials Sourcing & Deforestation Policy, we set a policy to source paper-based packaging that is free from deforestation and degradation. The scope of this policy includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly. As part of the Sustainable in a Generation Plan, and taking everything we have learned in the past few years, we are more committed than ever to building a responsible supply chain for all pulp and paper-based packaging materials sourced by Mars, while fostering a sustainable forestry sector. Based on the risk assessments carried out with support of Earthworm Foundation and our traceability back to at least country of harvest, we continue to engage our suppliers in sourcing areas assessed as high risk to support concrete and scalable programs on the ground. We work with stakeholders from local governments, civil society organizations and communities whose livelihoods depend on the forest landscape. Mars will continue to work with government, industry, communities and civil society stakeholder in implementing the Action Plan to achieve our shared objectives. <a href="https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials">https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials</a>	Supplier expectations: - Everything supplied to Mars is from legal sources - No deforestation or conversion of primary forest or natural ecosystems of high conservation value (HCV) - No development in high carbon stock (HCS) areas - No development on peatlands - No clearance of land by burning to prepare it for production - Work within credible, landscape-level frameworks where these exist - Provide supply chain transparency  Mars also expects suppliers to: - Support existing human rights commitments including respect for farmers' and communities' land rights, free prior and informed consent, and the rights of indigenous and forest-dependent people - Resolve land rights disputes through a balanced and transparent dispute resolution process - Support farmers and plantation owners to comply with Mars' deforestation-related requirements - Where relevant, support enhanced agroforestry, reforestation or restoration of natural ecosystems  <a href="https://www.mars.com/about/policies-and-practices/deforestation-policy">https://www.mars.com/about/policies-and-practices/deforestation-policy</a>	The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf</a>	
1.2 - Timebound action plan summary	Mars remains committed to stopping deforestation and forest degradation in our pulp and paper supply chain. Our approach to achieving this goal includes the following efforts on an annual basis: 1. Achieve 100% traceability of virgin pulp and paper-based packaging to at least country of harvest annually. 2. Source 100% of fiber-based packaging from certified, verified or recycled sources annually 3. Ensure virgin pulp and paper that we source from origins assessed as high-deforestation risk are certified by the Forest Stewardship Council. <a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-07/Mars%20Paper%20Supplier%20Origin%20List%20-%20July%202024.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-07/Mars%20Paper%20Supplier%20Origin%20List%20-%20July%202024.pdf</a>	Yes	Mars remains committed to stopping deforestation and forest degradation in our pulp and paper supply chain. Our approach to achieving this goal includes the following efforts on an annual basis: 1. Achieve 100% traceability of virgin pulp and paper-based packaging to at least country of harvest annually. 2. Source 100% of fiber-based packaging from certified, verified or recycled sources annually 3. Ensure virgin pulp and paper that we source from origins assessed as high-deforestation risk are certified by the Forest Stewardship Council. <a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-07/Mars%20Paper%20Supplier%20Origin%20List%20-%20July%202024.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-07/Mars%20Paper%20Supplier%20Origin%20List%20-%20July%202024.pdf</a>	Given the global, dynamic, nature of our supply chain, we will assure compliance using:	The scope of this policy includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf</a>	
1.3 - % of total commodity volume that is in scope of Element 1 reporting	100% <a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-07/Mars%20Paper%20Supplier%20Origin%20List%20-%20July%202024.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-07/Mars%20Paper%20Supplier%20Origin%20List%20-%20July%202024.pdf</a>	Yes - Quantitative		100%	The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf</a>	100%

