







The Consumer Goods Forum's <u>Towards Net Zero</u> <u>Coalition</u> has developed a new resource to help retailers and manufacturers turn climate ambition into action

This collection is organized into six focused packets, each addressing a specific challenge identified by our members. Every publication offers practical guidance, real-world examples, and actionable insights to accelerate progress toward a more sustainable future

Designed for companies at any stage of their climate journey, this guide provides the knowledge and support needed to drive meaningful change





Where to start | Six key challenges, one common framework

Six key challenges identified by our members:



REDUCE

WASTE

tactics

FOOD LOSS &

Example activities

Shelf-life monitoring

Responsible promotion











For each key challenge, this publication provides the following resources:



Shared vision of the future



Overview and key insights



Regional considerations



Actions retailers should consider



Relative impact & feasibility



Case studies & additional resources

This documents highlights one are of focus. Refer to the full Action in Practice Guide for a comprehensive view across all six challenges





Where to start | High-level impact and feasibility estimates can guide prioritization¹

ı	——— Impact ———		Scope for action ————————————————————————————————————			
Action area	Emissions reduction	Co-benefits (business, social, environmental)	Affordability	implementatio n	Public sector support	Degree of control
Reduce deforestation	High	High	Medium	Low	High	Medium
Enhance sustainable agriculture	High	High	Low	Medium	Medium	Medium
Merchandise sustainable products	High	High	Medium	Medium	Low	High
Reduce food loss	High	High	Low	Medium	Low	Medium
and food waste	Medium	Medium	High	High	High	Medium
Increase low-carbon energy	Low	Medium	Medium	High	Medium	High
and low-carbon transportation	Medium	Low	Low	Medium	High	High
Adopt circular or sustainable packaging	Low	Medium	Medium	Medium	High	Medium

^{1.} The impact and feasibility estimates provided are relative assessments that evaluate each action area in comparison to the other areas in these materials. The ratings are based on high-level assessments of each action area as a whole and are not necessarily representative of each individual activity within a given area

Reduce food loss and waste







Climate Action in Practice Guide | Preview of reducing food loss and waste insights, resources, and activities to consider







Overview | What to know about food loss and waste

Strategic Context



Food loss upstream of retail accounts for ~30%, with ~8% lost at retail, ~20% by food service, and ~42% by consumers 1,2



Food loss and waste generate 8-10% of annual global GHG emissions and costs the global economy ~\$1 trillion annually³

Key Challenges



Retailers influence only part of the value chain, with limited control over consumer behavior and challenges managing unsold food



Forecasting food supply and demand is complex, often leading to overstocking to avoid stockouts

Opportunity & Solutions



Improving store operations and engaging customers can unlock **new revenue streams** and **strengthen brand leadership** on food waste

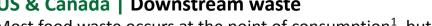


Not exhaustive









Most food waste occurs at the point of consumption¹, but infrastructure exists (e.g., startups) for redistributing leftover food to people in need - US, Canada

Latin America | Infrastructure gaps

Inadequate storage and transport infrastructure causes pre-retail food losses, making supply chain improvements a priority for reducing food waste² – e.g., Colombia

Europe | Increasing regulations and disposal costs

Increasing regulation on reduction of food waste and separation of food waste for recycling. Increasing disposal costs incentivize value chain to reduce food loss and waste³ - EU

Asia | Upstream waste

Inadequate storage and transport infrastructure causes pre-retail food losses, making supply chain improvements a priority for reducing food waste⁴ – e.q., Southeast Asia

Africa | Infrastructure gaps

High post-harvest losses due to lack of storage mean retailers should support suppliers with better storage solutions to reduce waste⁵ - numerous countries

Oceania | Mandatory reductions

Australia's national goals to halve food waste require retailers to adopt waste reduction practices in their operations⁶ - Australia



Sources: 1. UNEP Food Waste Index Report 2024; 2. DiVA, "Food loss in perishable food supply chains: The case of Colombia", 2022; 3. BCG experts; 4. Green Network, Food Loss and Waste in Southeast Asia, 2023; 5. All On, "Solar cold storage: A solution to Africa's post-harvest loss", 2023; 6. Australia Department of Agriculture, Fisheries and Forestry, "A Roadmap for reducing Australia's food waste by half by 2030," 2018





Actions | Retailers can reduce food waste through operational shifts and start reducing food loss using analytics and innovation