1.4 - % recycled, % virgin fibre	-Percent Virgin Fiber: 37% -Percent Recycled Fiber: 63% <a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-07/Mars%20Paper%20Supplier%20Origin%20List%20-%20July%202024.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-07/Mars%20Paper%20Supplier%20Origin%20List%20-%20July%202024.pdf</a>	Yes - Quantitative	Percent virgin: 31%; percent recycled: 69%	To reduce our use of virgin fiber, we will maintain a preference for recycled fiber where feasible and where we believe it is a more sustainable alternative to virgin fiber. The final choice of fiber will be determined by quality and food safety requirements, product specification and performance and legal requirements.	The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf</a>
1.5 - % of virgin supply certified, and % per scheme and chain of custody model	Quantitative: 89% total virgin fiber is certified Percent of certified Virgin Fiber Purchased with FSC Claim: 41% (at least FSC Mix) Percent of certified Virgin Fiber Purchased with PEFC/SFI Claim: 48% (at least 70% FM)	Yes - Quantitative	78.8% of virgin fibre is certified: 45.9% certified FSC (either FSC FM or FSC Mix) 32.9% certified PEFC (including SFI)	a. Mars has a strong preference for FSC Forest Management and Chain of Custody certification. b. Mars also will accept products certified under national schemes approved by the Program for the Endorsement of Forest Certification, but only from countries of harvest that have robust legal enforcement.	The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf</a>
1.6 - % of virgin supply traceable to origin (at least to country of harvest)		90% Yes - Quantitative		91% We require our suppliers to provide the transparency, such as country of harvest during our annual traceability exercise. Checks are made for completion and quality before data gets processed, in collaboration with our NGO partner – Earthworm Foundation.	The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf</a>
1.7 - % of supply from high priority sources		11% Yes - Quantitative		17.65% Based on the risk assessments carried out with support of Earthworm Foundation and our traceability back to at least country of harvest. All suppliers shall, upon request by their Mars contracting partner, fully collaborate in the completion of the annual traceability data request, which aims to map all virgin fiber and commercial partners back to at least country of harvest.	The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf</a>
1.8 - a) % Deforestation and Conversion free (DCF) volumes and breakdown into: • % DCF certified (disaggregated by certification scheme) • % DCF monitored (field/remote)  b) % additional volumes from low-risk origins (volumes not already reported through the implementation options in metric a). c) % year on year change in DCF volume including narrative explanation	Quantitative: Percent Virgin Fiber: 37% • Percent of Virgin Fiber Traceable to at Least Country of Harvest: 90% • Percent of Virgin Fiber that is Certified: 89% Key Certification Progress Statistics (2023): • Out of all virgin fiber sourced, 11% is from "High Risk" or unknown origins AND has not yet been purchased as FSC certified. • The remaining 89% virgin fiber is certified, with 41% purchased with an FSC claim (at least FSC Mix) and 48% purchased with PEFC or SFI claim (at least 70% Forest Management)  Calculations: Total DCF (recycled + certified): 95% a) Total virgin DCF: 162,503 tonnes (89% of virgin) - DCF certified FSC: 76345 tonnes (15.2% of total, 47% of virgin certified)- DCF certified PEFC (not counting SFI): 3694 tonnes (0.7% of total, 2.3% of virgin certified) - DCF SFI: 82463 tonnes (16% of total, 50.7% of virgin certified) --> note that 80430 tonnes of this 82463 (~98%) is from supplying mill companies that are known to have FSC CW systems in place in addition to being SFI certified. - DCF monitored : 0 b) DCF virgin from low risk origins: 303 tonnes, 0.1% of total (according to Mars' internal risk categorisation) c) YoY percentages have fluctuated due to temporarily excluding Russia volumes from scope, which have now been reincorporated and included in this year's reporting.	Yes - Quantitative	a) total DCF: 94% - DCF recycled: 66% - DCF certified: 82% >> FSC (FM or Mix): 38.6% of virgin >> SFI or PEFC (FM or mix): 43.6% of virgin - DCF monitored: 0%  b) DCF from low risk origins, not certified: 3%  c) Last year's DCF was 95%, decrease of 1%.	<i>Is your DCF methodology aligned with the CGF-FPC DCF methodology? - Please highlight the relevant option: <b>Fully aligned</b> / Partially aligned / Not yet aligned. If selected 'partially or not yet aligned', please explain next steps for full alignment</i>  <i>Fully aligned</i>	The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf</a>

1.9 - % volumes under engagement to progress towards DCF	Quantitative: 5% (Percent of Fiber-Based Packaging from Certified, Verified or Recycled Sources: 95% = gap to DCF 5%)	Yes - Quantitative	Quantitative: 2.02% (Percent of Fiber-Based Packaging from Certified, Verified or Recycled Sources: 97.98% = gap to DCF 2.02%)	A gap of 2.02% are priority for engagement, which represents the volume of virgin fiber which is not meeting the certified requirements, mainly because that sources from USA that are not FSC FM or FSC CW. The procurement team is directly engaging with suppliers and is working towards 100% of the virgin fibre purchased to be certified FSC, SFI with FSC FM or FSC CW or maximize the use of recycled fibre.	The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf</a>
<b>2.0 - Element 2: Suppliers &amp; Traders</b>						
2.1 - Direct supplier list	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Mars%20Paper%20Supplier%20Origin%20List%20-%20July%202024.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Mars%20Paper%20Supplier%20Origin%20List%20-%20July%202024.pdf</a>	Yes	See link	See link	The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf</a>
2.2 - Proportion of suppliers informed about the Forest Positive Suppliers approach	100% <a href="https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials">https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials</a>	Yes - Narrative	Each year we will compare our ongoing progress against our commitments, including the Pulp & Paper CGF FPC Roadmap, and each of our strategic choices.		The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials">https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials</a>
2.3 - Number or proportion of suppliers identified as priority for engagement, and % engaged	Narrative: 50	No			The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials">https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials</a>
2.4 - Performance of engaged suppliers and changes over time including progress on delivery across entire business	Narrative: Thanks to the continuous engagement with suppliers, we have improved the percent Traceability to at least Country of Harvest: 77% (2022 data not including Russia) to 90% (2023 data including all countries) <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Mars%20Paper%20Supplier%20Origin%20List%20-%20July%202024.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Mars%20Paper%20Supplier%20Origin%20List%20-%20July%202024.pdf</a> ; <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2023-11/Pulp%20and%20Paper%20Sourcing%20Sustainability%20Update%20June%202023.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2023-11/Pulp%20and%20Paper%20Sourcing%20Sustainability%20Update%20June%202023.pdf</a>	Yes - Narrative	Increase of KPI scores of DCF (by 2.98%) and traceability to country of harvest (by 1%) since previous year.	These figures are from volumes collected directly from our tier 1 suppliers. Checks are made for completion and quality before data gets processed, in collaboration with our NGO partner – Earthworm Foundation.	The scope includes all primary, secondary and tertiary fiber-based packaging that Mars buys directly.	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-08/Mars_Paper_Supplier_Origin_List_for_Corp_Page_Final_August_2025.pdf</a>
<b>4.0 - Element 4: Landscape engagement</b>						
4.1 - Priority production landscapes identified	Based on the risk assessments carried out with support of Earthworm Foundation and our traceability back to at least country of harvest, we continue to engage our suppliers in sourcing areas assessed as high risk to support concrete and scalable programs on the ground. We work with stakeholders from local governments, civil society organizations and communities whose livelihoods depend on the forest landscape. These programs are led by credible expert organizations (such as the Mars partnership with Earthworm Foundation) that tackle sustainable forestry issues in these high-risk geographical locations. Tsay Keh Dene Nation (TKDN) landscape project in British Columbia, Canada,	Yes	Based on the risk assessments carried out with support of Earthworm Foundation and our traceability back to at least country of harvest, we continue to engage our suppliers in sourcing areas assessed as high risk to support concrete and scalable programs on the ground. We work with stakeholders from local governments, civil society organizations and communities whose livelihoods depend on the forest landscape. These programs are led by credible expert organizations (such as the Mars partnership with Earthworm Foundation) that tackle sustainable forestry issues in these high-risk geographical locations. Tsay Keh Dene Nation (TKDN) landscape project in British Columbia, Canada,			<a href="https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials">https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials</a>