Early action should prioritize operational changes within retailer's control to minimize food waste

Example activities include

- Educate customers on reducing food waste at home by promoting intentional purchasing and proper storage techniques
- Reexamine promotional and marketing campaigns that may be encouraging overconsumption and replace with campaigns that reduce waste (e.g., discount lightly damaged products, reframe reduced-size yields as "miniature" versions)
- Mitigate food waste at the point of consumption by offering in-store compost collection and promoting products with increased shelf life
- Use dynamic pricing for perishable products near expiration, offer discounts to encourage sales

Advanced actions should focus on innovation and partnerships to mitigate food loss upstream

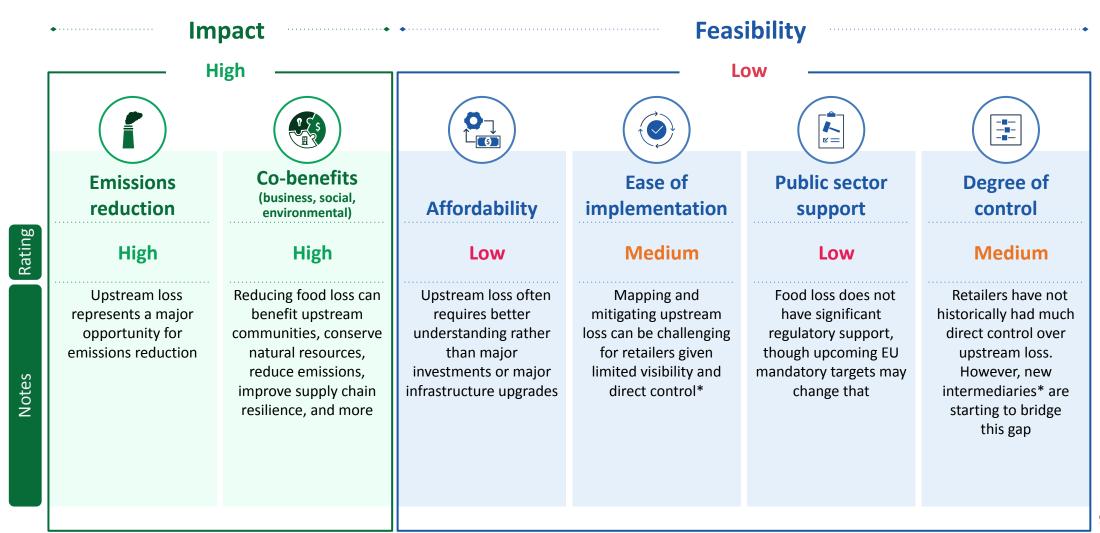
Example activities include

- Invest in technological solutions to reduce upstream food loss (e.g., refrigeration, more advanced harvest methodology)
- Identify where upstream food loss is coming from through engaging intermediaries (e.g., Global Farm Loss Tool) to map value chain
- Adjust produce standards to accommodate more aesthetic variation and reduce unnecessary disposal upstream
- Leverage Al-driven demand forecasting for more precise inventory management to minimize surplus





Relative impact & feasibility (food loss) | Upstream food loss represents significant opportunity, though progress can be challenging to achieve



^{*.} The Global Farm Loss Tool offers a methodology to enhance visibility and provides actionable solutions





Relative impact & feasibility (food waste) | Operational changes can be easy to implement, while consumer behavior is difficult to impact



Medium



Emissions reduction

Medium

Retailers can moderately reduce emissions by minimizing waste in operations, but consumer waste remains beyond direct control



Co-benefits (business, social, environmental)

Medium

Potential actions (e.g., discounting products close to sell date, donating excess inventory) can improve brand loyalty and benefit local communities



Affordability

High

Consumer education is relatively low-cost. While operational changes may be costly, retailers may save money through selling a larger percent of product (due to less product going bad before being purchased)



Ease of implementation

High

Demand forecasting tech is improving rapidly, and consumer education is typically straightforward





Public sector support

High

US and EU have mandatory composting regulations, and some EU countries (e.g., Italy, France) have enacted regulations mandating food waste reduction



Degree of control

Medium

Retailers have high degree of control over waste in operations, though in developed markets the majority of waste occurs at the point of consumption (in the home), which is harder for retailers to influence

Notes

Rating





Case studies | Retailers repurpose food scraps and misshapen produce to minimize food waste and create value