4.2 - Methodology used to identify priority production landscapes to transform to forest positive	Based on the risk assessments carried out with support of Earthworm Foundation and our traceability back to at least country of harvest, we continue to engage our suppliers in sourcing areas assessed as high risk to support concrete and scalable programs on the ground. We work with stakeholders from local governments, civil society organizations and communities whose livelihoods depend on the forest landscape. These programs are led by credible expert organizations (such as the Mars partnership with Earthworm Foundation) that tackle sustainable forestry issues in these high-risk geographical locations Since 2019, Mars has partnered with Earthworm Foundation and the Tsay Keh Dene Nation (TKDN) in British Columbia, Canada, to protect intact forest landscape and High Conservation Value (HCV) forests by empowering Indigenous stewardship and promoting robust implementation of Free, Prior and Informed Consent (FPIC). The TKDN's 3.2 million hectare Indigenous territory is home to intact forest landscapes, critical caribou habitat and includes the ecologically and culturally important Ingenika Indigenous Protected and Conserved Area and the Chuyaza Conservancy. It also overlaps with forest tenure license areas where pulp and paper companies operate.	Yes	Based on the risk assessments carried out with support of Earthworm Foundation and our traceability back to at least country of harvest, we continue to engage our suppliers in sourcing areas assessed as high risk to support concrete and scalable programs on the ground. We work with stakeholders from local governments, civil society organizations and communities whose livelihoods depend on the forest landscape. These programs are led by credible expert organizations (such as the Mars partnership with Earthworm Foundation) that tackle sustainable forestry issues in these high-risk geographical locations Since 2019, Mars has partnered with Earthworm Foundation and the Tsay Keh Dene Nation (TKDN) in British Columbia, Canada, to protect intact forest landscape and High Conservation Value (HCV) forests by empowering Indigenous stewardship and promoting robust implementation of Free, Prior and Informed Consent (FPIC). The TKDN's 3.2 million hectare Indigenous territory is home to intact forest landscapes, critical caribou habitat and includes the ecologically and culturally important Ingenika Indigenous Protected and Conserved Area and the Chuyaza Conservancy. It also overlaps with forest tenure license areas where pulp and paper companies operate.		<a href="https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials">https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials</a>
4.3 - # of landscape initiatives currently engaged in		1 Yes - Quantitative		1	<a href="https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials">https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials</a>
4.4 - For each landscape initiative your company is currently engaged in, information on: a. Name, location, timeline and other partners involved b. Report on the initiative's goals and progress reflecting the indicators of the FPC's Landscape Reporting Framework c. Report on the maturity of the initiative (linked to the ISEAL Core Criteria for Mature Landscape Initiatives and the FPC's blueprint components)	Country/Area: Canada Name of landscape or jurisdiction area: Tsay Keh Dene-led landscape -Types of partners engaged in the design and implementation -Indigenous peoples -International company(ies): 3M, Mars and Nestlé 2023 -International civil society organization(s) -Local producers/smallholder -Provincial government  Type of engagement -Funder: Provides full or partial financial support -Partner: Shared responsibility in the implementation of multiple goals  Goals supported by engagement -Decreased ecosystem degradation rate -Natural ecosystems conserved and/or restored -Promotion of transparency, participation, inclusion and coordination in landscape policy, planning and management -Rights to land and resources recognized and protected, and related conflicts reduced -Other, please specify (increased recognition and respect for Indigenous rights including Free, Prior and Informed Consent (FPIC)).	Yes	Country/Area: Canada Name of landscape or jurisdiction area: Tsay Keh Dene-led landscape  Types of partners engaged in the design and implementation <input type="checkbox"/> Indigenous peoples <input type="checkbox"/> International company(ies): 3M, Mars and Nestlé 2023 <input type="checkbox"/> International civil society organization(s) <input type="checkbox"/> Local producers/smallholder <input type="checkbox"/> Provincial government  Type of engagement <input type="checkbox"/> Funder: Provides full or partial financial support <input type="checkbox"/> Partner: Shared responsibility in the implementation of multiple goals  Goals supported by engagement <input type="checkbox"/> Decreased ecosystem degradation rate <input type="checkbox"/> Natural ecosystems conserved and/or restored <input type="checkbox"/> Promotion of transparency, participation, inclusion and coordination in landscape policy, planning and management <input type="checkbox"/> Rights to land and resources recognized and protected, and related conflicts reduced <input type="checkbox"/> Other, please specify (increased recognition and respect for Indigenous rights	Evolving Best Practices and Beyond Supply Chains: Pulp, Paper and Packaging Companies Take Landscape Action for Sustainability at Scale. You can learn more about the TKDN-led landscape here.	<a href="https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials">https://www.mars.com/about/policies-and-practices/pulp-paper-based-materials</a>  <a href="https://earthworm.org/news-stories/protecting-forests-through-recognition-of-indigenous-rights">Protecting Forests Through Recognition of Indigenous Rights - Earthworm: https://earthworm.org/news-stories/protecting-forests-through-recognition-of-indigenous-rights</a>

including Free, Prior and Informed Consent (FPIC)).

Company actions supporting approach

☐ Co-design and develop goals, strategies and an action plan with timebound targets and milestones for the initiative

☐ Identify and act on opportunities for pre-competitive collaboration with your sector

Description of engagement

Through Earthworm Foundation's membership, we participate in defining and funding the annual partnership activities, and engaging supply chain actors connected to the project.

As a member, we attend quarterly progress calls and engage directly with Tsay Keh Dene Nation to build relationship and shared understanding. We also collaborate on external communications to raise the profile of the partnership aligned with the Nation's strategic objectives.

Engagement start year

2019

Engagement end year

Not defined

Is a collective monitoring framework used to measure progress?

Yes, progress is collectively monitored used a shared external framework, please specify. Tsay Keh Dene Nation has developed their Forest Stewardship Framework outlining forest management expectations for forest licensees operating in their core territory. This Framework has been shared with all licensees and its implementation is monitored by the Nation's land and environmental monitors.

State the achievements of your engagement so far, and how progress is monitored

Since 2019, Mars has partnered with Earthworm Foundation, 3M, Nestlé and the Tsay Keh Dene Nation (TKDN) in British Columbia, Canada, to protect intact forest landscape and High Conservation Value (HCV) forests by empowering Indigenous stewardship and promoting robust implementation of Free, Prior and Informed Consent (FPIC).

The TKDN's 3,217,307 hectare core territory is home to intact forest landscapes, critical caribou habitat and the ecologically and culturally important 110,535 hectare Wädzih Yine' (Caribou Song) Indigenous Protected and Conserved Area (IPCA) in the Ingenika watershed.

It also overlaps with the Mackenzie Timber Supply Area where forest industry operates. This partnership amplifies TKDN's vision for sustainable landscape management by funding baseline ecological research and the development of community-led management plans to identify areas for conservation and restoration. Additional research and stewardship activities are taking place within the IPCA through collaborations with partners in government and industry.

Engagement with forestry companies and monitoring of forest harvesting operations is taking place to ensure the Nation's expectations for sustainable forest management within their core territory are respected. The partnership has supported development of the TKDN's Forest Stewardship Framework and FPIC Guidance and contributed to the successful signing of agreements with two major forestry companies operating in their core territory to protect the IPCA. Degradation in the core territory has been measured annually using Starling since 2020.

Part of the Wədzih Yine' (Caribou Song) IPCA, Chuyaza is a 24,716 hectare area of cultural and historical significance to the Tsay Keh Dene people since time immemorial. In 2024, the Chuyaza HCV Assessment approved by marking the first HCV assessment commissioned and led by an Indigenous community globally.

TKDN and Earthworm engagement with the HCV Network resulted in methodological improvements to respect Indigenous rights to FPIC and traditional knowledge.

Tsay Keh Dene has invited Earthworm and its members to visit IPCA, build relationships and learn about Tsay Keh Dene culture. In 2024, Mars Leadership traveled to Prince George to meet with TKDN's Chief, Council and knowledge holders. This meeting led to the drafting of a letter in support of the IPCA signed by Mars, 3M, and Nestlé leadership.

TKDN and Earthworm also visited the headwaters of the Ingenika river together to learn about the significance of the area and the Nation's vision for the IPCA.