Levers in action: Retail case studies

Tesco works with suppliers to reduce food waste from misshapen or surplus produce through its 'Perfectly Imperfect' initiative



Tesco's 'Perfectly Imperfect' initiative, launched in 2016, has saved over 68 million packs of misshapen/surplus produce from going to waste by partnering with farmers to manage bumper crops, sell surplus at discount, and repurpose imperfect produce for suppliers (e.g., misshapen potatoes for ready meal manufacturers)

See **Tesco Press Release** for more info

Walmart leverages de-packaging technology to enable more efficient diversion of waste from landfills



In collaboration with Denali, Walmart introduced de-packaging technology in over 1,400 stores and Sam's Clubs as of July 2024. This technology simplifies the process of separating unsalable packaged foods from their packaging, facilitating recycling into animal feed, compost, or renewable energy, thereby diverting waste from landfill

See Walmart Press Release for more info

Aldi Austria launches "Rettenswert" brand to combat food waste



In 2023, Aldi's Austrian division, Hofer, introduced their Rettenswert (meaning "worth saving") brand to address food waste by **repurposing surplus and imperfect produce into new products**. This initiative transforms items like misshapen pumpkins into pumpkin pesto and surplus seasonal tomatoes into Austria's only 100% locally grown and produced ketchup

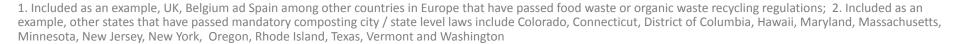
See <u>Aldi – Rettenswert</u> for more info





Resources | Regulations and frameworks will inform strategy for reducing food loss and waste

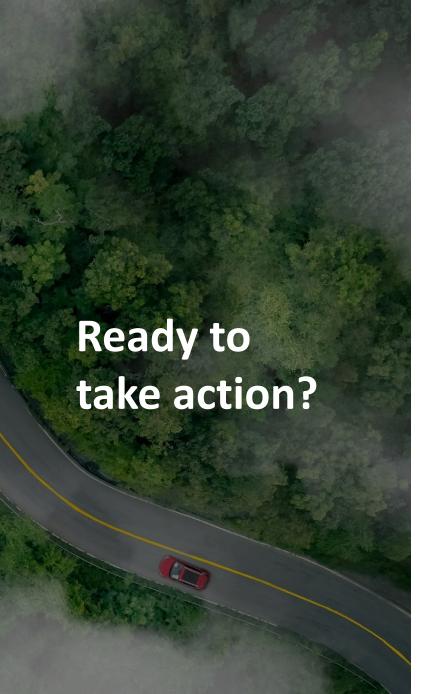
(Non-exhaustive)	Description	Relevant resource(s)			
Regulations directly impacting organic waste disposal methods (Mandatory)	French food waste regulation ¹ : Mandates the recycling of organic/bio waste by households and businesses in France under "compost obligatoire" rules as of January 2024	 <u>EU Commission Food Waste Resource Library</u> <u>EU Commission Reducing Food Waste FAQ</u> 			
	California State Legislature SB 1383 ² : Requires California cities and counties to reduce organic waste disposal by 75% by 2025 and requires all residents, businesses and multifamily-complexes to recycle organics separately	<u>CA Mandatory Organic Waste Collection</u> <u>Regulation overview</u>			
Frameworks and target-setting guidance (Voluntary)	10x20x30 (Champions 12.3): Retail-led initiative to engage 20 suppliers to halve food loss and waste by 2030	 10x20x30 Food Loss & Waste Protocol (WRI, Quantis) Food Loss & Waste Value Calculator (WRI, Quntis) 			
Business guidance (Voluntary)	Actionable recommendations and guidance for reducing food waste and loss	 Closing the Food Waste Gap (BCG) Food Loss and Waste - A Crucial Piece of the Puzzle (Quantis, Just Food) A Recipe to Reduce Food Loss and Waste (BCG) CGF Food Waste Coalition of Action resources: Food Loss & Waste Capability Assessment for Retailers Driving Emissions Down and Profit Up by Reducing Food Waste Food Waste Knowledge Sharing Sessions 2024: Learnings Report 			
Mandatory regulation Voluntary standard, framework, or guidance					











How to become the next changemaker:

1 Explore practical resources to tackle key sustinabaility challenges

Connect with our experts to accelerate your sustainability journey

3 Join the CGF to collaborate with industry leaders and drive positive change