BEEF (and other cattle-derived products)		Publicly reported value and method provided in 2024	Will your company be able to publicly report on this KPI by June 30th?  (Select option from the dropdown)	Publicly reported value or narrative for 2025 reporting on 2024 data	Methodology for value reported	Scope (materials/products in-scope of the reported value, and proportion of total commodity volume that scope represents)	Link to publicly available source	Target (Optional)
1.0 - Element 1: Own Supply Chain								
1.1 - Policy commitments to the FP goals	By 2025, our aim is to stop deforestation and conversion of natural ecosystems in Mars supply chains, up to the direct cattle supplier for our beef ingredients in Latin America – a region with high conversion hot spots. See 'our expectations' section of beef sourcing policy.  https://www.mars.com/about/policies-and-practices/beef-sourcing-policy	Yes		By 2025, our aim is to stop deforestation and conversion of natural ecosystems in Mars supply chains, up to the direct cattle supplier for our beef ingredients in Latin America – a region with high conversion hot spots. See 'our expectations' section of beef sourcing policy.	In line with the Accountability Framework initiative and local regulations.	beef wet material, beef dry material, beef fat, beef blood plasma and beef gelatine representing 98% of beef volumes of Mars Inc.	https://www.mars.com/about/policies-and-practices/beef-sourcing-policy	
1.2 - Timebound action plan summary	By 2025, our aim is to stop deforestation and conversion of natural ecosystems in Mars supply chains, up to the direct cattle supplier for our beef ingredients in Latin America	Yes		By 2025, our aim is to stop deforestation and conversion of natural ecosystems in Mars supply chains, up to the direct cattle supplier for our beef ingredients in Latin America – a region with high conversion hot spots. See 'our expectations' section of beef sourcing policy.	In line with the Accountability Framework initiative	Same as point 1.1	https://www.mars.com/about/policies-and-practices/beef-sourcing-policy	
1.3 - Beef footprint across all product categories	In 2023, Mars sourced 233,380 metric tons of beef ingredients https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf Page 1	Yes		In 2024, Mars sourced 226,550 metric tons of beef ingredients	Volumes of beef products are recorded and reported through our internal procurement & ERP systems. Our internal purchase systems allow us to collect and consolidate all the purchases of beef ingredients, with an additional quality check made by our buyers and in conjunction with our tier 1 suppliers.	Same as point 1.1	https://www.mars.com/sites/g/files/dfsbuf106/files/2025-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf Page 3	

1.4 - % of total commodity volume that is in scope of Element 1 reporting	Quantitative: Our volume considers the total amount of beef purchases from Mars Petcare, which accounts for 99.9% of beef supply to Mars. Additionally, it excludes some new mergers and acquisitions and co-manufacturing which we are not able to quantify at this stage. <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 1 - footnote 6	Yes - Quantitative	Our volume considers the total amount of beef purchases from Mars Petcare, which accounts for 98% of beef supply to Mars. Additionally, it excludes some new mergers and acquisitions and co-manufacturing which we are not able to quantify at this stage.	Volumes of beef products are recorded and reported through our internal procurement & ERP systems. Our internal purchase systems allow us to collect and consolidate all the purchases of beef ingredients, with an additional quality check made by our buyers and in conjunction with our tier 1 suppliers.	Same as point 1.1	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 6 - Footnote 9
1.5 - % with known origin and per classification of origin	Quantitative: 100% with known origin country (traceable to country of origin)  27% that is 62,792 tons linked to at-risk countries (Argentina, Brazil, Mexico)  Traceability to the slaughterhouse level in at-risk countries : Argentina: 98%; Brazil: 99%; Mexico: 86% <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 1 and 2	Yes - Quantitative	100% with known origin country (traceable to country of origin)  26% that is 659,057 tons linked to at-risk countries (Argentina, Brazil, Mexico)  Traceability to the slaughterhouse-level in at-risk countries : Argentina: 97%; Brazil: 93%; Mexico: 85%	At-risk countries considered: Argentina, Brazil, Mexico.  We request all our direct tier 1 beef suppliers for traceability to country for low risk countries. For at-risk countries, we request all our tier 1 direct beef suppliers sourcing in at-risk countries to share with us information from the upstream supplier, including the location and sourcing radius of slaughterhouses, which allows us to have visibility of their supply shed.	Same as point 1.1	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 3 & 4
1.6 - % Deforestation and Conversion free (DCF) volumes and breakdown as indicated a) % of cattle products purchased that are DCF and to what level upstream this has been ascertained b) % of cattle products purchased broken down into: • Volumes that are DCF due to negligible risk origins • Volumes that are DCF due to suppliers with DCF control mechanisms • Volumes that are DCF due to remote assessment c) Year on Year Change in % DCF	Quantitative: For CGF's priority country Brazil: 60% of volumes DCF up to the direct supplier of the slaughterhouses Total traceable to areas with negligible risk at sub-national level: 60% (due to negligible risk origin) For our entire commitment (Argentina, Brazil, Mexico): Total traceable to areas with negligible risk at sub-national level: 8% (due to negligible risk origin) <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 2 - Brazil pie chart	Yes - Quantitative	a) For CGF's priority countries: - Argentina: 98% of beef at low risk for deforestation and conversion (in the absence of DCF pathways) - traceable up to the direct supplier of the slaughterhouses - Brazil: 61% of volumes DCF - traceable up to the direct supplier of the slaughterhouses b) Total traceable to areas with negligible risk at sub-national level: 61% (due to negligible risk origin) in Brazil For our entire commitment (Argentina, Brazil, Mexico): 97% of beef volumes from Latin America at low or negligible risk for deforestation and conversion	<i>Partial alignment with CGF DCF methodology as CGF DCF pathways are only implementable in Brazil. Mars has commitment for Argentina and Mexico but no tailor-made guidance is available for those countries. Partial alignment as only countries at risk considered are Argentina, Brazil and Mexico.</i>	Same as point 1.1	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 4

1.7 - % progressing towards DCF	Quantitative: For CGF's priority country Brazil: 40% of volumes progressing towards DCF due to volumes coming from suppliers that have DCF commitments but are not fully aligned with CGF FPC commitments (60% of Brazil volumes are already classified as negligible risk, the remaining comes from suppliers with DCF commitments, not aligned with FPC) <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 2 - Brazil pie chart	Yes - Quantitative	For CGF's priority country Brazil: 39% of volumes progressing towards DCF due to volumes coming from suppliers that have DCF commitments but are not fully aligned with CGF FPC commitments (61% of Brazil volumes are already classified as negligible risk, the remaining comes from suppliers with DCF commitments, not aligned with FPC)	Assessment of suppliers' DCF commitments (JBS, Marfrig, Minerva)	Same as point 1.1	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 4
<b>2.0 - ELEMENT 2: SUPPLIER &amp; MEATPACKERS</b>						
2.1 - Supplier list	<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Mars%20Sourcing%20Data_Beef_BR%20AR%20MX_2024.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Mars%20Sourcing%20Data_Beef_BR%20AR%20MX_2024.pdf</a>	Yes	See link			<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Mars%20Sourcing%20Data_Beef_BR%20AR%20MX_2024.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Mars%20Sourcing%20Data_Beef_BR%20AR%20MX_2024.pdf</a>
2.2 - Summary of the Forest Positive Approach for meatpackers and own brand manufacturers	FPC guidance document and joint CGF webinar. We communicated to our tier 1 suppliers in Brazil the Forest Positive Approach as part of our collaborative work with the industry.  <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 3	Yes	FPC guidance document. We communicated to our tier 1 suppliers in Brazil the Forest Positive Approach as part of our collaborative work with the industry.			<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 5
2.3 - T1 suppliers to whom the Forest Positive Approach and its implementation have been communicated	Quantitative: We have also engaged 100% of our T1 suppliers in at-risk countries , and in particular 100% of our active T1 suppliers in Brazil (3 suppliers) to share our commitments and to underscore the importance of supplier action to ensure that our sourcing requirements are met. We communicated to all of them the Forest Positive Approach as part of our collaborative work with the industry. <a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final.pdf</a> Page 3	Yes - Quantitative	We have also engaged 100% of our T1 suppliers in at-risk countries , and in particular 100% of our active T1 suppliers in Brazil (3 suppliers) to share our commitments and to underscore the importance of supplier action to ensure that our sourcing requirements are met. We communicated to all of them the Forest Positive Approach as part of our collaborative work with the industry.			<a href="https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbufz106/files/2025-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 5
2.4 - Performance of T1 suppliers against Forest Positive Approach including progress on delivery across entire operations	Did not report	No				

2.5 - Meatpackers sourcing from priority origins that have been engaged and are being evaluated	We have also engaged 100% of our T1 suppliers in at-risk countries , and in particular 100% of our active T1 suppliers in Brazil (3 suppliers) to share our commitments and to underscore the importance of supplier action to ensure that our sourcing requirements are met. We communicated to all of them the Forest Positive Approach as part of our collaborative work with the industry. <a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 3	Yes - Quantitative	We have also engaged 100% of our T1 suppliers in at-risk countries , and in particular 100% of our active T1 suppliers in Brazil (3 suppliers) to share our commitments and to underscore the importance of supplier action to ensure that our sourcing requirements are met. We communicated to all of them the Forest Positive Approach as part of our collaborative work with the industry.		<a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 5
2.6 - Performance of meatpackers against Forest Positive Approach including progress on delivery across entire operations	Did not report	No			
<b>4.0 - Element 4: Landscape engagement</b>					
4.1 - Priority production landscapes identified	Mato Grosso, specific municipalities under selection <a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 3	Yes	Mato Grosso, specific municipalities under selection	Subset of volumes sourced in Mato Grosso	<a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 5
4.2 - Methodology used to identify priority production landscapes to transform to forest positive	Mars sources from slaughterhouses in Mato Grosso, a high priority state at high risk of deforestation and conversion due to the beef supply chain. Mars is therefore funding IDH's Sustainable Production of Calves Program <a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 3	Yes	Mars sources from slaughterhouses in Mato Grosso, a high priority state at high risk of deforestation and conversion due to the beef supply chain. Mars is therefore funding IDH's Sustainable Production of Calves Program	Subset of volumes sourced in Mato Grosso	<a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 5
4.3 - # of landscape initiatives currently engaged in		1 Yes - Quantitative		1	Subset of volumes sourced in Mato Grosso <a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update_2024_final_0.pdf</a> Page 5

<p>4.4 - For each landscape initiative your company is currently engaged in, information on:</p> <p>a. Name, location, timeline and other partners involved</p> <p>b. Report on the initiative's goals and progress reflecting the indicators of the FPC's Landscape Reporting Framework</p> <p>c. Report on the maturity of the initiative (linked to the ISEAL Core Criteria for Mature Landscape Initiatives and the FPC's blueprint components)</p>	<p>a. Sustainable Production of Calves Program, located in Mato Grosso, cooperation planned from 2024 to 2026 with thr involvement of IDH b. Disbursed financial contribution: 200 k EUR per year c. Through the program, small ranchers receive training and technical assistance in areas such as environmental regularization, soil health, water, pasture management, animal welfare, as well as support to access markets for their products. d. The program also aims to reduce carbon emissions associated with beef production and increase cattle traceability and is encouraging deforestation and conersion-free supply chains.</p> <p><a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update%2024%20final.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2024-08/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update%2024%20final.pdf</a> Page 3</p>	<p>Yes</p>	<p>a. Sustainable Production of Calves Program, located in Mato Grosso, cooperation planned from 2024 to 2026 with thr involvement of IDH b. Disbursed financial contribution: 200 k EUR per year c. Through the program, small ranchers receive training and technical assistance in areas such as environmental regularization, soil health, water, pasture management, animal welfare, as well as support to access markets for their products. d. The program also aims to reduce carbon emissions associated with beef production and increase cattle traceability and is encouraging deforestation and conersion-free supply chains.</p>	<p>Subset of volumes sourced in Mato Grosso</p>	<p><a href="https://www.mars.com/sites/g/files/dfsbuf106/files/2025-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update%2024%20final_0.pdf">https://www.mars.com/sites/g/files/dfsbuf106/files/2025-07/Beef%20Sourcing%20Deforestation%20Action%20Plan%20Update%2024%20final_0.pdf</a></p> <p>Page 5</p>
---	--	------------	--	---	--